

MEETING AGENDA – Committee of the Whole

Date:	Time:	Location:
Tuesday, April 7, 2026	5:30 p.m.	Municipal Council Chambers

Agenda Items

- 1) Opening of Meeting
- 2) Additions, Deletions or Amendments
- 3) Disclosure of Interest
- 4) Presentations/Delegations
 - a) Detachment Inspector, Jim Mills and Staff Sargeant, Dereck McLean - Ontario Provincial Police (OPP) 2025 Annual report
- 5) Adoption of Minutes – March 2, 2026 **(pg. 4-7)**
- 6) Correspondence **(pg. 8-9)**
- 7) Committee Reports

a) Finance/Personnel – Mayor Deb Ewald and Councillors Florence Newman, Martin Kreger and Daniel Armstrong

ACTION ITEMS-PREVIOUS MEETINGS	DECISION MADE/DIRECTION GIVEN	COMPLETED

ACTION ITEMS-NEW BUSINESS

Fireworks Quote **(pg. 10)**

b) Health & Safety – Councillor Brent Helgeson and Joel Hagarty

ACTION ITEMS-PREVIOUS MEETINGS	DECISION MADE/DIRECTION GIVEN	COMPLETED

ACTION ITEMS-NEW BUSINESS

c) Public Works/Water & Sewer/Recycling – Mayor Deb Ewald and Councillors Martin Kreger, Brent Helgeson, Gordon Prost, and Joel Hagarty

ACTION ITEMS-PREVIOUS MEETINGS	DECISION MADE/DIRECTION GIVEN	COMPLETED

ACTION ITEMS-NEW BUSINESS

d) Property/By-laws/AMBIS – Councillors Brent Helgeson, Gordon Prost, and Joel Hagarty

ACTION ITEMS-PREVIOUS MEETINGS	DECISION MADE/DIRECTION GIVEN	COMPLETED

ACTION ITEMS-NEW BUSINESS

Hannam Park Addition - Approve Latest Drawings for RFP (pg. 11-16)

e) Economic Development/Tourism – Mayor Deb Ewald and Councillors Martin Kreger, Daniel Armstrong, Florence Newman, and Joel Hagarty

ACTION ITEMS-PREVIOUS MEETINGS	DECISION MADE/DIRECTION GIVEN	COMPLETED

ACTION ITEMS-NEW BUSINESS

f) Beautification/Cemetery/Hannam Park – Mayor Deb Ewald and Councillors Daniel Armstrong, Florence Newman, and Brent Helgeson

ACTION ITEMS-PREVIOUS MEETINGS	DECISION MADE/DIRECTION GIVEN	COMPLETED

ACTION ITEMS-NEW BUSINESS

g) Fire Board – Mayor Deb Ewald and Councillor Martin Kreger

ACTION ITEMS-PREVIOUS MEETINGS	DECISION MADE/DIRECTION GIVEN	COMPLETED

ACTION ITEMS-NEW BUSINESS

WRRFB 2026 Budget (pg. 17)

h) Recreation Board/Curling Club – Councillor Brent Helgeson and Florence Newman

ACTION ITEMS-PREVIOUS MEETINGS	DECISION MADE/DIRECTION GIVEN	COMPLETED

ACTION ITEMS-NEW BUSINESS

i) Library Board – Councillor Joel Hagarty and Florence Newman

ACTION ITEMS-PREVIOUS MEETINGS	DECISION MADE/DIRECTION GIVEN	COMPLETED

ACTION ITEMS-NEW BUSINESS

j) Rainy River House/Medical Centre – Mayor Deb Ewald and Councillors Gordon Prost and Daniel Armstrong

ACTION ITEMS-PREVIOUS MEETINGS	DECISION MADE/DIRECTION GIVEN	COMPLETED

ACTION ITEMS-NEW BUSINESS

--

k) DRRSB – Mayor Deborah Ewald

ACTION ITEMS-PREVIOUS MEETINGS	DECISION MADE/DIRECTION GIVEN	COMPLETED

ACTION ITEMS-NEW BUSINESS

l) Rainy River District Municipal Association – Councillor Martin Kreger

ACTION ITEMS-PREVIOUS MEETINGS	DECISION MADE/DIRECTION GIVEN	COMPLETED

ACTION ITEMS-NEW BUSINESS

8) Other Business

ACTION ITEMS-PREVIOUS MEETINGS	DECISION MADE/DIRECTION GIVEN	COMPLETED

ACTION ITEMS-NEW BUSINESS
a) Administrative Report – Code of Conduct (pg. 18-31)
b) Administrative Report – Notice By-law (pg. 32-36)
c) Administrative Report – Recognition Policy (pg. 37-42)
d) Oro Medonte - Request for Provincial Legislation Amendments, Health and Safety Concerns (pg. 43-44)
e) Emo – Tax Rate for Railway Rights-of-Way- Per Tonne-Mile Concept (pg. 45-46)
f) Emo – Provincial Libraries Operating Grant (pg. 47-48)
g) RRFDC - Request for Financial Support – Per Capita Contribution for 2026-27 (pg. 49-50)
h) RRFDC – Annual Report (pg. 51-89)
i) AORS Letters – Safe Working Conditions for Municipal Workers/Public Works Professionals (pg. 90-93)

9) Next Meeting – Monday, May 4, 2026

10) Adjournment

Minutes
Committee of the Whole Meeting
Monday, March 2, 2026

A Committee of the Whole meeting was held on Monday, March 2, 2026, at 5:30 p.m. in the municipal council chambers.

In attendance were Deputy Mayor Gordon Prost and Councillors Joel Hagarty, Florence Newman, Daniel Armstrong and Brent Helgeson (v).

Giving regrets were Mayor Deb Ewald and Councillor Martin Kreger.

Chief Administrative Officer Shara Lavalley recorded the minutes.

1) Opening of Meeting

At 6:21 p.m. Deputy Mayor Prost opened the meeting and welcomed everyone in attendance.

2) Additions, Deletions or Amendments

No changes were made to the agenda.

3) Disclosure of Interest

No disclosures of interest were declared.

4) Presentations/Delegations

No delegates were present.

5) Adoption of Minutes – February 2, 2026

The minutes were approved as presented.

6) Correspondence

A list of incoming correspondences for the month of February 2026 was reviewed. It was noted that these letters were on file at the town office if the Council was interested in further information.

7) Committee Reports

- a) Finance/Personnel – Mayor Deborah Ewald and Councillors Florence Newman, Martin Kreger and Daniel Armstrong

Accounts Receivable Policy and Water and Sewer Billing and Collection Policy – the policies were approved to bring to the council meeting; they just need basic updates for the logo and names.

- b) Health and Safety – Councillor Brent Helgeson and Joel Hagarty

The committee had nothing to report at this time.

- c) Public Works/Water & Sewer/Recycling – Mayor Deborah Ewald and Councillors Martin Kreger, Brent Helgeson, Gordon Prost and Joel Hagarty

Employee Incentive Bonus – the bonus was approved to bring to council for a motion to pay.

- d) Property/By-laws/AMBIS – Councillors Brent Helgeson, Gordon Prost, and Joel Hagarty

RFP 25-01 Hannam Park Addition – the updated drawings are to be reviewed at a meeting on March 4th.

Building Fee Amendment – the amendments are in the approval process.

Zoning By-law Amendments (to permit tiny homes and life leases) – a second public meeting will be scheduled.

Rental Request – the proposal to rent space in the clinic basement was reviewed and the clerk will draft a lease for council approval.

- e) Economic Development/Tourism – Mayor Deborah Ewald and Councillors Martin Kreger, Daniel Armstrong, Florence Newman and Joel Hagarty

The committee had nothing to report at this time.

- f) Beautification/Cemetery/Hannam Park – Mayor Deb Ewald and Councillors Daniel Armstrong, Florence Newman, and Brent Helgeson

A summary of the last meeting was provided. Approval is being sought from the Bereavement Authority of Ontario (BAO) for the use of capital from the Care and Maintenance Reserves to purchase a second columbarium.

- g) Fire Board – Mayor Deborah Ewald and Councillor Martin Kreger

The quote for fireworks was reviewed and will be brought to the Fire Board. If the Fire Department wants the fireworks, it should be the Fire Board that covers the costs.

- h) Recreation Board/Curling Club – Councillors Brent Helgeson and Florence Newman

The committee had nothing to report at this time.

- i) Library Board – Councillors Joel Hagarty and Florence Newman

The committee had nothing to report at this time.

- j) Rainy River House/Medical Centre – Mayor Deb Ewald and Councillors Gordon Prost and Daniel Armstrong

Riverside Health Care Diagnostic Imaging Campaign – no donation will be made at this time.

- k) DRRSB – Mayor Deborah Ewald

No updates are available at this time.

- l) Rainy River District Municipal Association – Councillor Martin Kreger

No updates are available at this time.

8) Other Business

- a) Emo-La Vallee Community Centre Sponsorship Request

No donation will be made at this time.

- b) RRHS Chem-Free Grad Committee Donation Request

Approval will be made for four \$25.00 gift certificates.

- c) 2025 Council Per Diem/Expense Report

The report was reviewed and will be filed.

- d) Administrative Report – Committees

The administrative report was reviewed and accepted. The town website will be updated.

- e) Administrative Report – Membership Policy

The policy was reviewed and some basic updates will be made.

- f) Administrative Report – Recognition Policy

The policy was reviewed and updates will be made (especially the dollar amounts). The clerk will amend the policy and bring it back for review at the April Committee of the Whole Meeting.

9) Closed Session – Legal Matter

The information was discussed and no action will be taken at this time. The clerk will monitor the situation and provide updates as required.

10) Next Meeting – Tuesday, April 7, 2026

11) Adjournment

With no further business the meeting was adjourned at 7:15 p.m.

Mayor

Chief Administrative Officer

INCOMING MAIL FOR MARCH 2026

Letter Number	From	Regarding	File Number
26-113	NWHU	MUNICIPAL ELECTION 2026	1470
26-114	MNP	NWHU STRATEGIC PLANNING - FOCUS GROUP ENGAGEMENT	1470
26-115	OPP	OCT-DEC 2025 DETACHMENT REVENUES	1590
26-116	NIAGARA ON THE LAKE	SWIM TO SURVIVE RESOLUTION	1925
26-117	MNR	WORK SCHEDULE FOR BOUNDARY WATERS FOREST	800
26-118	MCNAB/BRAESIDE	RESOLUTION - ONT. HERITAGE ORGANIZATION DEVELOPMENT GRANT ADVOCACY	1925
26-119	EMO, SAULT STE. MARIE, HURON SHORES, CHARLTON & DACK, SPANISH, FRENCH RIVER, KAWARTHA LAKES, BLACK RIVER-MATHESON	OAHSSC NOTICE OF APPEARANCE	1120
26-120	SURECRAFT PLASTICS	CUSTOM WATER TANKS FOR WTP OPERATIONS	W34
26-121	OMHSPA	INVITATION FOR MEMBERSHIP (HEALTH AND SAFETY)	470AA
26-122	PAPINEAU-CAMERON	RESOLUTION - ONT. VETERINARY COLLEGE EXPANSION OF ENROLLMENT CAPACITY	1925
26-123	BAO	COLUMBARIUM INFORMATION	380
26-124	KDSB	SUPPORT REQUEST - RURAL COMMUNITY IMMIGRATION PILOT	1925
26-125	NORTHERN POLICY INSTITUTE	SUPPORT REQUEST - ADDITIONAL PILOT SITE FOR RCIP/RCIP	1925
26-126	OFA	SURVEY - MUNICIPAL COUNCIL AGRI AWARENESS & ENGAGEMENT	1160
26-127	CBO HENRY VAN AEL	MONTHLY BUILDING PERMIT REPORT/STATISTICS	320
26-128	MARKSTAY-WARREN	RESOLUTION - HWY 11 & 17 IMPROVEMENTS	1925
26-129	PERRY	RESOLUTION - BUS SAFETY INITIATIVES/STOP-ARM CAMERA SYSTEM	1925
26-130	YORK	RESOLUTION - BLUE BOX EXTENDED PRODUCER	1925
26-131	KIM JO BLISS	MOA FUNDING - YOUTH ENGAGEMENT & SKILLS PROGRAM	890
26-132	JEFFREY MARCHUK	PUBLIC MEETING RE: BUILDING PERMIT FEE CHANGE	100
26-133	MMAH	NORTHERN MUNICIPAL STRONG MAYOR POWERS TRAINING	1310
26-134	OTONABEE-SOUTH MONAGHAN	RESOLUTION - SCHOOL BUS SAFETY & STOP-ARM CAMERA SYSTEMS	1925
26-135	FORT FRANCES	QUESTIONS ABOUT COUNCIL MEETINGS	100
26-136	RIDEAU LAKES	REQUEST TO REVIEW CONCERNS ABOUT ALTO HIGH SPEED RAIL PROJECT	1925
26-137	OTTAWA	RESOLUTION - RESTRICTING PUBLIC CONSUMPTION OF ILLEGAL SUBSTANCES ACT	1925
26-138	AMO	PROPOSED BOUNDARIES FOR REGIONAL CONSOLIDATION OF ONTARIO'S CONSERVATION AUTHORITIES	110
26-139	NORTH DUMFRIES	RESOLUTION - SUPPORT FOR BILL 21 - PROTECT OUR FOOD ACT	1925
26-140	SOUTHGATE	RESOLUTION - SUPPORT FOR BILL 21 - PROTECT OUR FOOD ACT	1925
26-141	THE BLUE MOUNTAINS	RESOLUTION - SUPPORT FOR BILL 21 - PROTECT OUR FOOD ACT	1925
26-142	THE BLUE MOUNTAINS	RESOLUTION - OCIF SUPPORT	1925
26-143	THE COUNTY	RESOLUTION - OPP SUSTAINABLE PS FUNDING	1925
26-144	WELLESLEY	RESOLUTION - SCHOOL BUS SAFETY & STOP-ARM CAMERA SYSTEMS	1925
26-145	WELLESLEY	RESOLUTION - REFORM & PUBLICATION OF ONT. SEX OFFENDER REGISTRY	1925
26-146	COMMUNITY LIVING FORT FRANCES	OFFICE LEASE	AGREEMENTS
26-147	FORT FRANCES	RESOLUTION - MAYORAL AUTHORITY & MUNICIPAL POLICE BUDGET SUSTAINABILITY	1925
26-148	ELECTIONS ONTARIO	MUNICIPAL STAKEHOLDER RELATIONS/REVIW WARD AND POLL BOUNDARIES	660
26-149	ROMA	INFORMATION SESSION - BETTER RURAL DATA FOR BETTER MUNICIPAL DECISIONS	1460
26-150	NEWSWATCH	INTRODUCTION OF REPORTER WHO COVERS EVENTS & COUNCIL MEETINGS	1160
26-151	MOF	INVITATION TO ONTARIO BUDGET VIRTUAL TECHNICAL BRIEFING	1270
26-152	STRATHROY-CARADOC	RESOLUTION - SUPPORT FOR BILL 21 - PROTECT OUR FOOD ACT	1925
26-153	NUCLEAR FREE NORTH	IMPACT ASSESSMENT OF NWMO'S NUCLEAR WASTE TRANSPORT AND BURIAL SCHEME	1925
26-154	CBC OTTAWA	QUESTIONS ABOUT INTEGRITY COMMISSIONER	1160
26-155	BLUEWATER	RESOLUTION - POTENTIAL CHANGES TO ENGLISH PUBLIC SCHOOL BOARD GOVERNANCE	1925
26-156	PETAWAWA	RESOLUTION - REGULATED ROAD ACCESS FOR OFF-ROAD VEHICLES	1925
26-157	TBAY SOIL & CROP IMPROVEMENT ASSOC.	SPRING FARM CONFERENCE	670
26-158	BLUEWATER	RESOLUTION - BLUE BOX EXTENDED PRODUCER	1925
26-159	NORTHUMBERLAND COUNTY	RESOLUTION - ELBOWS UP FOR CLIMATE ACTION	1925
26-160	BLACK RIVER-MATHESON	RESOLUTION - HWY 11 & 17 IMPROVEMENTS	1925
26-161	CHATHAM-KENT	RESOLUTION - FOOD INSECURITY EMERGENCY DECLARATION	1925
26-162	NWHU	SAFE NEEDLE PICK-UP & DISPOSAL	1470
26-163	GREATHER MADAWASKA	RESOLUTION - OCIF SUPPORT	1925
26-164	GREATHER MADAWASKA	RESOLUTION - CANADA POST RATE REDUCTIONS FOR LIBRARIES	1925
26-165	SOUTH HURON	RESOLUTION - ONT. HERITAGE ORGANIZATION DEVELOPMENT GRANT ADVOCACY	1925

26-166	SOUTH HURON	RESOLUTION - ONT. VETERNIARY COLLEGE EXPANSION OF ENROLLMENT CAPACITY	1925
26-167	PRAIRIE FIRE PROTECTION	EXPRESSION OF INTEREST - FIRE PROTECTION INSPECTION SERVICES	760
26-168	ONTONABEE-SOUTH MONAGHAN	RESOLUTION - ALTO HIGH SPEED RAIL PROJECT	1925
26-169	LINCOLN	RESOLUTION - DEADLINE TO DESIGNATE LISTED HERITAGE PROPERTIES	1925
26-170	SARNIA	STRENGTHENING MUNICIPAL ACCOUNTABILITY AND PUBLIC TRUST	1925
26-171	NEMI	RESOLUTION - ROAD PAVING	1925
26-172	SAUGEEN SHORES	RESOLUTION - HERITAGE HELPING HOUSING GRANT FUNDING	1925
26-173	RJ BURNSIDE	TBAY OFFICE GRAND OPENING INVITATION	1160
26-174	TAX POLICY CANADA	RESOLUTION - UNFREEZE ONTARIO (ASSESSMENT ROLL)	1925
26-175	OSUM	CELEBRATING 70 YEARS	1460
26-176	ONTARIO ENERGY BOARD	FRANCHISE AGREEMENT (NATURAL GAS)	305
26-177	CN	ANNUAL VEGETATION MANAGEMENT PROGRAM	350
26-178	PAPINEAU-CAMERON	RESOLUTION - ONT. VETERNIARY COLLEGE EXPANSION OF ENROLLMENT CAPACITY	1925
26-179	MATTAWA	RESOLUTION - ONT. VETERNIARY COLLEGE EXPANSION OF ENROLLMENT CAPACITY	1925
26-180	DURHAM REGION	RESOLUTION - POWER TO ADJUST POLICE SERVICE BUDGETS	1925
26-181	GODERICH	RESOLUTION - ONT. HERITAGE ORGANIZATION DEVELOPMENT GRANT ADVOCACY	1925
26-182	MCNAB/BRAESIDE	RESOLUTION - ONT. HERITAGE ORGANIZATION DEVELOPMENT GRANT ADVOCACY	1925
26-183	NORTH STORMONT	RESOLUTION - OCIF SUPPORT	1925
26-184	STATISTICS CANADA	CENSUS JOBS RECRUITMENT POSTER	300
26-185	WORKERS HEALTH & SAFETY CENTRE	MUNICIPAL TRAINING OPPORTUNITIES	470AA
26-186	DRRSB	MARCH NEWSLETTER	630
26-187	ELECTIONS ONTARIO	UPDATES	660
26-188	STATISTICS CANADA	JOB VACANCY AND WAGE SURVEY	300
26-189	TRENT HILLS	RESOLUTION - ALTO HIGH SPEED RAIL PROJECT	1925
26-190	MMAH	BUILDING HOMES & IMPROVING TRANSPORTATION INFRASTRUCTURE ACT	1310
26-191	MAFRA	WEED INSPECTOR APPOINTMENTS	2370
26-192	WE THE NUCLEAR FREE NORTH	FEDERAL REVIEW OF NUCLEAR WASTE PLAN	1160

QUOTE

Issued on: 21-Feb-2026

*Valid for 60 days



CROSS COUNTRY FIREWORKS INC.

PO Box 500, East Selkirk MB, R0E 0M0
 Sales (204) 485 - 1704 / Admin (204) 485 - 4605
 crosscountryfireworks@gmail.com
GST # 773638622

BILLING TO

The Town of Rainy River, Ontario
Attention: Neil Ivall
 Contact: (807) 276 - 1135
 *Quote: Canada Day Fireworks Display, July 1, 2026

PRODUCT	DESCRIPTION	QUANTITY	PRICE EACH	TOTAL
2.5A	2.5" Shell Assortment	72	\$ 6.37	\$ 458.64
3A	3" Shell Assortment	48	\$ 9.75	\$ 468.00
4A	4" Shell Assortment	18	\$ 16.99	\$ 305.82
5A	5" Shell Assortment	12	\$ 35.99	\$ 431.88
6A	6" Shell Assortment	27	\$ 53.99	\$ 1,457.73
BC25SU1	Red-Silver Titanium Salute	1	\$ 169.97	\$ 169.97
BC70F1	Red Green Yellow Blue Lemon Crackling	1	\$ 132.99	\$ 132.99
BDS4034	4" Brocade Crown to Red	2	\$ 16.99	\$ 33.98
BDS5034	5" Brocade Crown to Red	2	\$ 36.99	\$ 73.98
BDS6027	6" Blue Chrysanthemum	2	\$ 54.99	\$ 109.98
6BC	Assorted 6" Gold Rush Brocades	2	\$ 55.99	\$ 111.98
BDS6032	6" Brocade Crown	2	\$ 54.99	\$ 109.98

*LOYALTY DISCOUNT	1	\$	(348.12)	\$	(348.12)
			Subtotal	\$	3,516.81
			Shipping	\$	200.00
			Shooting service	\$	-
			Products + Services	\$	3,716.81
			PST	\$	-
			HST	\$	483.19
			TOTAL	\$	4,200.00

Shot count 282
 Total weight (kg) 106.64
 Total NEQ (kg) 53.32

Thank you for your support!

*Terms & Conditions

CANCELLATION -- If the show is cancelled due to inclement weather and the display technician does not travel there is no charge. If the display technician travels & the show is cancelled, the shooting fee applies but there is no charge for fireworks. The show may also be rescheduled by mutual agreement. If the show is cancelled due to extenuating circumstances, refunds will be considered on a case-by-case basis and are subject to a re-stocking fee.

PAYMENT -- Cheque, cash, or e-transfer only; e-transfers may be sent to crosscountryfireworks@gmail.com
 Payment is due upon receipt of product/service. Unpaid balances after 30 days may be subject to a 2% interest charge monthly

SCHEDULE OF DRAWINGS

DESIGN - PART 1

- A-1.0 GENERAL NOTES
- A-1.1 GENERAL NOTES
- A-2.0 MAIN FLOOR
- A-2.1 FOUNDATION
- A-3.0 SECTIONS A:A & B:B
- A-4.0 ELEVATIONS

To the best of my knowledge these plans have been drawn to comply with the owner's and/or builder's specifications. The contractor shall verify all dimensions and enclosed drawings. While every effort has been made in the preparation of this plan to avoid mistakes, the maker cannot guarantee against human error, the contractor of the job must check all dimensions and details prior to construction.

The Designer shall not have control over or charge of and shall not be responsible for construction means, methods, techniques, sequences, or procedures, or for safety precautions and programs in connection with the construction, since these are solely the responsibility of the contractor. The Designer shall not be responsible for the Contractor's schedules or failure to carry out the construction in accordance with the construction documents.

The Designer shall not have control over or charge of acts or omissions of the Contractor, Subcontractors, or their agents or employees, or of any other persons performing portions of the construction.

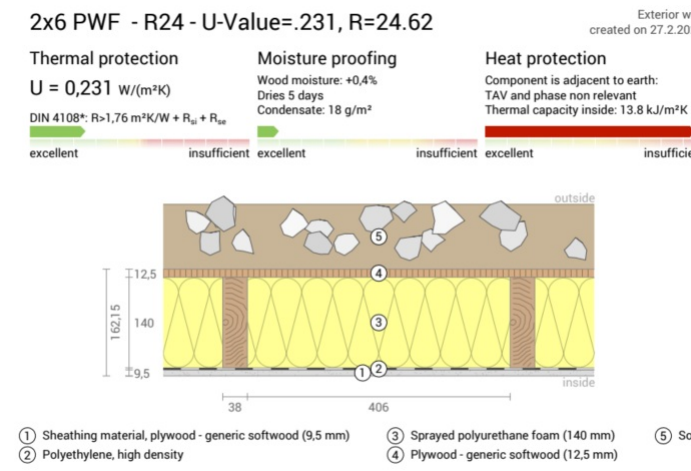
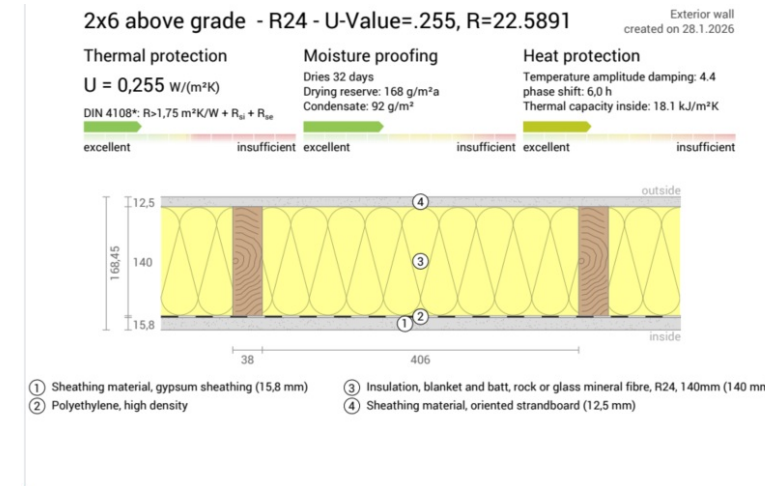
The Owner assumes the responsibility of soil testing. All strata verification by owner. Any soils found to differ shall require the footings and col. piers to be redesigned at the owner's cost.

Climatic & Design Load Data (Fort Frances, Ontario)

Roof Loading	KPA (psf)
Ground Snow Load S _s	2.3 (48.04 psf)
Rain Load S _r	0.3 (6.27 psf)
Snow Load Factor C _b	0.55
Roof Design Snow Load	1.56 (32.69 psf)
Roof & Ceiling Design Deadload	0.51 (12.00 psf)
Floor Loading	KPA (psf)
Ground & Second Floor	1.92 (40.00 psf)
Roof/Ceiling Design Dead Load	0.72 (15.00 psf)
Wind Loading	KPA (psf)
1/50 Wind Pressure	0.31 (6.47 psf)
1/10 Wind Pressure	0.24 (5.01 psf)
Temperature	
Degree days below 18°C	5440
Soil	
Assumed allowable bearing pressure at footings	75 (1556 psf)
Rock	
Elevation	500 (10,443 psf)
	340

Energy Efficiency Design Summary

(TABLE SB 5.5-1-2017 - ZONE 1)	R71
Ceiling with attic space	
Walls above grade (S1)	.261 Max. U-value
Basement Walls	.284 Max. U-value
Opaque Doors	.45 Max. U-value
Fenestration (non-metal)	.29 Max. U-value



U-Value calculation according to DIN EN ISO 6946

Material	Thickness [m]	Thermal conductivity [W/mK]	Thermal resistance [m²K/W]
Thermal contact resistance inside (R _{si})			0.130
1 Sheathing material, gypsum sheathing (drywall)	1.58	0.199	0.099
2 Polyethylene, high density	0.02	0.500	0.000
3 Insulation, blanket and batt, rock or glass mineral fibre (CANULOC-5703) R24, 140mm	14.00	0.033	4.242
Wood, structural framing (spruce-pine-fir) (8.6%)	14.00	0.118	1.190
4 Sheathing material, oriented strandboard (OSB)	1.25	0.102	0.123
Thermal contact resistance outside (R _{se})			0.040

Thermal contact resistances have been taken from DIN 6946 Table 7.
 R_{si}: heat flow direction horizontally
 R_{se}: heat flow direction horizontally, outside. Direct contact to outside air
 Upper limit of thermal resistance R_{si,limit} = 3.878 m²K/W
 Lower limit of thermal resistance R_{se,limit} = 3.871 m²K/W
 Check applicability: R_{si,limit} / R_{si} = 1.028 (maximum allowed: 1.5)
 The procedure may be used.
 Thermal resistance R_{th} = (R_{si,limit} + R_{th,calc}) / 2 = 3.924 m²K/W
 Estimated maximum relative uncertainty according to section 6.7.2.5: 1.4%
 Heat transfer coefficient U = 1 / R_{th} = 0.255 W/(m²K)

U-value calculation

Material	Thickness [m]	Thermal conductivity [W/mK]	Thermal resistance [m²K/W]
Thermal contact resistance inside (R _{si})			0.130
1 Sheathing material, plywood - generic softwood	0.95	0.115	0.083
2 Polyethylene, high density	0.02	0.500	0.000
3 Sprayed polyurethane foam (medium density)	14.00	0.028	5.540
Wood, structural framing (spruce-pine-fir) (8.6%)	14.00	0.118	1.190
4 Plywood - generic softwood	1.25	0.115	0.109
Thermal contact resistance outside (R _{se})			0.000

Thermal contact resistances have been taken from DIN 6946 Table 7.
 R_{si}: heat flow direction horizontally
 R_{se}: heat flow direction horizontally, outside. Ground
 Upper limit of thermal resistance R_{si,limit} = 4.403 m²K/W
 Lower limit of thermal resistance R_{se,limit} = 4.270 m²K/W
 Check applicability: R_{si,limit} / R_{si} = 1.031 (maximum allowed: 1.5)
 The procedure may be used.
 Thermal resistance R_{th} = (R_{si,limit} + R_{th,calc}) / 2 = 4.336 m²K/W
 Estimated maximum relative uncertainty according to section 6.7.2.5: 1.5%
 DIN 6946 may not be used for earth-contacting components. However, for the alternative method from DIN V 4108-6 Annex E, the required data on the size and position of this component are missing.
 Heat transfer coefficient U = 1 / R_{th} = 0.231 W/(m²K)
 The constructive U-value was calculated. Heat losses across the ground or basement were not considered because the necessary data are missing.

General Notes

GENERAL

- ANY DEVIATIONS FROM THE APPROVED PLANS MUST BE BY PRIOR APPROVAL OF THE CHIEF BUILDING OFFICIAL.
- PROVIDE A COPY OF TRUSS DESIGN AND/OR I-BEAM FLOOR/RAFTER SYSTEM WITH FLOOR PLANS PRIOR TO SUBMISSION TO CHIEF BUILDING OFFICIAL, WHERE APPLICABLE.
- OVERALL EXTERIOR DIMENSIONS ARE FROM STUD FACE TO STUD FACE.
- GRADE IS ONLY SUGGESTED AND MUST BE ADJUSTED TO SUIT INDIVIDUAL SITE.
- ALL CONSTRUCTION TO MEET THE REQUIREMENTS OF THE LATEST ONTARIO BUILDING CODES.
- WINDOW AND DOOR DIMENSIONS TO BE VERIFIED BY INSTALLING CONTRACTOR.
- EXACT FURNACE, H.V.T. AND SUMP PIT LOCATION TO BE DETERMINED ON SITE BY INSTALLING CONTRACTOR.
- ALL DRAIN PLUMBING BELOW LEVEL OR ADJOINING STREET MUST BE PROTECTED BY AN APPROVED BACK WATER VALVE.

FOUNDATION

- ALL EXCAVATIONS FOR FOUNDATIONS SHALL EXTEND TO UNDISTURBED SOIL.
- EXCAVATION BOTTOM MUST BE KEPT FREE OF ALL ORGANIC MATERIAL AND STANDING WATER AND PROTECTED FROM FREEZING.
- CONCRETE MUST BE PLACED AND VIBRATED TO AVOID THE SEGREGATION OF AGGREGATES AND HONEYCOMBING.
- FOUNDATIONS MUST EXTEND A MINIMUM OF 5 7/8" ABOVE FINISHED GRADE.
- MINIMUM FINISHED GRADE SHOULD HAVE A FINISHED GRADE OF 2% MIN. AWAY FROM FOUNDATION.

LUMBER

- UNLESS OTHERWISE NOTED TO BE SPRUCE-PINE-FIR (SPF), GRADE NO.2, CONFORMING TO CSA STANDARD WITH 0141 WITH A MAXIMUM MOISTURE CONTENT OF 19% AT THE TIME OF INSTALLATION. LUMBER SHALL BEAR THE GRADING STAMP OF AN AGENCY APPROVED BY THE CANADIAN LUMBER STANDARDS ADMINISTRATION BOARD.
- NAILS, SPIKES, AND STAPLES: TO CSA STANDARD B111; GALVANIZED FOR EXTERIOR WORK, OR HIGHLY HUMID AREAS AND FOR TREATED LUMBER; PLAIN ELSEWHERE. NAILING OF FRAMING UNLESS OTHERWISE NOTED, SHALL CONFORM TO TABLES 9.23.3 A, B, AND 9.23.13 A IN THE ONTARIO BUILDING CODE & NBC.
- ROUGH HARDWARE: - BOLTS, NUTS, WASHERS, LAGS, PINS, SCREWS, ALL TO BE HOT DIP GALVANIZED
- WOOD PRESERVATIVES (PRESSURE TREATED): WHERE REQUIRED TO CONFORM TO CSA STANDARD 080-M.
- FRAMING ANCHORS: FRAMING ANCHORS, JOIST HANGERS, BEAM HANGERS, POST CAPS, POST ANCHORS, BACK-UP CLIPS AND ANGLES, UNLESS OTHERWISE SHOWN ON THE STRUCTURAL DRAWINGS, ARE ALL TO BE AS MANUFACTURED BY TIMBER ENGINEERING COMPANY (TECO) OR AN APPROVED EQUAL, SIZED TO THE JOB AT HAND. ALL ARE TO BE INSTALLED IN STRICT ACCORDANCE WITH THE MANUFACTURER'S INSTRUCTIONS UTILIZING "SPECIAL" NAILS WHERE REQUIRED.

POINT LOAD

- BUILT-UP POSTS SUPPORTING P.L. (FROM ABOVE) MUST BE AS WIDE AS THE COLUMN ABOVE. THE BLOCKING IN THE JOIST SPACE ABOVE THE BUILT-UP POST TO BE THE SAME NUMBER OF PLIES AS IN THE POST

FLOOR SYSTEM

- JOISTS MUST HAVE A MINIMUM OF 1 1/2" BEARING.
- WOOD COLUMNS OR OTHER WOODEN ELEMENTS SUPPORTED ON CONCRETE IN CONTACT WITH THE GROUND MUST BE PROTECTED (POLYETHYLENE, TYPE S ROLL ROOFING, PRESSURE TREATED WOOD).
- FLOOR AND CEILING JOIST RESTRAINING CONSISTING OF CROSS BRIDGING, SOLID BLOCKING OR CONTINUOUS WOOD STRAPPING SHALL BE LOCATED NOT MORE THAN 6' 10" O.C. OR 6' 10" FROM SUPPORTING END.
- DOUBLE FLOOR JOISTS OR 2"x4" MIN. BLOCKING (MAX. SPACING 3' 11") UNDER ALL INTERIOR PARTITIONS UNLESS OTHERWISE INDICATED BY ATTACHED I-BEAM FLOOR JOIST LAYOUT.
- ALL SUBFLOOR MATERIALS TO BE GLUED AND SCREENED UNLESS OTHERWISE INDICATED.
- FLOOR OPENINGS MUST BE REINFORCED WITH DOUBLE HEADERS WHEN LENGTH OF THE HEADER AT THE OPENING EXCEEDS 3' 11".
- DOUBLE TRIMMER JOISTS ARE REQUIRED WHEN THE LENGTH OF THE HEADER AT THE OPENING EXCEEDS 2' 7".

EGRESS

- ALL EXTERIOR DOORS TO BE PROVIDED AND INSTALLED WITH A DEAD BOLT LOCK MECHANISM.
- DOORS ARE TO BE SEALED TO BOTH AIR AND VAPOUR BARRIERS.
- EVERY FLOOR LEVEL CONTAINING A BEDROOM REQUIRES AN OPENABLE WINDOW WITH A MINIMUM AREA OF 3.8 SQ. FT. WITH NO DIMENSION LESS THAN 15".

STAIRS

- FOR STAIRS WITHIN A DWELLING UNIT THE CLEAR HEIGHT MUST NOT BE LESS THAN 6' 5".
- TREAD DEPTH LIMITS BETWEEN 10" - 14" AND RISE LIMITS BETWEEN 5" - 7 7/8".
- HANDRAILS MUST BE BETWEEN 2' 10" AND 3' 6" IN HEIGHT.
- HAND RAILS REQUIRED ON ONE SIDE OF STAIRS IF WIDTH IS LESS THAN 3' 7".
- HANDRAILS ARE NOT REQUIRED WHEN SERVING A DWELLING UNIT HAVING NOT MORE TWO RISERS.
- HANDRAILS SHOULD BE CONSTRUCTED WITH NO OBSTRUCTION ON OR ABOVE THEM TO BREAK A HANDHOLD, EXCEPT BY NEWELS OR CHANGES IN DIRECTION.

GUARDS

- EVERY EXTERIOR FLIGHT OF STEPS AND RAMPS, LANDING, PORCH, BALCONY, MEZZANINE, GALLERY AND RAISED WALKWAY TO WHICH ACCESS IS PROVIDED FOR OTHER THE MAINTENANCE PURPOSES SHALL BE PROTECTED BY GUARDS ON ALL OPEN SIDES.
- WHEN AN INTERIOR STAIR HAS MORE THAN 2 RISERS, THE SIDES OF THE STAIR AND THE LANDING OR FLOOR LEVEL AROUND THE STAIR WELL SHALL BE ENCLOSED BY WALLS OR PROTECTED BY GUARDS.
- REQUIRED GUARDS OPENINGS MUST PREVENT THE PASSAGE OF A 4" SPHERE, IF GUARDS ARE NOT REQUIRED, OPENINGS MUST BE LESS THAN 4" OR MORE THAN 7 7/8".

HANDRAILS - OBC 9.8.7.

- HANDRAILS SERVING RAMPS ARE REQUIRED ON BOTH SIDES.
- SHALL BE CONTINUOUS THROUGHOUT THE LENGTH OF THE RAMP.
- SHALL EXTEND HORZ. NOT LESS THEN 300 MM BEYOND TOP AND BOTTOM OF THE RAMP ON ONE SIDE.
- SHALL BE INSTALLED BETWEEN 865 MM & 1070 MM.
- HANDLE A LOAD OF 0.9 KM AT ANY POINT AND DIRECTION.

SMOKE ALARMS

- A SMOKE ALARM IS TO BE INSTALLED ON EVERY FLOOR, INCLUDING BASEMENT (PREFERABLY NEAR STAIRS), INSTALLED IN EACH BEDROOM, BETWEEN ALL BEDROOMS AND REMAINING SECTIONS OF THE STOREY, WITH A PERMANENT CONNECTION TO AN ELECTRICAL CIRCUIT (ALSO PROVIDED WITH A BATTERY BACKUP) AND INTERCONNECTED BETWEEN FLOORS.
- WHERE A FUEL-BURNING APPLIANCE IS INSTALLED, A CARBON MONOXIDE DETECTOR IS TO BE INSTALLED ADJACENT TO EVERY SLEEPING AREA
- AND IN THE SERVICE ROOM, THEY ARE TO BE WIRED WITH PERMANENT CONNECTION TO AN ELECTRICAL CIRCUIT (WITH BATTERY BACKUP) AND INTERCONNECTED.

CARBON MONOXIDE ALARMS - OBC 9.33.4.2 & 9.33.4.3.

- WHERE THERE IS A FUEL BURNING APPLIANCE INSTALLED IN A SERVICE ROOM, A CARBON MONOXIDE DETECTOR SHALL BE INSTALLED IN THE SERVICE ROOM.
- CARBON MONOXIDE ALARMS SHALL BE MECHANICALLY FIXED AT MANU. RECOMMENDED HEIGHT OR ON OR NEAR THE CEILING.
- ALARMS TO BE CONNECTED IN CIRCUIT AND INTERCONNECTED SO ALL ALARMS WILL BE ACTIVATED IF ANYONE OF THEM SOUNDS.
- CARBON MONOXIDE ALARMS TO CONFORM TO CAN/CSA-6.19 OR UL 2034.

WALL SYSTEMS

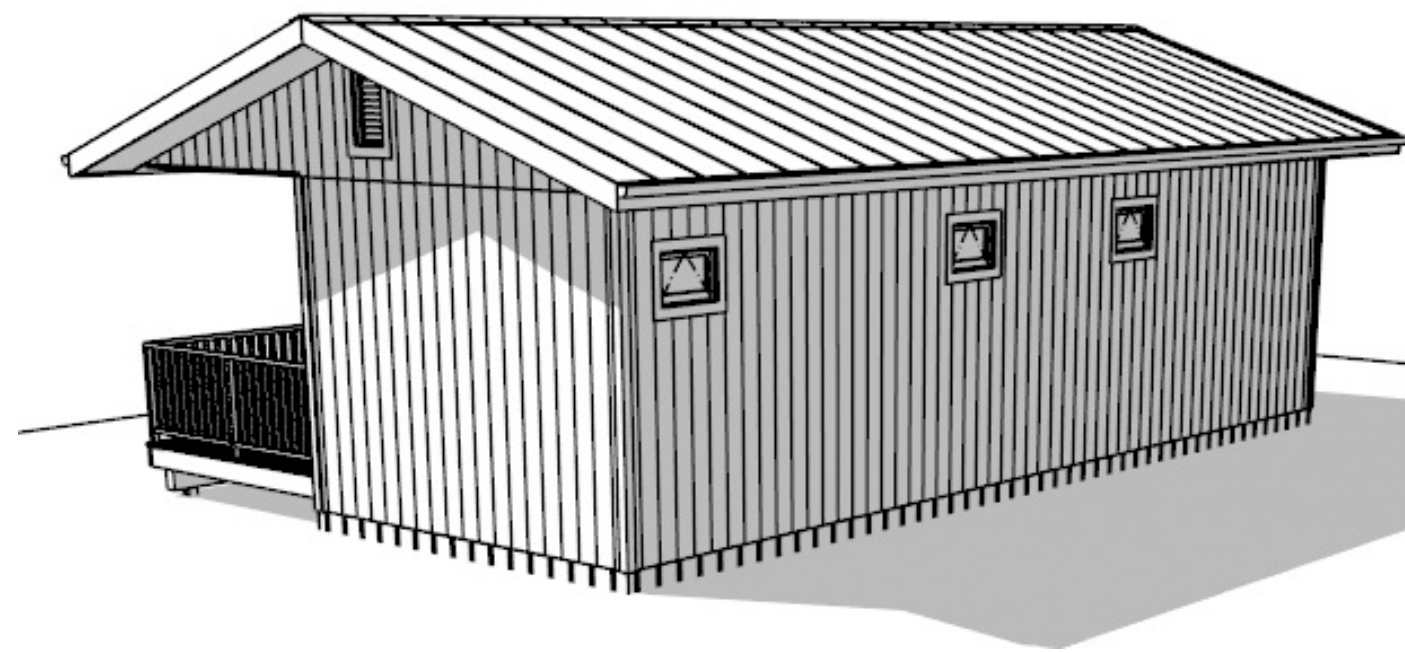
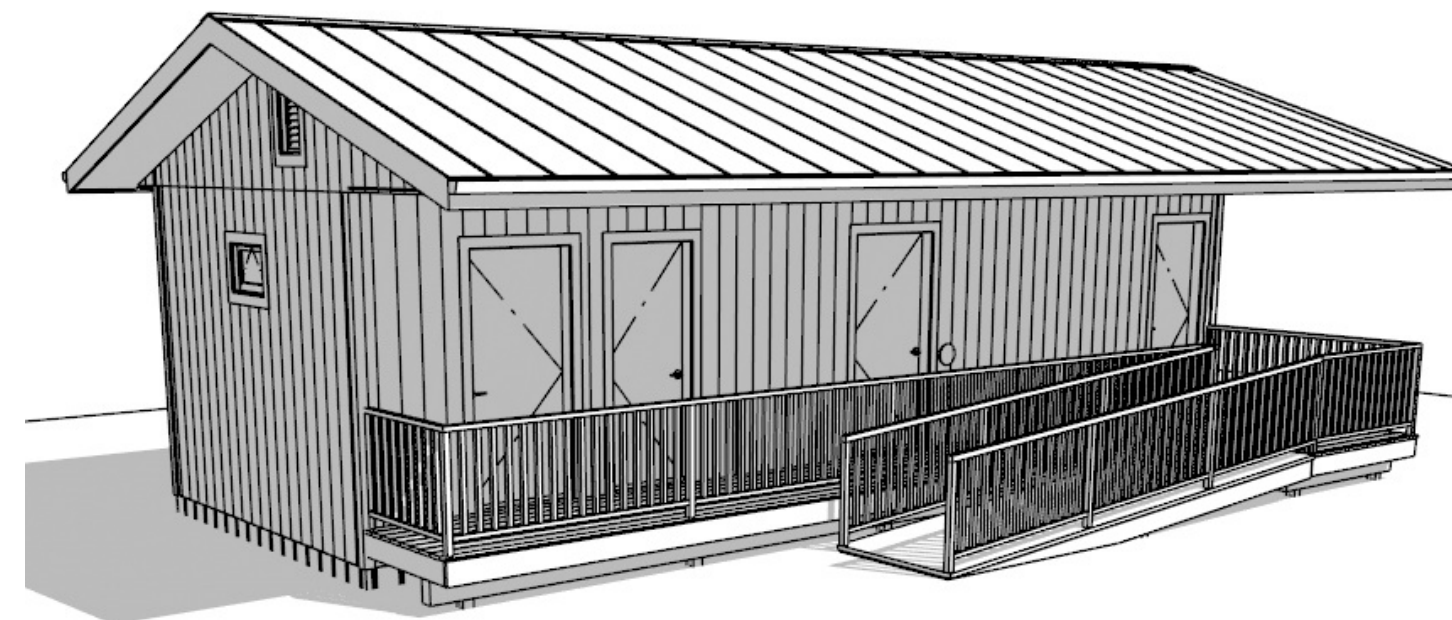
- LOAD BEARING STUDS MUST BE SUPPORTED LATERALLY BY CLADDING OR BLOCKING AND MUST NOT BE ORIENTATED ON THE FLAT UNLESS EXPLICITLY PERMITTED BY THE CODE.
- WALL STUDS AT GABLE ENDS MUST BE CONTINUOUS WHERE THERE IS NO CEILING AT THE TOP OF THE PLATFORM FRAMING.
- THE WIDTH OF THE STUD POST MUST BE NOT LESS THAN THE WIDTH OF THE GIRDER OR BEAM THAT IT SUPPORTS.
- DOUBLE WALL STUDS ARE REQUIRED AT EACH SIDE OF AN OPENING AND AT ALL EXTERIOR CORNERS.
- GRAB BAR REINFORCEMENT MUST BE INSTALLED ON A WALL ADJACENT TO A WATER CLOSET AND A SHOWER OR BATHTUB WHERE WALL STUDS ARE USED TO ENCLOSE THE MAIN BATHROOM TO PERMIT FUTURE INSTALLATION OF GRAB BARS. (9.5.2.3)
- MOISTURE RESISTANT CEMENT BOARD ON WALLS AROUND BATHTUBS AND SHOWER STALLS FOR MAXIMUM DURABILITY. (9.29.10.4)
- REFER TO 9.24.2.1 FOR HEIGHT OF WATERPROOF FINISHES AROUND BATHTUBS AND SHOWER STALLS.
- ALL EXTERIOR DOORS AND WINDOWS TO BE PROVIDED WITH FLASHING OVER OPENINGS WHERE THE TOP OF THE WINDOW OR DOOR IS MORE THAN 1/4 OF THE EAVE OVERHANG BELOW THE EAVE.

ROOF SYSTEMS

- ROOF OR ATTIC VENT AREA TO BE NOT LESS THAN 1/300 OF INSULATED CEILING AREA AND DISTRIBUTED TO PROVIDE CROSS VENTILATION.
- INSULATION STOPS ARE REQUIRED AND NEED TO MAINTAIN A 2 1/2" SPACE BETWEEN ROOF SHEATHING AND ATTIC INSULATION FOR VENTILATION PURPOSES, UNLESS OTHERWISE INDICATED.
- PREFORMED BAFFLES MUST PROVIDE A MINIMUM OF 1" CLEARANCE AND EXTEND 2" ABOVE THE INSULATION.
- ACCEPTABLE EAVE PROTECTION MATERIAL IS REQUIRED AT LEAST 2' 11" UP ROOF SLOPE AND MUST EXTEND 11 3/4" MIN. BEYOND THE INSIDE FACE OF EXTERIOR STUD LINE.
- ROOF VALLEYS MUST BE FLASHED WITH A MINIMUM OF ONE LAYER OF 23 5/8" WIDE 0.013 THICK GALVANIZED STEEL OR AN ACCEPTABLE ALTERNATIVE.
- USE CONNECTORS FOR ROOF RAFTERS, JOISTS AND/OR TRUSSES THAT ARE CAPABLE OF RESISTING A FACTORED UPLIFT OF 3KN.
- EVERY ATTIC MUST BE ACCESSIBLE BY A HATCHWAY WHERE THE ATTIC SPACE IS MORE THAN 108 SQ. FT. IN AREA AND IS NOT LESS THAN 23 5/8" IN HEIGHT, AND 3' 3" IN LENGTH AND WIDTH, OR IF THE ATTIC CONTAINS A FUEL FIRED APPLIANCE.
- ATTIC ACCESS TO BE 20" X 28" MIN. WITH WEATHER STRIPPING AND INSULATION.

MECHANICAL SYSTEMS

- LOCATION OF MECHANICAL COMPONENTS TBD BY INSTALLING CONTRACTOR ACCORDING TO MANU. SPECIFICATIONS.
- PROVIDE SUMP (WITH SEALED COVER) TO DISCHARGE WATER TO DRAINAGE DITCH OR DRY WELL.
- TUBS/SHOWERS SHALL BE PROVIDED WITH INDIVIDUAL CONTROL VALVES OF THE PRESSURE BALANCE OR THE THERMOSTATIC MIXING TYPE.
- THE WATER TEMPERATURE SHALL BE A MAXIMUM OF 49°C (120°F).
- INSTALL FURNACE, DWH, HRV AND DWHR AS REQ'D AND ACCORDING TO MANU. SPECIFICATIONS.



Box 646, Emo
 Ontario, P0M 1E0
 Cell: 807-276-3615
 Email: dan.dgmdesign@gmail.com
 Drawings provided by: Dan Mack BCIN 102062

January 28, 2026
 Feb. 27, 2026
 March 10,
 March 27

REVISIONS

RAINY RIVER WASHROOM FACILITIES
 Rainy River, Ontario

NO-SCALE

SCALE

March 27,
 2026
 DATE

GENERAL
 NOTES
 TITLE

A-1.0
 SHEET NUMBER

Scaled for:
 Arch C: 18x24
 PAPER SIZE

3.8.3.8. WATER CLOSET STALLS AND ENCLOSURES

- (1) EVERY BARRIER-FREE WATER CLOSET STALL OR ENCLOSURE IN A WASHROOM DESCRIBED IN SENTENCE 3.8.2.3.(3) OR (4)
- (C) BE EQUIPPED WITH A DOOR THAT
- (I) IS CAPABLE OF BEING LATCHED FROM THE INSIDE WITH A MECHANISM CONFORMING TO SUBCLAUSE 3.8.1.5.(1)(C)(II),
- (II) IN AN OPEN POSITION, HAS A CLEAR OPENING OF AT LEAST 850 MM WIDE,
- (III) SWINGS OUTWARD, UNLESS 820 MM BY 1 440 MM CLEAR FLOOR AREA IS PROVIDED WITHIN THE STALL TO PERMIT THE DOOR TO BE CLOSED WITHOUT INTERFERING WITH THE WHEELCHAIR, (SEE NOTE A-3.8.3.8.(1)(C)(III))
- (IV) IS SELF-CLOSING SO THAT, WHEN AT REST, THE DOOR REMAINS OPEN NOT MORE THAN 50 MM BEYOND THE JAMB,
- (V) IS PROVIDED WITH A HORIZONTAL, D-SHAPED, VISUALLY CONTRASTING DOOR PULL ON BOTH SIDES OF THE DOOR, MOUNTED ON THE VERTICAL CENTRE LINE OF THE DOOR, LOCATED AT A HEIGHT NOT LESS THAN 800 MM AND NOT MORE THAN 1 000 MM ABOVE THE FINISHED FLOOR, (SEE NOTE A-3.8.3.8.(1)(C)(V))
- (VI) IS ALIGNED WITH A CLEAR TRANSFER SPACE REQUIRED BY SUBCLAUSE (2)(A)(II) OR CLAUSE (2)(B), AND
- (VII) IS CAPABLE OF HAVING THE LATCH REQUIRED BY SUBCLAUSE (I) RELEASED FROM THE OUTSIDE IN CASE OF AN EMERGENCY,
- (D) BE EQUIPPED WITH A WATER CLOSET CONFORMING TO ARTICLE 3.8.3.9. THAT IS LOCATED IN ACCORDANCE WITH CLAUSE (2)(A) OR (B),
- (E) BE EQUIPPED WITH A COAT HOOK MOUNTED NOT MORE THAN 1 200 MM ABOVE THE FINISHED FLOOR ON A SIDE WALL AND PROJECTING NOT MORE THAN 50 MM FROM THE WALL,
- (F) HAVE A CLEARANCE OF AT LEAST 1 700 MM BETWEEN THE OUTSIDE OF THE STALL FACE AND THE FACE OF AN IN-SWINGING WASHROOM DOOR AND 1 400 MM BETWEEN THE OUTSIDE OF THE STALL FACE AND ANY WALL-MOUNTED FIXTURE OR OTHER OBSTRUCTION, AND (SEE NOTE A-3.8.3.8.(1)(F))
- (G) BE EQUIPPED WITH A TOILET PAPER DISPENSER MOUNTED ON THE SIDE WALL CLOSEST TO THE WATER CLOSET SO THAT
- (I) THE DISPENSER IS LOCATED BELOW THE GRAB BAR,
- (II) THE CLOSEST EDGE OF THE DISPENSER IS 300 MM FROM THE FRONT OF THE WATER CLOSET SEAT, AND
- (III) THE BOTTOM OF THE DISPENSER IS 600 MM TO 800 MM ABOVE THE FINISHED FLOOR.
- (2) A WATER CLOSET DESCRIBED IN CLAUSE (1)(D) SHALL BE
- (A) LOCATED SO THAT
- (I) THE CENTRE LINE OF THE WATER CLOSET IS NOT LESS THAN 460 MM AND NOT MORE THAN 480 MM FROM ONE SIDE WALL, AND
- (II) A CLEAR TRANSFER SPACE AT LEAST 900 MM WIDE AND 1 500 MM DEEP IS PROVIDED ON THE OTHER SIDE OF THE WATER CLOSET, OR
- (B) LOCATED SO THAT A CLEAR TRANSFER SPACE AT LEAST 900 MM WIDE AND 1 500 MM DEEP IS PROVIDED ON EACH SIDE OF THE WATER CLOSET. (SEE NOTE A-3.8.3.8.(2)(B))
- (3) WHERE A WATER CLOSET IS LOCATED IN ACCORDANCE WITH CLAUSE (2)(A),
- (A) A GRAB BAR CONFORMING TO SENTENCES (5) AND (7) SHALL BE PROVIDED ON THE SIDE WALL REFERRED TO IN SUBCLAUSE (2)(A)(I),
- (B) A FOLD-DOWN GRAB BAR MAY BE PROVIDED AND, IF ONE IS PROVIDED, IT SHALL CONFORM TO SENTENCE (8) AND BE PROVIDED ON THE SIDE OF THE WATER CLOSET OPPOSITE THE GRAB BAR DESCRIBED IN CLAUSE (A), AND
- (C) A GRAB BAR CONFORMING TO SENTENCES (6) AND (7) SHALL BE PROVIDED ON THE WALL BEHIND THE WATER CLOSET. (SEE NOTE A-3.8.3.8.(3))
- (4) WHERE A WATER CLOSET IS LOCATED IN ACCORDANCE WITH CLAUSE (2)(B),
- (A) A FOLD-DOWN GRAB BAR CONFORMING TO SENTENCE (8) SHALL BE PROVIDED ON EACH SIDE OF THE WATER CLOSET, AND
- (B) A GRAB BAR CONFORMING TO SENTENCES (6) AND (7) SHALL BE PROVIDED ON THE WALL BEHIND THE WATER CLOSET. (SEE NOTE A-3.8.3.8.(3))
- (5) A GRAB BAR DESCRIBED IN CLAUSE (3)(A) SHALL
- (A) BE CONTINUOUS L-SHAPED WITH 750 MM LONG HORIZONTAL AND VERTICAL COMPONENTS, AND
- (B) BE WALL MOUNTED WITH THE HORIZONTAL COMPONENT 750 MM ABOVE THE FINISHED FLOOR AND THE VERTICAL COMPONENT 150 MM IN FRONT OF THE WATER CLOSET. (SEE NOTE A-3.8.3.8.(3) AND NOTE A-3.8.3.8.(5))
- (6) A GRAB BAR DESCRIBED IN CLAUSE (3)(C) OR (4)(B) SHALL
- (A) BE AT LEAST 600 MM IN LENGTH, AND
- (B) BE WALL MOUNTED HORIZONTALLY FROM 840 MM TO 920 MM ABOVE THE FINISHED FLOOR AND, WHERE THE WATER CLOSET HAS A WATER TANK, BE WALL MOUNTED 150 MM ABOVE THE TANK.
- (7) A GRAB BAR DESCRIBED IN CLAUSE (3)(A) OR (C) OR (4)(B) SHALL
- (A) BE INSTALLED TO RESIST A LOAD OF AT LEAST 1.3 KN APPLIED VERTICALLY OR HORIZONTALLY,
- (B) BE NOT LESS THAN 30 MM AND NOT MORE THAN 40 MM IN DIAMETER,
- (C) HAVE A CLEARANCE OF NOT LESS THAN 38 MM AND NOT MORE THAN 50 MM FROM THE WALL TO THE INSIDE SURFACE OF THE GRAB BAR, AND
- (D) HAVE A SLIP-RESISTANT SURFACE. (SEE NOTE A-3.8.3.8.(3))
- (8) A FOLD-DOWN GRAB BAR DESCRIBED IN CLAUSE (3)(B) OR (4)(A) SHALL
- (A) BE MOUNTED ON THE WALL BEHIND THE WATER CLOSET
- (I) WITH THE HORIZONTAL COMPONENT 750 MM ABOVE THE FINISHED FLOOR, AND
- (II) NOT LESS THAN 390 MM AND NOT MORE THAN 410 MM FROM THE CENTRE LINE OF THE WATER CLOSET,
- (B) NOT REQUIRE A FORCE OF MORE THAN 22.2 N TO PULL IT DOWN,
- (C) BE AT LEAST 750 MM IN LENGTH,
- (D) BE INSTALLED TO RESIST A LOAD OF AT LEAST 1.3 KN APPLIED VERTICALLY OR HORIZONTALLY,
- (E) BE NOT LESS THAN 30 MM AND NOT MORE THAN 40 MM IN DIAMETER, AND
- (F) HAVE A SLIP-RESISTANT SURFACE. (SEE NOTE A-3.8.3.8.(3) AND NOTE A-3.8.3.8.(8))
- (9) A FOLD-DOWN GRAB BAR INSTALLED IN ACCORDANCE WITH SENTENCE (8) IS PERMITTED TO ENCR OACH INTO
- (A) THE CLEAR TURNING SPACE DESCRIBED IN CLAUSE (1)(A), OR
- (B) A CLEAR TRANSFER SPACE DESCRIBED IN SUBCLAUSE (2)(A)(II) OR CLAUSE (2)(B). (SEE NOTE A-3.8.3.8.(3))
- (10) WHERE AN AMBULATORY WATER CLOSET STALL OR ENCLOSURE IS REQUIRED BY SENTENCE 3.8.2.3.(6), IT SHALL
- (A) BE AT LEAST 1 500 MM IN DEPTH AND BE NOT LESS THAN 840 MM AND NOT MORE THAN 940 MM IN WIDTH,
- (B) BE EQUIPPED WITH A DOOR THAT SHALL
- (I) BE CAPABLE OF BEING LATCHED FROM THE INSIDE WITH A MECHANISM THAT IS OPERABLE USING A CLOSED FIST,
- (II) WHEN THE DOOR IS IN AN OPEN POSITION, HAVE A CLEAR OPENING OF AT LEAST 810 MM,
- (III) SWING OUTWARD, UNLESS THE MINIMUM DIMENSIONS IN CLAUSE (A) ARE NOT LOCATED WITHIN THE DOOR SWING,
- (IV) BE PROVIDED WITH SPRING-TYPE OR GRAVITY HINGES SO THAT THE DOOR CLOSES AUTOMATICALLY,
- (V) BE PROVIDED WITH A DOOR PULL ON BOTH SIDES OF THE DOOR, NEAR THE LATCH SIDE OF THE DOOR, LOCATED AT A HEIGHT NOT LESS THAN 900 MM AND NOT MORE THAN 1 100 MM ABOVE THE FINISHED FLOOR, AND
- (VI) BE CAPABLE OF HAVING THE LATCH REQUIRED BY SUBCLAUSE (I) RELEASED FROM THE OUTSIDE IN THE CASE OF AN EMERGENCY,
- (C) BE EQUIPPED WITH A WATER CLOSET CONFORMING TO ARTICLE 3.8.3.9. AND LOCATED SO THAT ITS CENTRE LINE IS CENTRED BETWEEN THE PARTITION WALLS,
- (D) BE EQUIPPED ON EACH SIDE OF THE WATER CLOSET WITH GRAB BARS CONFORMING TO CLAUSE (3)(A), AND
- (E) BE EQUIPPED WITH A COAT HOOK CONFORMING TO CLAUSE (1)(E).

3.8.3.12. UNIVERSAL WASHROOMS

- (1) A UNIVERSAL WASHROOM ROOM SHALL
- (A) BE SERVED BY A BARRIER-FREE PATH OF TRAVEL,
- (B) HAVE A DOOR THAT
- (I) COMPLIES WITH ARTICLE 3.8.3.3.,
- (II) HAS A GRASPABLE LATCH-OPERATING MECHANISM THAT IS
- (A) OPERABLE USING A CLOSED FIST AND WITH A FORCE OF NOT MORE THAN 22.2 N, AND
- (B) LOCATED BETWEEN 900 MM AND 1 000 MM ABOVE THE FINISHED FLOOR, AND
- (III) IS CAPABLE OF BEING LOCKED FROM THE INSIDE AND RELEASED FROM THE OUTSIDE IN CASE OF EMERGENCY,
- (C) HAVE ONE LAVATORY CONFORMING TO SENTENCES 3.8.3.11.(1), (3) AND (4),
- (D) HAVE ONE WATER CLOSET CONFORMING TO ARTICLE 3.8.3.9. THAT IS LOCATED IN ACCORDANCE WITH CLAUSE 3.8.3.8.(2)(A) OR (B), (SEE NOTE A-3.8.3.12.(1)(D))
- (E) HAVE GRAB BARS CONFORMING TO
- (I) SENTENCE 3.8.3.8.(3), IF THE WATER CLOSET IS LOCATED IN ACCORDANCE WITH CLAUSE 3.8.3.8.(2)(A), OR
- (II) SENTENCE 3.8.3.8.(4), IF THE WATER CLOSET IS LOCATED IN ACCORDANCE WITH CLAUSE 3.8.3.8.(2)(B),
- (F) HAVE NO INTERNAL DIMENSION BETWEEN WALLS THAT IS LESS THAN 1 700 MM,
- (G) HAVE A COAT HOOK THAT CONFORMS TO CLAUSE 3.8.3.8.(1)(E) AND A SHELF THAT IS LOCATED NOT MORE THAN 1 100 MM ABOVE THE FINISHED FLOOR AND PROJECTS NOT MORE THAN 100 MM FROM THE WALL,
- (H) BE DESIGNED TO PERMIT A WHEELCHAIR TO TURN IN AN OPEN SPACE NOT LESS THAN 1 700 MM IN DIAMETER,
- (I) BE PROVIDED WITH A DOOR EQUIPPED WITH A POWER DOOR OPERATOR,
- (J) BE PROVIDED WITH A MIRROR
- (I) INSTALLED ABOVE A LAVATORY DESCRIBED IN CLAUSE (1)(C), AND
- (II) MOUNTED WITH ITS BOTTOM EDGE NOT MORE THAN 1 000 MM ABOVE THE FINISHED FLOOR OR INCLINED TO THE VERTICAL TO BE USABLE BY A PERSON IN A WHEELCHAIR, AND
- (K) HAVE LIGHTING CONTROLLED BY A MOTION SENSOR CONFORMING TO SENTENCE 12.2.4.1.(2). (SEE NOTE A-3.8.3.12.(1))
- (2) A UNIVERSAL WASHROOM SHALL HAVE
- (A) AN EMERGENCY CALL SYSTEM THAT CONSISTS OF AUDIBLE AND VISUAL SIGNAL DEVICES INSIDE AND OUTSIDE OF THE WASHROOM THAT ARE ACTIVATED BY A CONTROL DEVICE INSIDE THE WASHROOM, AND
- (B) AN EMERGENCY SIGN THAT CONTAINS THE WORDS IN THE EVENT OF AN EMERGENCY PUSH EMERGENCY BUTTON AND AUDIBLE AND VISUAL SIGNAL WILL ACTIVATE IN LETTERS AT LEAST 25 MM HIGH WITH A 5 MM STROKE AND THAT IS POSTED ABOVE THE EMERGENCY BUTTON.
- (3) A CLEAR SPACE NOT LESS THAN 810 MM WIDE AND 1 830 MM LONG SHALL BE PROVIDED IN EACH UNIVERSAL WASHROOM FOR AN ADULT-SIZE CHANGE TABLE. (SEE NOTE A-3.8.3.12.(3))
- (4) WHERE THE CLEAR SPACE PROVIDED FOR AN ADULT-SIZE CHANGE TABLE IS ADJACENT TO A WALL, REINFORCEMENT SHALL BE INSTALLED IN THE WALL TO PERMIT THE FUTURE INSTALLATION OF THE CHANGE TABLE.
- (5) WHERE AN ADULT-SIZE CHANGE TABLE IS INSTALLED, IT SHALL
- (A) WHEN FULLY LOADED, HAVE A SURFACE HEIGHT ABOVE THE FINISHED FLOOR THAT CAN BE ADJUSTED FROM BETWEEN 450 MM AND 500 MM AT THE LOW RANGE TO BETWEEN 850 MM AND 900 MM AT THE HIGH RANGE,
- (B) BE DESIGNED TO CARRY A MINIMUM LOAD OF 1.33 KN,
- (C) HAVE A CLEAR FLOOR SPACE PARALLEL TO THE LONG SIDE OF THE TABLE NOT LESS THAN 760 MM WIDE AND 1 500 MM LONG, AND
- (D) IN THE CASE OF A FOLD-DOWN TABLE,
- (I) BE INSTALLED SO THAT IT DOES NOT ENCR OACH INTO A CLEAR TRANSFER SPACE DESCRIBED IN CLAUSE 3.8.3.8.(2)(A) OR (B), AND
- (II) HAVE NO OPERATING MECHANISMS HIGHER THAN 1 200 MM.
- (6) A UNIVERSAL WASHROOM NEED NOT CONFORM TO SENTENCES (3) AND (4) IF
- (A) IT IS LOCATED IN AN INDIVIDUAL SUITE THAT
- (I) IS USED FOR AN ASSEMBLY OCCUPANCY, A BUSINESS AND PERSONAL SERVICES OCCUPANCY, A MERCANTILE OCCUPANCY OR AN INDUSTRIAL OCCUPANCY, AND
- (II) MEETS ONE OF THE FOLLOWING REQUIREMENTS,
- (A) IT IS LOCATED IN A BUILDING THAT IS LESS THAN 300 M² IN BUILDING AREA, OR
- (B) IT IS LESS THAN 300 M² IN AREA, IF LOCATED IN A BUILDING THAT IS AT LEAST 300 M² IN BUILDING AREA, OR
- (B) ANOTHER UNIVERSAL WASHROOM CONFORMING TO THIS ARTICLE IS PROVIDED ON THE SAME FLOOR LEVEL WITHIN 45 M

3.2.7.3. EMERGENCY LIGHTING

- (1) EMERGENCY LIGHTING SHALL BE PROVIDED TO AN AVERAGE LEVEL OF ILLUMINATION NOT LESS THAN 10 LX AT FLOOR OR TREAD LEVEL IN
- (L) WASHROOMS WITH FIXTURES FOR PUBLIC USE
- (N) UNIVERSAL WASHROOMS REQUIRED BY ARTICLE 3.8.3.12. AND UNIVERSAL SHOWER ROOMS REQUIRED BY ARTICLE 3.8.3.13.,

3.2.7.4. EMERGENCY POWER FOR LIGHTING

- (1) AN EMERGENCY POWER SUPPLY SHALL BE
- (A) PROVIDED TO MAINTAIN THE EMERGENCY LIGHTING REQUIRED BY THIS SUBSECTION FROM A POWER SOURCE SUCH AS BATTERIES OR GENERATORS THAT WILL CONTINUE TO SUPPLY POWER IN THE EVENT THAT THE REGULAR POWER SUPPLY TO THE BUILDING IS INTERRUPTED, AND
- (B) SO DESIGNED AND INSTALLED THAT UPON FAILURE OF THE REGULAR POWER IT WILL ASSUME THE ELECTRICAL LOAD AUTOMATICALLY FOR A PERIOD OF
- IV) 30 MIN FOR A BUILDING OF ANY OTHER OCCUPANCY.

3.8.3.4. RAMPS

- (1) A RAMP LOCATED IN A BARRIER-FREE PATH OF TRAVEL SHALL
- (A) HAVE A MINIMUM WIDTH NOT LESS THAN 1 000 MM BETWEEN HANDRAILS, (SEE NOTE A-3.4.3.4.)
- (B) HAVE A MAXIMUM GRADIENT OF 1 IN 12, (SEE NOTE A-3.8.3.3.(1)(B))
- (C) HAVE A LEVEL AREA OF AT LEAST 1 700 MM BY 1 700 MM AT THE TOP AND BOTTOM OF A RAMP AND WHERE A DOOR IS LOCATED IN A RAMP, SO THAT THE LEVEL AREA EXTENDS AT LEAST 600 MM BEYOND THE LATCH SIDE OF THE DOOR OPENING, EXCEPT THAT WHERE THE DOOR OPENS AWAY FROM THE RAMP, THE AREA EXTENDING BEYOND THE LATCH SIDE OF THE DOOR OPENING MAY BE REDUCED TO 300 MM, (SEE NOTE A-3.8.3.4.(1)(C))
- (D) HAVE A LEVEL AREA AT LEAST 1 700 MM LONG AND AT LEAST THE SAME WIDTH AS THE RAMP
- (I) AT INTERVALS OF NOT MORE THAN 9 M ALONG ITS LENGTH, AND
- (II) WHERE THERE IS A CHANGE OF 90° OR MORE IN THE DIRECTION OF THE RAMP,
- (E) EXCEPT AS PROVIDED IN SENTENCE (2), BE EQUIPPED WITH HANDRAILS ON BOTH SIDES THAT SHALL
- (I) BE CONTINUOUSLY GRASPABLE ALONG THEIR ENTIRE LENGTH AND HAVE CIRCULAR CROSS-SECTION WITH AN OUTSIDE DIAMETER NOT LESS THAN 30 MM AND NOT MORE THAN 40 MM, OR ANY NON-CIRCULAR SHAPE WITH A GRASPABLE PORTION THAT HAS A PERIMETER NOT LESS THAN 100 MM AND NOT MORE THAN 155 MM AND WHOSE LARGEST CROSS-SECTIONAL DIMENSION IS NOT MORE THAN 57 MM,
- (II) BE NOT LESS THAN 865 MM AND NOT MORE THAN 965 MM HIGH, MEASURED VERTICALLY FROM THE SURFACE OF THE RAMP, EXCEPT THAT HANDRAILS NOT MEETING THESE REQUIREMENTS ARE PERMITTED PROVIDED THEY ARE INSTALLED IN ADDITION TO THE REQUIRED HANDRAIL,
- (III) BE TERMINATED IN A MANNER THAT WILL NOT OBSTRUCT PEDESTRIAN TRAVEL OR CREATE A HAZARD,
- (IV) EXTEND HORIZONTALLY NOT LESS THAN 300 MM BEYOND THE TOP AND BOTTOM OF THE RAMP,
- (V) BE PROVIDED WITH A CLEARANCE THAT CONFORMS TO SENTENCE 3.4.6.5.(13), AND
- (VI) BE DESIGNED AND CONSTRUCTED SUCH THAT HANDRAILS AND THEIR SUPPORTS WILL WITHSTAND THE LOADING VALUES OBTAINED FROM THE NONCONCURRENT APPLICATION OF A CONCENTRATED LOAD NOT LESS THAN 0.9 KN APPLIED AT ANY POINT AND IN ANY DIRECTION FOR ALL HANDRAILS AND A UNIFORM LOAD NOT LESS THAN 0.7 KN/M APPLIED IN ANY DIRECTION TO THE HANDRAIL,
- (F) EXCEPT AS PROVIDED IN SENTENCE (2), HAVE A WALL OR A GUARD ON BOTH SIDES AND WHERE A GUARD IS PROVIDED THE GUARD SHALL
- (I) BE NOT LESS THAN 1 070 MM MEASURED VERTICALLY TO THE TOP OF THE GUARD FROM THE RAMP SURFACE, AND
- (II) BE DESIGNED SO THAT NO MEMBER, ATTACHMENT OR OPENING LOCATED BETWEEN 140 MM AND 900 MM ABOVE THE RAMP SURFACE BEING PROTECTED BY THE GUARD WILL FACILITATE CLIMBING,
- (G) BE PROVIDED
- (I) WITH A CURB AT LEAST 50 MM HIGH ON ANY SIDE OF THE RAMP WHERE NO SOLID ENCLOSURE OR SOLID GUARD IS PROVIDED, OR
- (II) WITH HORIZONTAL RAILINGS WHICH ARE LOCATED OR OTHER BARRIERS THAT EXTEND TO WITHIN 50 MM OF THE FINISHED RAMP, AND
- (H) EXCEPT AS PROVIDED IN SENTENCE (2), WHERE THE RAMP IS WIDER THAN 2 200 MM, HAVE AN INTERMEDIATE HANDRAIL WITH A CLEAR WIDTH OF 900 MM BETWEEN THE INTERMEDIATE HANDRAIL AND ONE OF THE HANDRAILS DESCRIBED IN CLAUSE (E).
- (2) WHERE A RAMP SERVES AS AN AISLEWAY FOR FIXED SEATING, THE REQUIREMENTS FOR HANDRAILS IN CLAUSES (1)(E) AND (H) AND FOR WALLS OR GUARDS IN CLAUSE (1)(F) NEED NOT APPLY. (SEE NOTE A-3.8.3.4.(2))
- (3) FLOORS OR WALKS IN A BARRIER-FREE PATH OF TRAVEL HAVING A SLOPE STEEPER THAN 1 IN 20 SHALL BE DESIGNED AS RAMPS. (SEE NOTE A-3.8.3.4.(3))

January 28, 2026
Feb. 27
March 10,
March 27

REVISIONS

RAINY RIVER WASHROOM FACILITIES
Rainy River, Ontario

NO-SCALE

SCALE

March 27,
2026

DATE

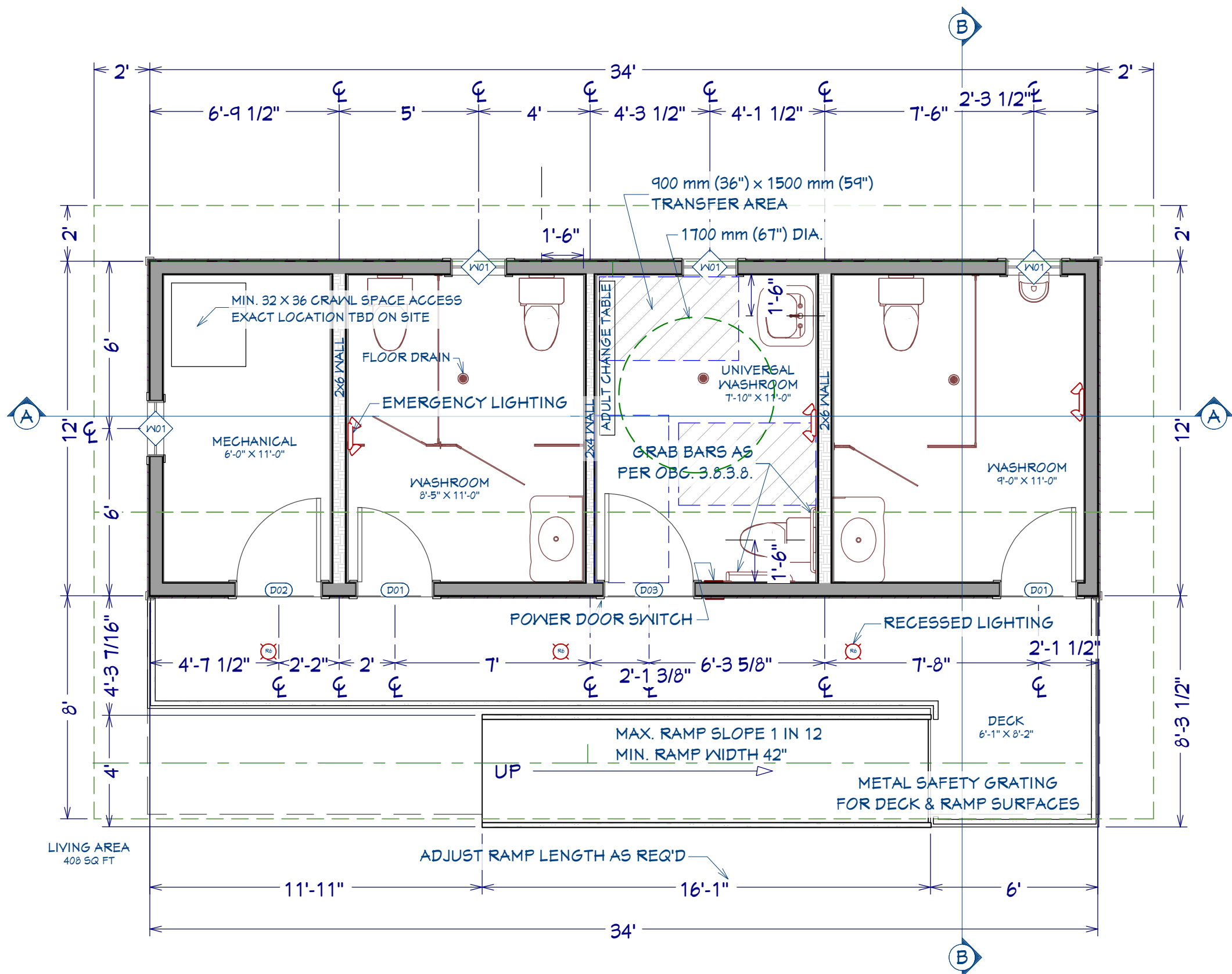
GENERAL
NOTES

TITLE

A-1.1
SHEET NUMBER

Scaled for:
Arch C: 18x24

PAPER SIZE



3D	NUMBER	QTY	WIDTH	HEIGHT	R/O	DESCRIPTION
	D01	2	32"	80"	34"X83"	EXT. HINGED-SLAB
	D02	1	36"	80"	38"X83"	EXT. HINGED-SLAB
	D03	1	38"	80"	40"X83"	EXT. HINGED-SLAB

WINDOW SCHEDULE						
3D	NUMBER	QTY	WIDTH	HEIGHT	R/O	DESCRIPTION
	W01	4	24"	16"	25"X17"	SINGLE AWNING
	W02	2	14"	24"	15"X25"	LOUVERED

- DOOR AND WINDOW NOTES:**
- SIZES SHOWN ARE APPROXIMATE. ADJUSTMENTS TO SUIT STOCK SIZES TO BE CONFIRMED BY OWNER/BUILDER PRIOR TO CONSTRUCTION.
 - INSTALL IN ACCORDANCE WITH MANU. SPECIFICATIONS.
 - ALL EXTERIOR WINDOW AND DOOR LINTELS TO BE 2-2X10 *clw* 2X6 CRIPPLE STUDS BOTH ENDS, UNLESS OTHERWISE NOTED.
 - VERIFY WINDOW AND DOOR TYPE, COLOUR, STYLE, LOCATION AND DIMENSIONS WITH HOME OWNER PRIOR TO CONSTRUCTION.
 - UNLESS THE FLOOR HAS A DOOR LEADING DIRECTLY TO THE EXTERIOR (9.9.10.1), EVERY FLOOR CONTAINING A BEDROOM SHALL BE PROVIDED WITH AN EGRESS WINDOW WITH FINISH SILL HEIGHT NOT GREATER THAN 3' 3" ABOVE THE FINISH FLOOR HEIGHT (EXCEPT BASEMENTS) AND SHALL HAVE A MINIMUM OPENABLE AREA OF 3.8 SQ. FT., EGRESS WINDOWS SHALL NOT HAVE A DIMENSION LESS THAN 15" IN EITHER DIRECTION.
 - WINDOWS LOCATED WITHIN 6' 7" OF ADJACENT GROUND LEVEL MUST BE RESISTANT TO FORCED ENTRY.
 - EXTERIOR EXIT DOORS SHALL BE OPENABLE FROM INSIDE WITHOUT THE USE OF A KEY OR ANY SPECIAL KNOWLEDGE OR EFFORT.

- MECHANICAL AND ELECTRICAL LAYOUT TO BE PROVIDED BY ANOTHER**
- TOILETS AND SINKS TO OPERATE HANDS FREE
 - HAND DRYERS TO HANDS FREE
 - PROVIDE MOTION SENSOR CONTROLLED LIGHTS
 - PROVIDE ELECTRIC HEAT AND HRV AS REQ'D

- MECHANICAL NOTES:**
- LOCATION OF MECHANICAL COMPONENTS TBD BY INSTALLING CONTRACTOR ACCORDING TO MANU. SPECIFICATIONS.
 - PROVIDE SUMP (WITH COVER) TO DISCHARGE WATER TO DRAINAGE DITCH OR DRY WELL.
 - TUBS/SHOWERS SHALL BE PROVIDED WITH INDIVIDUAL CONTROL VALVES OF THE PRESSURE BALANCE OR THE THERMOSTATIC MIXING TYPE. THE WATER TEMPERATURE SHALL BE AT A MAXIMUM OF 49°C (120°F)
 - INSTALL FURNACE, DWH, HRV AND DWHR AS REQ'D AND ACCORDING TO MANU. SPECIFICATIONS.

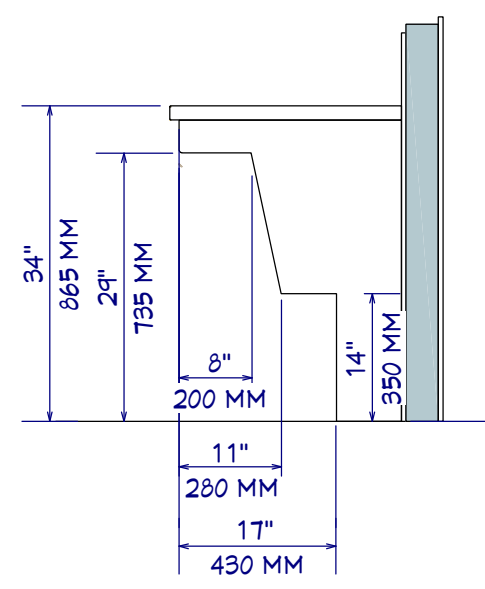
- CABINET NOTES:**
- CONFIRM COLOR OF CABINETS WITH HOME OWNER PRIOR TO ORDERING.
 - CONFIRM DOOR & DRAWER STYLES WITH HOME OWNER PRIOR TO ORDERING.
 - INSTALL HARDWARE ON SITE.
 - INSTALL CROWN MOLDING ON SITE; MATCH CABINET COLOR; CONFIRM PROFILE AND DIMENSION WITH HOME OWNER.
 - CUT SINK OPENING ON SITE, SEE ASSOCIATED SPECIFICATIONS.
 - INSTALL HOOD AND ALL APPLIANCES PER MANUFACTURER SPECIFICATIONS.
 - ALL APPLIANCES TO BE ON DEDICATED CIRCUITS AS REQUIRED.
 - CONFIRM FINAL MATERIALS FOR BACKSPLASH AND COUNTERTOP WITH HOME OWNER PRIOR TO ORDERING

SB-10, Div. 3, 5.5.1 Exterior Building Envelope
 (1) Where electric space heating is used, the building envelope shall comply with the requirements of Table SB 5.5-7 of this Supplementary Standard, regardless of its climatic location

SB, Div. B, Part 4, Table 4.1.5.3.
 Toilet Areas = 2.4 kPa
 Storage areas = 4.8 kPa
 Service rooms = 3.6 kPa

- LUMBER**
- UNLESS OTHERWISE NOTED TO BE SPRUCE-PINE-FIR (SPF), GRADE NO.2, CONFORMING TO CSA STANDARD WITH 0141 WITH A MAXIMUM MOISTURE CONTENT OF 19% AT THE TIME OF INSTALLATION. LUMBER SHALL BEAR THE GRADING STAMP OF AN AGENCY APPROVED BY THE CANADIAN LUMBER STANDARDS ADMINISTRATION BOARD.
 - NAILS, SPIKES, AND STAPLES: - TO CSA STANDARD B111; GALVANIZED FOR EXTERIOR WORK, OR HIGHLY HUMID AREAS AND FOR TREATED LUMBER; PLAIN ELSEWHERE. NAILING OF FRAMING UNLESS OTHERWISE NOTED, SHALL CONFORM TO TABLES 9.23.3 A, B, AND 9.23.13 A IN THE ONTARIO BUILDING CODE & NBC. -ROUGH HARDWARE: - BOLTS, NUTS, WASHERS, LAGS, PINS, SCREWS, ALL TO BE HOT DIP GALVANIZED. -WOOD PRESERVATIVES (PRESSURE TREATED): - WHERE REQUIRED TO CONFORM TO CSA STANDARD 080-M.
 - FRAMING ANCHORS: - FRAMING ANCHORS, JOIST HANGERS, BEAM HANGERS, POST CAPS, POST ANCHORS, BACK-UP CLIPS AND ANGLES, UNLESS OTHERWISE SHOWN ON THE STRUCTURAL DRAWINGS, ARE ALL TO BE AS MANUFACTURED BY TIMBER ENGINEERING COMPANY (TECO) OR AN APPROVED EQUAL, SIZED TO THE JOB AT HAND. ALL ARE TO BE INSTALLED IN STRICT ACCORDANCE WITH THE MANUFACTURER'S INSTRUCTIONS UTILIZING "SPECIAL" NAILS WHERE REQUIRED.

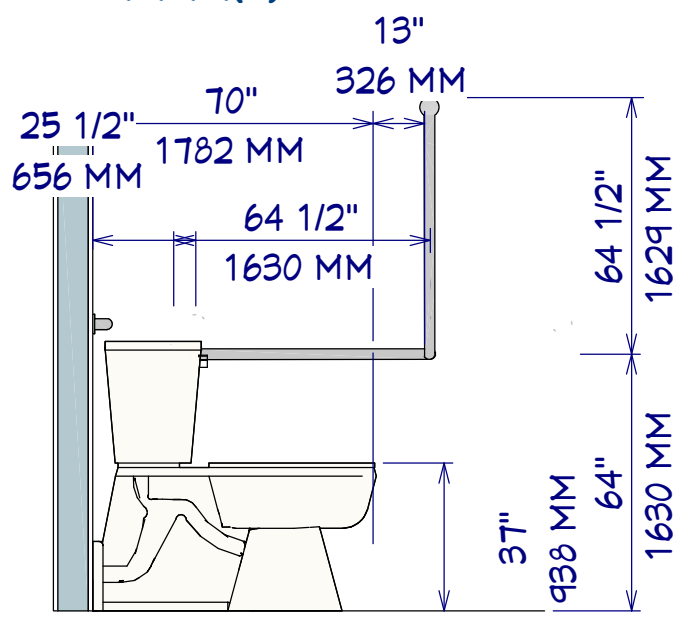
A-3.8.3.11.(1)(c) Clearances Beneath a Lavatory



KNEE CLEARANCE
 KNEE CLEARANCE MUST BE A MINIMUM 30" WIDE (36" TO USE AS PART OF THE T-TURN) AND MAINTAIN A 24" CLEAR SPACE UNDER THE CABINET, COUNTER OR SINK FOR A DEPTH OF 8". THE NEXT 3" OF DEPTH MAY SLOPE DOWN TO A HEIGHT OF 13.5". WITH A CLEAR SPACE OF AT LEAST 17" EXTENDING BENEATH THE ELEMENT. (ANSI 306.3)

TOE CLEARANCE
 TOE CLEARANCE SPACE UNDER A CABINET OR APPLIANCE IS BETWEEN THE FLOOR AND 13.5" ABOVE THE FLOOR. WHERE TOE CLEARANCE IS REQUIRED AS PART OF A CLEAR FLOOR SPACE, THE TOE CLEARANCE SHOULD EXTEND 17" MINIMUM BENEATH THE ELEMENT. (ANSI A117.1 306.2)

A-3.8.3.8.(3) Additional Grab Bars



TOILET GRAB BARS
 TOILET: GRAB BARS SHOULD BE PROVIDED ON THE REAR WALL AND ON THE SIDEWALL CLOSEST TO THE TOILET. THE SIDEWALL GRAB BAR SHOULD BE CONTINUOUS L-SHAPED AT LEAST 750 MM LONG HORIZ. AND VERT. COMPONENTS, MOUNTED 750 MM ABOVE THE FLOOR AND EXTEND 150 MM IN FRONT OF THE WATER CLOSET. THE REAR GRAB BAR SHOULD BE AT LEAST 600 MM LONG, CENTERED ON THE TOILET. MOUNTED HORIZ. FROM 840 MM TO 940 MM ABOVE THE FINISHED FLOOR OR 150 MM ABOVE THE TANK.

Box 646, Emo
 Ontario, P0W 1E0
 Cell: 807-276-3615
DGM Design
 BCIN: 102602
 email: dan.dgmdesign@gmail.com
 Drawings provided by: Dan Mack BCIN 102062

January 28, 2026
 Feb. 27
 March 10,
 March 27

REVISIONS

RAINY RIVER WASHROOM FACILITIES
 Rainy River, Ontario

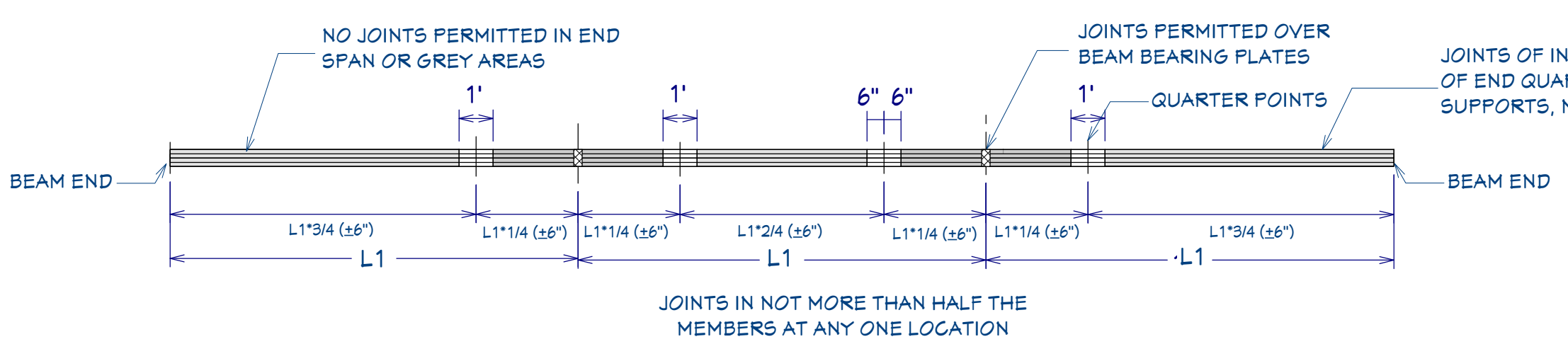
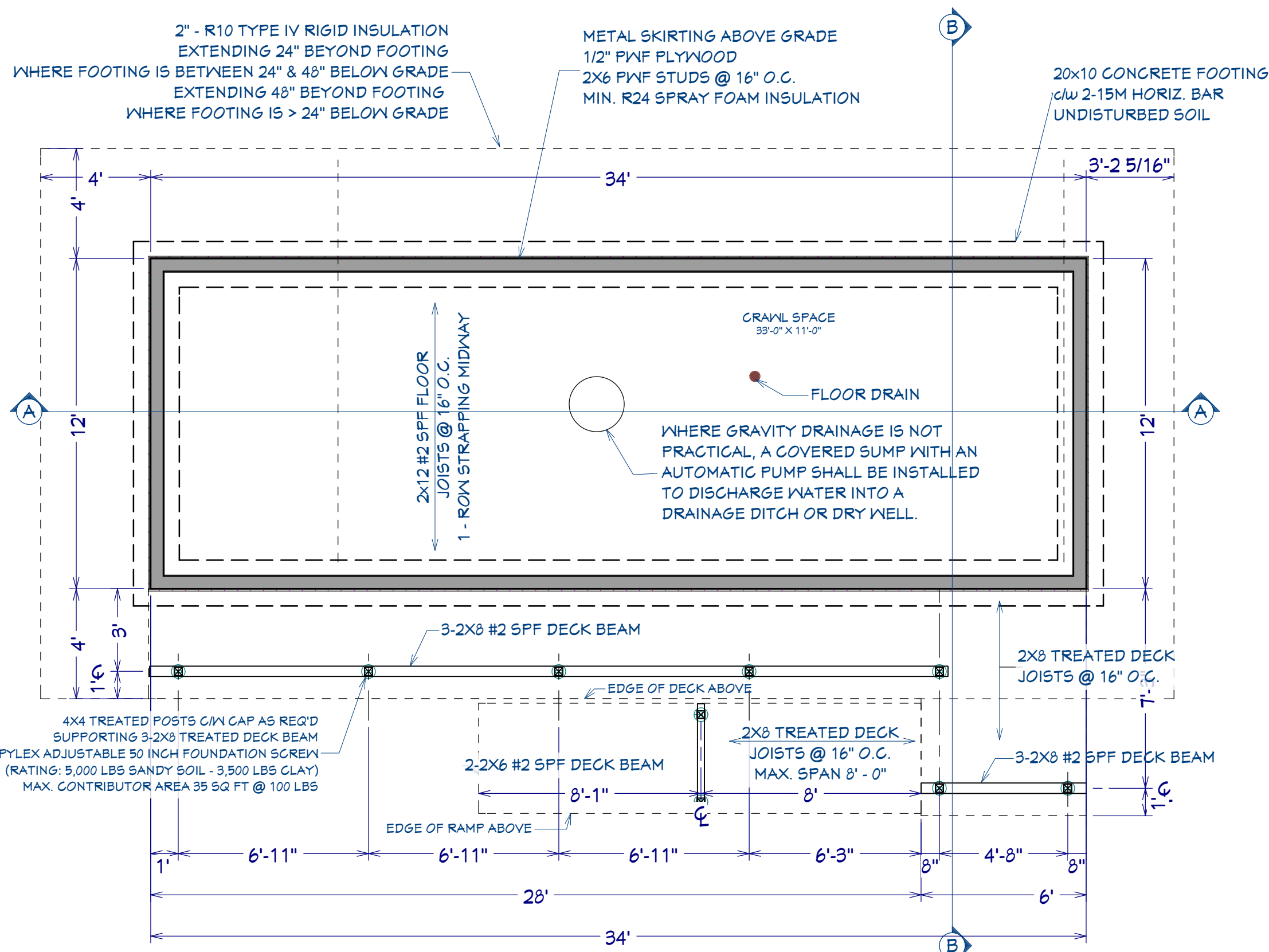
1/4" = 1'-0"
 SCALE

March 27,
 2026
 DATE

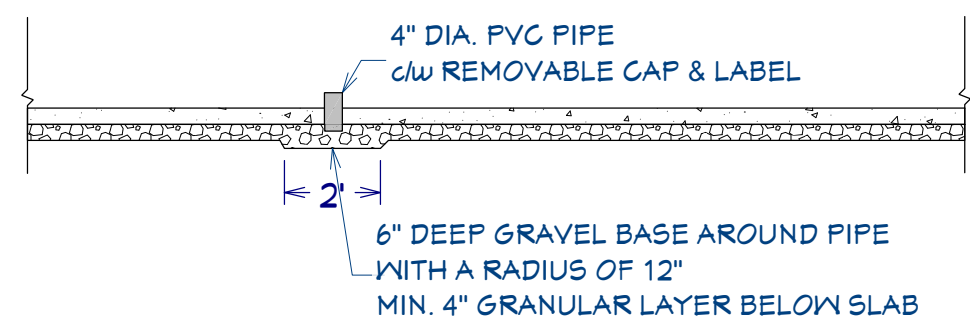
MAIN
 FLOOR
 TITLE

A-2.0
 SHEET NUMBER

Scaled for:
 Arch C: 18x24
 PAPER SIZE



ALLOWABLE JOINT LOCATIONS IN BUILT-UP WOODEN BEAMS



- SOIL GAS CONTROL (9.13.4.2 - SUPPLEMENTARY STANDARD SB-9)**
- 6 MIL CGSB VAPOUR BARRIER BELOW SLAB
 - SEAL ALL EDGES/JOINTS/PENETRATIONS THROUGH VAPOUR BARRIER
 - PROVIDE 4" DIA. PVC PIPE STUB (c/w REMOVABLE CAP & LABEL)
 - LOCATE PIPE NEAR FLOOR CENTER
 - 6" DEEP GRAVEL BASE AROUND PIPE WITH A RADIUS OF 12"
 - MIN. 4" GRANULAR LAYER BELOW SLAB
 - PROVIDE SUMP PITS w/ AIRTIGHT COVERS

PWF FOUNDATION DETAILS

- SHEATHING EDGES EMBEDDED IN SEALANT
- PLYWOOD (W/ FACE GRAIN PERPENDICULAR TO STUDS) MIN. 2X4 BLOCKING AT PLYWOOD JOINTS.
- 2 - 3MM GAP BETWEEN ADJACENT PLYWOOD EDGES (GAPS SHALL BE SEALED)
- INSIDE CORNERS GALVANIZED STRAPS @ 12" O.C. BELOW GRADE (USE BLOCKING AS REQ'D)
- 1/2" X 12" INTERIOR & EXTERIOR CORNER PROTECTION REQ'D FOR 6 MIL POLYETHYLENE SHEET - BELOW GRADE
- TREATED 1/2" X 12" COVER PLATE OVER TOP EDGE OF 6 MIL POLYETHYLENE SHEET, CAULKED @ TOP EDGE, EXTENDING A MIN. 3" ABOVE GRADE
- ALL EDGES, JOINTS AND NAIL HEADS TO BE CAULKED
- ALL CUT ENDS MUST BE TREATED ON SITE WITH 2 APPLICATIONS OF CGA PRESERVATIVE
- STUDS CUT TO LENGTH ARE INSTALLED CUT ENDS UP
- 20 GAUGE GALVANIZED FRAMING STRAPS REQ'D @ TOP OF EVERY STUD WHERE BACKFILL HEIGHTS EXCEEDS 5'
- ALL METAL CONNECTORS USED IN PWF CONSTRUCTION MUST BE CORROSION RESISTANT
- PLYWOOD SHEATHING THAT IS ENTIRELY MORE THAN 8" ABOVE GRADE NEED NOT BE TREATED.

IF HOLES ARE TO BE DRILLED THROUGH THE BOTTOM PLATE TO ACCEPT ANCHOR BOLTS OR HOLD DOWNS TO CONNECT EXTERIOR OR INTERIOR LOAD BEARING WALLS TO CONCRETE FOOTINGS THEN;

- THE HOLES SHALL BE SLIGHTLY LARGE THAN THE ANCHOR BOLT;
- TWO APPLICATIONS OF PRESERVATIVE TREATMENT SHALL BE Poured INTO THE HOLE PRIOR TO THE PLACEMENT OF THE WASHER AND NUT;
- FOR ANCHOR BOLTS, A SQUASH BLOCK OF THE SAME DIMENSIONS AS THE BOTTOM PLATE SHALL BE NAILED ON TOP OF THE BOTTOM PLATE WITH THE ANCHOR BOLT PASSING THROUGH BOTH LAYERS, A 50 MM WASHER SHALL BE USED BELOW THE NUT;
- LATERAL RESISTANCE TO INWARD SOIL PRESSURE AT THE BOTTOM OF THE EXTERIOR WALL SHALL BE PROVIDED.

GRANULAR DRAINAGE LAYER FOR PWF:

CLEAN CRUSHED STONE or CLEAN GRAVEL WHICH WILL PASS THROUGH 1 1/2" SIEVE AND CONTAIN NOT MORE THAN 10% OF FINE MATERIAL THAT WILL PASS THROUGH A .15" SIEVE.

BELOW GRADE INSULATION:

- MIN. COMPRESSIVE STRENGTH OF 20 PSI, UNLESS OTHERWISE NOTED.
- APPROVED FOR BELOW GRADE USE.
- PERIMETER INSULATION TO BE SLOPED AWAY FROM THE SLAB/FOUNDATION IT PROTECTS.

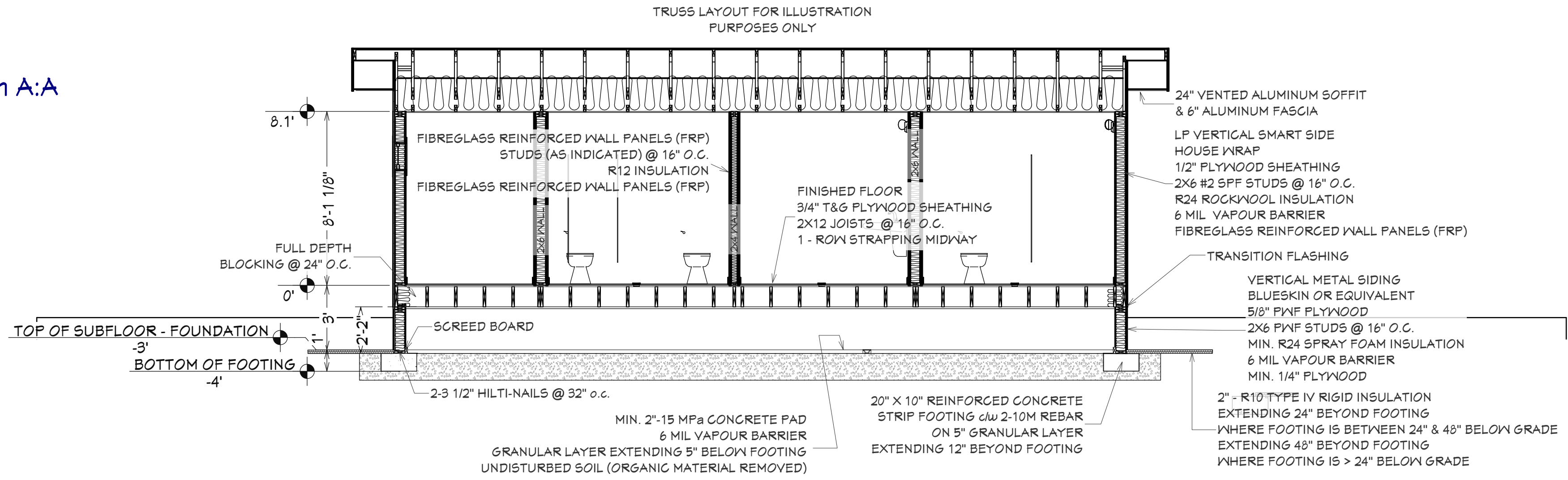
MECHANICAL NOTES:

- LOCATION OF MECHANICAL COMPONENTS TBD BY INSTALLING CONTRACTOR ACCORDING TO MANU. SPECIFICATIONS.
- PROVIDE SUMP (WITH COVER) TO DISCHARGE WATER TO DRAINAGE DITCH OR DRY WELL.
- THE WATER TEMPERATURE SHALL BE AT A MAXIMUM OF 49°C (120°F)
- INSTALL FURNACE, DWH AND HRV AS REQ'D AND ACCORDING TO MANU. SPECIFICATIONS.

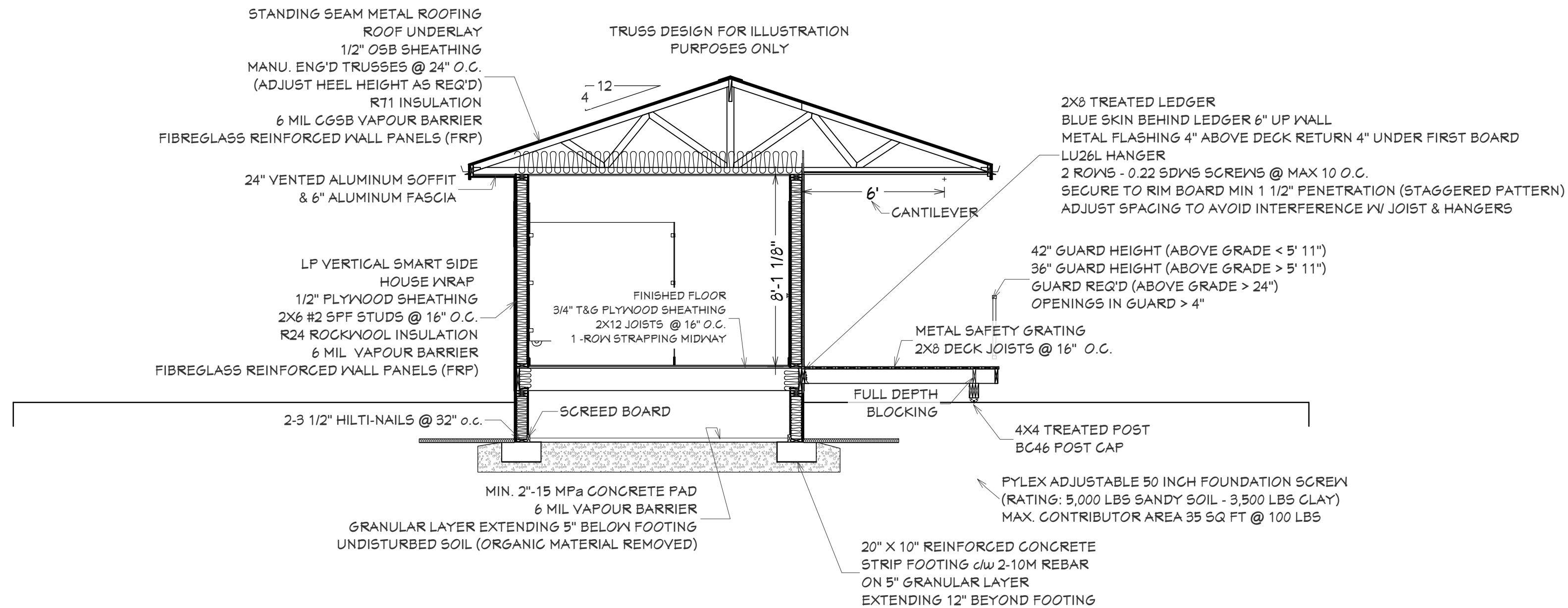
CONCRETE (to conform to CSA A23.1 standard)

- MINIMUM COMPRESSIVE STRENGTH:
- EXTERIOR FLAT WORK: 32 MPa - 5-8% AIR ENTRAINMENT
 - CONCRETE COLUMNS: 15 MPa
 - BASEMENT FLOOR: 20 MPa
 - FOUNDATION WALLS: 20 MPa
 - GARAGE FLOOR: 32 MPa - 5-8% AIR ENTRAINMENT
 - TAKE PRECAUTIONS TO AVOID CONCRETE FREEZING

Section A:A



Section B:B



Box 646, Emo
Ontario, P0W 1E0
Cell: 807-276-3615
email: dan.dgmdesign@gmail.com
Drawings provided by: Dan Mack BCIN 102602

January 28, 2026
Feb. 27
March 10,
March 27

REVISIONS

RAINY RIVER WASHROOM FACILITIES
Rainy River, Ontario

1/4" = 1'-0"
SCALE

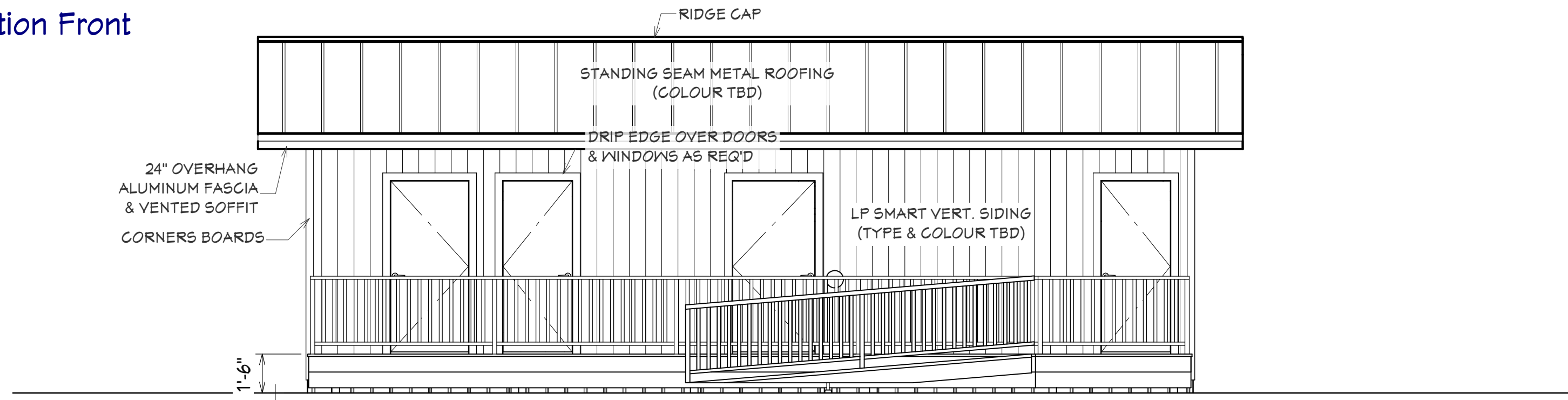
March 27,
2026
DATE

SECTIONS
A:A & B:B
TITLE

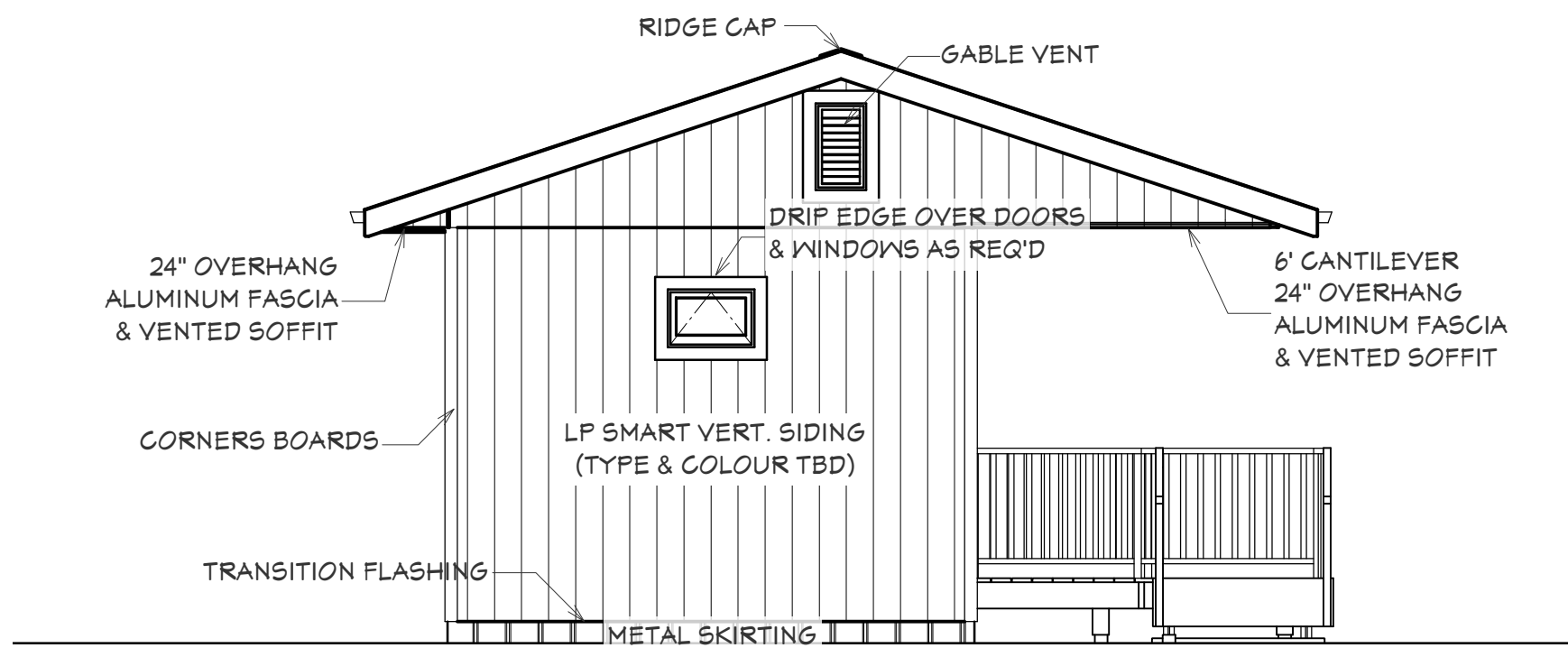
A-3.0
SHEET NUMBER

Scaled for:
Arch C: 18x24
PAPER SIZE

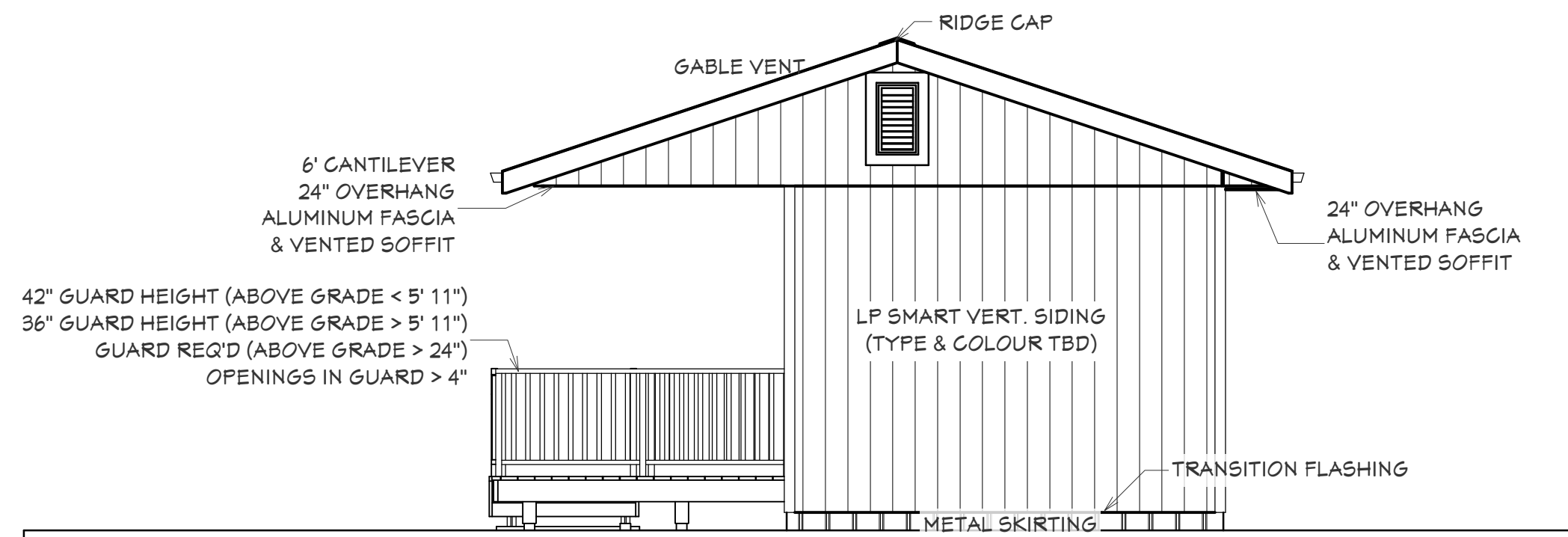
Exterior Elevation Front



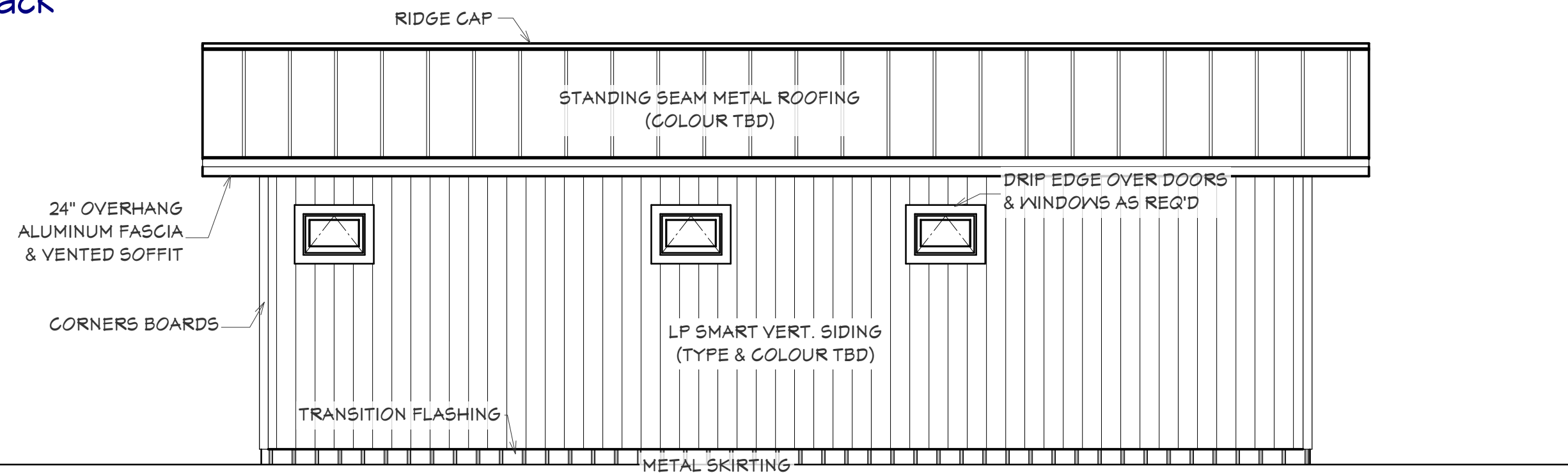
Exterior Elevation Left



Exterior Elevation Right



Exterior Elevation Back



Box 646, Emo
Ontario, P0W 1E0
cell: 807-276-3615
BCIN: 102602
email: dan.dgmdesign@gmail.com
Drawings provided by: Dan Mack BCIN 102062

January 28, 2026
Feb. 27
March 10,
March 27

REVISIONS

RAINY RIVER WASHROOM FACILITIES
Rainy River, Ontario

1/4": 1'-0"
SCALE

March 27,
2026
DATE

ELEVATIONS
TITLE

A-4.0
SHEET NUMBER

Scaled for:
Arch C: 18x24
PAPER SIZE

WEST RAINY RIVER DISTRICT FIRE SERVICES

OPERATION BUDGET 2026

as of February 28 2026

OPERATING EXPENSES	TOTAL BUDGET 2025	TOTAL ACTUAL 2025	TOTAL BUDGET 2026	TOTAL ACTUAL 2026	BUDGET 1/3 OF 2026	ACTUAL 1/3 OF 2026
Fire Chiefs Salary & Wages	19200	19200.00	13800	2300.00	4600	767
Payroll benefits	3400	2770.58	3000	512.30	1000	171
Contract Fire Services		0.00	1500	0.00	500	0
Dep Chief of Operations	3600	3690.00	0	0.00	0	0
Prevention & Education			2500		833	0
Fire Fighters point system	30000	30000.00	35000	0.00	11667	0
Mileage & Chiefs meetings	1800	1597.18	1850	0.00	617	0
Office supplies, gloves etc	0	0.00	750	1226.09	250	409
Fill air bottles	0	198.42	0	0.00	0	0
Testing & Repair SCBAs	2100	2385.25	3000	0.00	1000	0
Maintenance	4300	2232.06	7500	0.00	2500	0
Training costs Fire con etc	28000	18174.76	10000	0.00	3333	0
Communications / cell phone	500	270.00	0	0.00	0	0
Who's Responding	1200	1119.36	1225	0.00	408	0
Vehicle Safties	18000	29357.17	16000	0.00	5333	0
Vehicle Maintenance	0	0.00	12000	10317.80	4000	3439
Pumper test			4500		1500	0
Small engine maintenance			2500		833	0
Lion's Club Project			15000		5000	0
Lion's Club Revenue (Donation)			-15000		-5000	0
Municipal Responsibility is Operational cost for their fire halls						
Total Operating	112100	110994.78	115125	14356.19	38375	4785
CAPITAL BUDGET 2026						
Radios	0	0.00	15000	0.00	5000	0
Patullo Tower repairs			9000			
Batteries (A,C, Milwaukee etc)			850			
SCBAs & Mask	10000	27413.49	4500	0.00	1500	0
SCBA Bottles	9100	0.00	5000	0.00	1667	0
Bunker Gear (2 sets)			6450	0.00	2150	0
Dual Cert Gear (3 sets)			3105	0.00	1035	0
Fire Ground Gear (5 sets)			4000	0.00	1333	0
Nozzles			6400	0.00	2133	0
Hoses (10 x 50' coloured)			1650	0.00	550	0
Accountability tags/board			850	0.00	283	0
Helmets (5)			2500	0.00	833	0
Balaclava (6)			1175	0.00	392	0
Boots (6)			1925	0.00	642	0
Gloves (10)			2175	0.00	725	0
Turnout gear bags (3)			850	0.00	283	0
Coveralls flashlights etc	3500	0.00	0	0.00	0	0
Pump for tanker	6000	0.00	0	0.00	0	0
Fill Station	6000	0.00	0	0.00	0	0
TOTAL CAPITAL	34600	27413.49	65430	0.00	21810	0
GRAND TOTAL	146700	138408.27	180555	14356.19	60185	4785

**The Corporation of the Town of Rainy River
Administrative Report**

Date: April 7th 2026
To: Mayor and Council
Subject: Employee Code of Conduct Policy
Submitted by: Shara Lavallée, CAO/Clerk-Treasurer

RECOMMENDATION:

THAT Council receives this report for information;

AND FURTHER THAT Council approves the proposed amendments to Policy HR-10: Employee Code of Conduct, specifically updating Section 8 regarding the annual review timeline and enhancing the disclosure and compliance framework.

BACKGROUND:

The Town of Rainy River maintains a Code of Conduct to ensure employees carry out their duties with integrity, objectivity, and impartiality. Trust and mutual respect are the cornerstones of the relationship between the public and municipal government.

The current policy requires an "annual" review by all staff. However, the existing language lacks a specific deadline, which can lead to administrative gaps in compliance tracking. Furthermore, as the Town operates with a small team (under 25 employees), it is essential that the policy remains streamlined while still providing clear protections for staff and the Corporation.

DISCUSSION:

To modernize the policy and ensure it remains a "living document," the following three key updates are proposed:

1. Standardized Annual Review (January)

Currently, Section 8 requires an annual signature but does not specify a timeframe. By mandating that all staff sign the Code of Conduct every **January**, the Town ensures:

- All employees start the calendar year with a fresh understanding of their ethical obligations.
- The Office can track 100% compliance in a single file.
- New hires/students sign upon entry and then join the regular January cycle thereafter.

2. Enhanced Disclosure Hierarchy

Sections 37 and 38 currently direct employees to report suspected violations to their Supervisor. In a small municipal environment, a conflict may arise if the Supervisor is the subject of the concern. The proposed amendment clarifies that if a violation involves a Supervisor, the employee may report directly to the Chief Administrative Officer (CAO).

3. Protection from Reprisal

To align with Ontario's evolving workplace safety and ethics standards, it is recommended to add a "No Reprisal" clause. This ensures that an employee who reports a potential conflict of interest or harassment in good faith is protected from any negative employment consequences. This fosters a culture of transparency and accountability as outlined in the policy's purpose statement.

4. Use of Municipal Property

Section 24-27 involves any form of municipal property including inventory, vehicles and materials. Incidental use is permitted for equipment such as computers and phones.

To prevent a Conflict of Interest, an amendment should clarify that no municipal resources (including tools, computers, or work time) can be used to support a private side business or external commercial enterprise.

5. Clarification on Section 27

Section 27 currently protects "computer system information". To protect the Town from cybersecurity risks and privacy breaches, the following clarifications should be added:

Security Circumvention: Employees are strictly prohibited from attempting to bypass, "break," or alter firewalls, passwords, or other IT security measures.

Unauthorized Data Access: Possession of access credentials does not authorize personal use. Employees shall not access sensitive Municipal data

(e.g., property records, tax rolls, or private resident information) for personal benefit, such as researching real estate for a private purchase.



Policy No.
HR-10

CORPORATION OF THE TOWN OF RAINY RIVER HUMAN
RESOURCES DEPARTMENT

Employee Code of Conduct Policy

Code of Conduct for Employees – Purpose and Policy Statement

1. Employees of the Corporation of the Town of Rainy River shall be committed to carrying out their duties in a manner that maintains and enhances public confidence and trust in their integrity, objectivity and impartiality. Trust and mutual respect are the cornerstones of a relationship between the public and municipal government. In serving the public interest, Employees are entrusted with access to a wide range of information, resources and responsibilities, and shall operate with a sense of transparency and accountability.

Application

2. This Employee Code of Conduct (the “Code”) applies to all Employees, including full-time, part-time, permanent and temporary employees, as well as volunteers, students, and interns (collectively referred to as “Employees”).

Definitions

3. In this Code, the following terms have the meanings as set out below:
 - a) **“Chief Administrative Officer”** includes the Chief Administrative Officer or such other Employee who is responsible for exercising general control or management of the administration and affairs of the Town and other duties as directed by Council.
 - b) **“Child”** includes a child born within or outside of marriage and includes an adopted child, and a person to whom the Employee has demonstrated a settled intention to treat as a child of his or her family.
 - c) **“Closed/In-Camera Meeting”** means any meeting of Council, Committee of the Whole, Standing Committee or Board that is closed to the public in accordance with the *Municipal Act*, 2001.

- d) **“Confidential Information”** includes information in the possession of, or received in confidence by the Town, that the Town is prohibited from disclosing, that the Town is required to refuse to disclose, or that the Town chooses not to disclose, under the Municipal Freedom of Information and Protection of Privacy Act, or other legislation or policy of the Municipality. Without limiting the generality of the foregoing, Confidential Information also includes all information concerning matters dealt with at Closed Meetings, information that is marked as "confidential", information obtained by the Employee by virtue of their employment with the Town that is not in the public domain, or information that is otherwise determined to be confidential by the Chief Administrative Officer, or as specifically declared by Council.
- e) **“Conflict of Interest”** means seeking to advance a Personal Interest, whether or not it is detrimental to the Municipality.
- f) **“Council”** means the Council of the Corporation of the Town of Rainy River.
- g) **“Family Member”** includes:
 - i. A Spouse of the Employee;
 - ii. A Child of the Employee;
 - iii. A Parent of the Employee;
 - iv. A Sibling of the Employee, whether by birth, marriage or adoption;
 - v. A Grandchild, grandparent, aunt, uncle, niece or nephew of the Employee;
 - vi. A Parent-in-law of the Employee; and
 - vii. Any person who lives with the Employee on a permanent basis.
- h) **“Gift”** means any cash or monetary equivalent, commission, fee, object of value, service, personal benefit, travel and accommodation or entertainment. A gift does not include remuneration.
- i) **“Harassment”** includes, but is not limited to, engaging in a course of vexatious or unwanted comment or conduct that is known, or ought reasonably to be known, to be unwanted and includes Sexual Harassment as defined in the *Occupational Health and Safety Act*, 1990.

- j) **“Member”** includes an elected member of the Municipal Council and all members of Boards and Committees of the Municipality;
- k) **“Municipality”** means the Corporation of the Town of Rainy River.
- l) **“Parent”** includes those persons who demonstrated a settled intention to treat as a child of the Employee, whether or not the child is the Employee’s natural child.
- m) **“Personal Interest”** means:
 - i. a financial interest of an Employee or the financial interest of a Family Member of an Employee;
 - ii. a financial interest of a friend or colleague of the Employee;
 - iii. any benefit or advantage to the Employee, the Employee’s Family Member, friend or colleague.
- n) **“Spouse”** means a person to whom the Employee is married or with whom the Employee is living in a conjugal relationship outside of marriage.
- o) **“Supervisor”** means a person who directly oversees an Employee’s work and provides direction and clarification of duties when needed.

General Responsibilities

- 4. Employees have a duty and responsibility to treat members of the public, members of Council and each other in a respectful manner, without abuse, bullying, Harassment or intimidation.
- 5. Employees shall adhere to the standards outlined in this Code, and shall seek clarification from their Supervisor if unsure about any responsibilities or information contained in this Code.
- 6. If an Employee feels he or she may violate or already has violated this Code, he or she shall follow the disclosure and compliance requirements set out in sections 37 to 40 of this Code (the “Disclosure and Compliance Requirements”).
- 7. Employees shall consult with their Supervisor for guidance if they suspect a potential breach by another Employee of this Code.

8. Employees shall review and sign this Code annually.
9. Employees shall follow the Disclosure and Compliance Requirements.

Confidentiality

10. Employees shall hold in strict confidence all Confidential Information acquired as a direct or indirect result of their employment with the Town.
11. Confidential Information shall not be disclosed except when required by law and the policies and procedures of the Town.
12. Particular care must be exercised before releasing information relating to the following matters:
 - a) items under litigation;
 - b) personnel matters;
 - c) information which infringes on the right of privacy of others;
 - d) sources of complaints about a variety of matters where the identity of the complainant is given in confidence;
 - e) information supplied to obtain various municipal approvals where such information is not part of the public documentation; and
 - f) schedule of prices in quotations or tenders for the supply of goods and/or services.

Please note that these items do not constitute an exhaustive list and have been included for emphasis.

13. Employees shall safeguard and protect all Confidential Information of the Town and of others to which the Employee becomes privy as a result of their employment with the Town. Where an Employee is unsure of the status of information requested for release by a member of the public, he or she shall consult with their Supervisor and/or the Chief Administrative Officer prior to releasing such information.
14. Employees are strictly forbidden from using any information that was available only to Employees to attempt to secure financial gain from any investment in real estate or other business dealings, whether by direct means or indirectly through others.
15. The obligation to keep information confidential applies even if the Employee ceases employment with the Municipality.

Conflict of Interest

16. No Employee shall participate in any decision, project or process where they have a Conflict of Interest in such matter. Employees shall avoid Conflicts of Interest and comply with the Disclosure and Compliance Requirements where such Conflicts of Interest occur.
17. A Conflict of Interest may be real or apparent in nature:
- a) A “real” Conflict of Interest exists where a Personal Interest exists and that interest is:
 - i. known to the Employee; and
 - ii. has a connection to the Employee’s duties that is sufficient to influence the exercise of those duties.
 - b) An “apparent” Conflict of Interest exists where an informed and reasonable person, upon reviewing and thinking the matter through, could conclude that a Personal Interest exists, and that the Personal Interest is sufficiently connected to the Employee’s duties that it could reasonably influence the exercise of their duties.
18. Employees must perform their duties impartially, such that an objective, reasonable observer would conclude that the Employee is exercising their duties objectively, without undue influence and in a manner that does not create a Conflict of Interest. Employees shall govern their actions using the following as a guide:
- a) in making decisions, always place the interests of the taxpayers and the Town first and, in particular, place those interests before your Personal Interests and the interests of friends, business colleagues and Family Members;
 - b) interpret the phrase "conflict of interest" broadly and with the objective of exercising your duties impartially and objectively;
 - c) if there is doubt about whether or not a Conflict of Interest exists, seek the advice of your Supervisor;
 - d) do not make decisions or attempt to influence a decision that creates an obligation to any other person or business that will benefit from the decision;
 - e) do not make decisions or attempt to influence any other person for the purpose of benefitting yourself, friends, business colleagues or Family Members, or any organization that might directly or indirectly benefit such individuals;

- f) do not put yourself in a position where a decision you make or your actions would give preferential treatment to friends, business colleagues or Family Members, or any organization that might directly or indirectly benefit such individuals;
- g) do not approve or attempt to influence the approval of any license, permit, contract, agreement or other document on behalf of the Town for your own personal use or benefit, or for the use of a Family Member, friend or colleague;
- h) do not make any decision or participate in the process of hiring, transferring, promoting, demoting, disciplining or terminating any Family Member, or friend;
- i) do not participate in any property matter involving your property or the property of any Family Member, friend, or colleague; and
- j) do not promise or hold out the prospect of future advantage through your influence in return for a direct or indirect Personal Interest.

Interaction with Members of Council

19. Over the past number of years the Town has worked diligently at creating a positive working relationship between Members and Employees. To a large degree this has been successful due to a mutual respect for each other's' roles and responsibilities.
20. Employees shall not maliciously or falsely injure the professional or ethical reputation of Members.
21. The formal relationship between staff and members of Council must be respected to ensure that all members of staff and Council are treated equally. There is a chain of command in place to deal with significant issues, and Council members are encouraged to primarily direct questions and concerns to the Mayor and/or CAO for their consideration. Any request for information from a Council member that is not received and answered at a Committee or Council meeting, shall be received in writing and circulated in writing to all Council members.
22. Employees shall recognize and respect that Members are bound by the Council Code of Conduct and applicable legislation including the *Municipal Act* and the *Municipal Conflict of Interest Act*, and that their purpose is to act in the best interests of the Town and within the requirements of their positions as Members.
23. Employees who have concerns about operational issues shall:

- a) address the concerns with their Supervisor; and
- b) if they still have concerns about such issues after addressing them with their Supervisor, shall address them with the Chief Administrative Officer and shall not address such issues with Members.

Use of Municipal Property

- 24. No Employee shall for personal purposes or profit, use or permit the use of any Municipal property, equipment, services, or supplies other than for purposes connected with the discharge of their employment duties unless the use is a reasonable and incidental personal use of equipment such as computers, fax machines, cell phones, etc., where the Town incurs no additional costs relating to such use, and the use is of limited duration and frequency.
- 25. Municipal property and resources, including facilities, vehicles, equipment and materials, shall be used only in the performance of employment duties and shall not be used or converted for personal benefit or use.
- 26. Employees are responsible for exercising care to prevent the abuse, excessive wear of or loss of Municipal equipment and materials used by the Employee in the course of their Employment.
- 27. Computer system information and procedures and any other information regarding computerized systems are considered Municipal property and may not be shared with the public. Employees are prohibited from using such systems for their personal benefit.

Gifts, Hospitality and Other Benefits

- 28. Employees shall carry out their employment duties free from influence of Gifts.
- 29. Employees are prohibited from soliciting, accepting, offering or agreeing to accept any Gifts or benefits of any kind, personally or through a Family Member or associate (business or otherwise), that is connected directly or indirectly with the performance of their employment duties or could reasonably be construed as being given in anticipation of future, or recognition of past, special consideration by the Employee.
- 30. The above policy does not preclude Employees from accepting:

- a) Token gifts, souvenirs, mementoes or hospitality of minimal or no value received in recognition for service, for speaking at an event, or for representing the Town at an event;
 - b) Food and beverages at meetings, banquets, receptions, ceremonies or similar events;
 - c) Food, lodging, transportation, entertainment provided by other levels of governments, by other local governments or by local government boards or commissions;
 - d) Reimbursement of reasonable expenses incurred in the performance of their employment duties; or
 - e) Gifts of a nominal value that are received as an incident of protocol or social obligation.
31. Where it is not possible to decline unauthorized Gifts, hospitality or other benefit, Employees shall report the matter to the Chief Administrative Officer. The Gift shall become the property of the Town and the Chief Administrative Officer may require that the Gift be retained by the Town or be disposed of for charitable purposes in the Chief Administrative Officer's sole discretion.

Communications and Media Relations

32. Only the Chief Administrative Official or his or her designate shall comment to the media on matters concerning staff operations, actions and functions of the Municipality.
33. Employees, when communicating with the public and media, will accurately and adequately communicate the attitudes and decisions of the Council, Board or Committee, even if an Employee disagrees with a majority decision, so that there is respect for and integrity in the decision making process.
34. It is not the intent of this Code to restrict the ability of an Employee to express a personal opinion on matters of general interest. In such cases, the Employee must make it clear that the comment is being made in their capacity as a private citizen, and not as a representative of the Municipality. At no time shall an Employee express a position that is disrespectful of the decision of the majority of Council, a Board or a Committee.
35. Posting or commenting on social media about the Town either directly or indirectly, constitutes communication with the public that is governed by this Code.

36. If Council has taken a position in a Local Planning Appeals Tribunal, or other tribunal or court, and instructed the Municipal Solicitor to appear at a hearing in support of such position, no Employee who disagrees with such position shall give evidence at such hearing or otherwise work against the will of Council expressed in its direction to the Municipal Solicitor in such matter.

Disclosure, Investigation and Compliance

37. If an Employee suspects he or she has or may violate this Code, he or she shall immediately verbally indicate to his or her Supervisor the nature of the suspected violation and follow up with a written report detailing the nature of suspected violation with reasons.

38. Upon receipt of the disclosure the Supervisor shall investigate and make a determination as to the whether or not a violation occurred and what steps will be taken to rectify the situation, a copy of which shall be provided to the Employee and the Chief Administrative Officer.

39. Employees shall comply with their Supervisor's decision and any conditions of that decision.

40. In any instances where the Chief Administrative Officer suspects he or she has or may violate this Code, it will be reported in the same manner as an Employee, but reporting will be completed directly to Council.

Employee Name (please print)

Date

Employee Signature

ADOPTION & REVIEW GUIDELINES

Approved by Motion #19-021 & By-law 1705-19 on February 11, 2019
Reviewed/Revised by Res.

Approximate date of next review _____

REFERENCES:	POLICY AREA	POLICY NUMBER
	Human Resources _____	Section HR-10 _____

**The Corporation of the Town of Rainy River
Administrative Report**

Date: April 7th 2026
To: Mayor and Council
Subject: Notice Bylaw
Submitted by: Shara Lavallée, CAO/Clerk-Treasurer

RECOMMENDATION:

THAT Council receive this report regarding the modernization of the Town's notice requirements;

AND THAT Council direct staff to draft a new Provision of Notice By-law to repeal and replace By-law 1413-02 to ensure compliance with current provincial standards and digital communication practices.

Alternatively, Council may prefer to have the notice provisions to be included in the Procedural Bylaw which deals with how meetings are scheduled.

BACKGROUND:

Under Section 251 of the Municipal Act, 2001, a municipality must give notice in a form and manner that Council considers "adequate to give reasonable notice". By-law 1413-02 currently relies heavily on "newspaper" publication as the primary vehicle for notice.

At the March 9th 2026 public meeting, Council requested a review of the Notice Bylaw to ensure it is relevant and appropriate for the Town.

DISCUSSION:

The Town's current Provision of Notice By-law (1413-02) was enacted on December 30, 2002. While it met the requirements of the Municipal Act, 2001 at that time, the evolution of digital communication and subsequent amendments to provincial legislation have rendered several sections of the by-law obsolete. This report outlines the necessary updates to ensure the Town remains transparent, accessible, and legally compliant.

Key Issues and Analysis

1. Redefining "Manner of Notice"

The current by-law defines "published" strictly as appearing in a daily or weekly printed newspaper. With the decline of local print media, the Town's ability to provide "reasonable notice" is hindered.

- Proposed Change: Expand the definition to include the Town's official website and social media platforms (Facebook and any future accounts) as primary or concurrent methods of notification.

2. Annual Budget Requirements

While the Municipal Act does not mandate a specific "public meeting" for annual budgets (unlike the requirement for multi-year budgets under Section 291), it does require "public involvement" in the budget process.

- Current Status: By-law 1413-02 currently applies formal notice requirements (5 to 30 days prior) to the "adoption of the annual budget in total".
- Proposed Change: Maintain these timelines but clarify that notice will be posted on the Town website to ensure maximum visibility during the budget's development.

3. Emergency and Urgent Provisions

Section 24 currently allows the Clerk to make "best efforts" for notice during emergencies.

- Proposed Change: Update this section to reflect the Town's ability to hold electronic or hybrid meetings during emergencies or as part of regular business, ensuring that "notice" includes instructions for public electronic participation (e.g., streaming links).

4. Form of Notice & Accessibility

The current by-law lists requirements such as purpose, date, time, location, and key maps.

- Proposed Change: In accordance with the Accessibility for Ontarians with Disabilities Act (AODA), the form of notice must now include a statement that alternative formats are available upon request to ensure all residents can access the information.

THE CORPORATION OF THE TOWN OF RAINY RIVER

BY-LAW 1413-02

Being a by-law to prescribe the form and manner
and times for the provision of notice.

WHEREAS the *Municipal Act, 2001, S.O. 2001, c. 25, S. 251* provides that where a municipality is required to give notice under a provision of this Act, the municipality shall give the notice in a form and in the manner and at the times that the Council considers adequate to give reasonable notice under the provision;

AND WHEREAS it is deemed advisable to set out the minimum notice requirements for those actions for which the notice requirements are not prescribed under the provisions of the Municipal Act or its regulations;

NOW THEREFORE the Council of the Corporation of the Town of Rainy River HEREBY ENACTS as follows:

DEFINITIONS

1. In this by-law

“Act” means the *Municipal Act, 2001, S.O. 2001, c. 25*;

“Clerk” means the Clerk of the Town of Rainy River;

“newspaper” means a printed publication in sheet form, intended for general circulation, published regularly at intervals of not longer than a week, consisting in great part of news of current events of general interest and sold to the public and to regular subscribers;

“published” means published in a daily or weekly newspaper that, in the opinion of the clerk, has such circulation within the municipality as to provide reasonable notice to those affected thereby, and “publication” has a corresponding meaning.

NOTICE OF INTENTION TO PASS BY-LAW – NOTICE OF PUBLIC MEETING

Manner of Notice

2. Where notice of intention to pass a by-law or notice of a public meeting is required to be given, the Clerk shall cause such notice to be published in a newspaper.

Time of Notice

3. Where notice of intention to pass a by-law or notice of a public meeting is required to be given, such notice shall be provided in the time frame prescribed in the Act or its regulations, and if not so prescribed, notice shall be given at least once, not less than five days or more than thirty days prior to the proposed notice of intention to pass a by-law or notice of a public meeting being taken.
4. If the proposed by-law is not passed at the Council meeting specified in a notice in Section 2, but consideration of the matter is deferred, no further notice is required under Section 2, if a public statement is made at the meeting that the matter has been deferred and that the municipality now intends to adopt or amend the by-law at a later Council meeting specified in the public statement. This section applies to any further deferrals of the matter.

Form of Notice

5. Unless otherwise prescribed in the Act or its regulations, where notice of intention to pass a by-law or notice of a public meeting is required to be given, the form of the notice shall include the following information:
 1. A description of the purpose of the meeting, or the purpose and effect of the proposed by-law;
 2. The date, time and location of the meeting;
 3. Where the purpose of the meeting or proposed by-law is related to specific lands within the Town, a key map showing the affected lands;
 4. The name and address of the person who will receive written comments on the issue that is the subject of the meeting and the deadline for receiving such comments.

FINANCIAL

Adoption of Annual Budget

6. The notice provisions set out in Sections 2, 3 and 4 shall apply to the adoption of the annual budget in total.

Amendments to Budget

7. Where expenditure estimates approved in the budget have been subject to quotations or tenders quoting an amount greater than the estimated expenditure for that item, the approval process set out under the Town purchasing by-law shall apply, and notice of such amendment to the budget shall be included in the report and the printing of this item on the Council and/or Committee Agenda, with the notation "*Amendment to Budget*", shall constitute sufficient notice.
8. New projects that have not been included in the annual budget shall be detailed in a staff report and notice of such amendment to the budget shall be included in the report and the printing of this item on the Council and/or Committee Agenda, with the notation "*Amendment to Budget*", shall constitute sufficient notice.

Operating Costs Incurred Prior to Budget Approval

9. Normal operating costs incurred prior to the adoption of the annual budget shall not require notice, and approval of such expenditures shall be deemed ratified upon the adoption of the annual budget.

Improvements to Service

10. Unless otherwise designated by regulation, notice of improvements in the efficiency and effectiveness of the delivery of services by the Town and its local boards; and barriers identified by the Town and its local boards to achieving improvements in the efficiency and effectiveness of the delivery of services by them, shall be published in the newspaper at the same time as prescribed in the Act for the publication of the Financial Statements of the Town.

GENERAL

11. Where separate by-laws have been enacted in accordance with provisions contained in the Act, the notice provisions set out in such by-laws shall prevail.
12. No notice shall be required under this by-law, where the provision of a notice will interfere with the ability of Council to conduct business with respect to a matter permitted for a closed session under Section 239 of the Act.

13. Nothing in this by-law shall prevent the Clerk from using more comprehensive methods of notice or providing for a longer notice period.

EMERGENCY PROVISION

14. If a matter arises, which in the opinion of the Chief Administrative Officer, in consultation with the Mayor, is considered to be of an urgent or time sensitive nature, or which could affect the health or well-being of the residents of the Town of Rainy River, or if a State of Emergency is declared, or if so advised by a Provincial Ministry, the Clerk shall make his/her best efforts to provide as much prior notice as is reasonable under the circumstances or will provide notice of the action as soon as possible following the action and will present a report to Council for ratification.

EFFECTIVE DATE

15. This by-law shall come into full force and effect on January 1, 2003.

READ the first time in open Council this 30th day of December 2002.

Original Signed
Mayor

Original Signed
Municipal Administrator

READ the second time in open Council this 30th day of December 2002.

Original Signed
Mayor

Original Signed
Municipal Administrator

READ the third time and finally passed in open Council this 30th day of December 2002.

Original Signed
Mayor

Original Signed
Municipal Administrator

**The Corporation of the Town of Rainy River
Administrative Report**

Date: April 7th 2026
To: Mayor and Council
Subject: Recognition Policy
Submitted by: Shara Lavallée, CAO/Clerk-Treasurer

RECOMMENDATION:

For discussion – once confirmed, the amended policy can be brought to next council meeting for approval.

BACKGROUND:

Policy was created in 2009. No review on record.

Policy was reviewed by the Finance/Personnel Committee on February 12th – consensus to bring to council for full review.

Council discussed the Policy at its March 2nd 2026 committee of the whole and requested that the Clerk bring back an updated policy.

DISCUSSION:

Upcoming recognition:

2026

Retirement (Mike)	18 years of employment	current policy: \$75 gift; certificate
Service (Julie)	15 years of employment	current policy: nothing
Departing Council	each consecutive term served	current policy: \$25/term

Changes made to the policy:

The Clerk discussed the policy with several employees in the Public Works and Administration. The preference was strongly for gift cards as each employee has individual preferences. Service awards were calculated at a rate of \$10 each year; awards to be given at 5 years increments.

Meanwhile, retirements were seen as significant milestones in an employee's career and as such were calculated at \$25 each year served instead of increments.

Council service awards were increased to \$50 per consecutive term and again turned into gift cards so that each person may choose the gift personally.



Policy No.

HR-7

CORPORATION OF THE TOWN OF RAINY RIVER

Human Resources Department

Recognition of Service Policy

Policy Statement and Rationale

The Town of Rainy River acknowledges the importance of staff appreciation awards in helping to create positive staff morale and a healthy workplace culture.

Policy

Service awards and retirement gifts are presented by the Town of Rainy River to both staff and Council members to recognize years of continuous service and acknowledge their significant contribution to the quality of municipal services in our community. Recognition events will be scheduled based on Employee's hire date or Council Oath of Office date.

Service Awards – Staff:

1. Council is annually informed of approaching anniversary dates, at least three months in advance, by the Chief Administrative Officer.
2. Service awards are given to employees commencing at 5 years of service, as follows:

<u>Five (5) years</u>	Town of Rainy River " <u>5</u> " year certificate; <u>\$50 gift card</u>
<u>Ten (10) years</u>	Town of Rainy River " <u>10</u> " year certificate; <u>\$100 gift card</u>
<u>Fifteen (15) years</u>	Town of Rainy River " <u>15</u> " year certificate; <u>\$150 gift card</u>
Twenty (20) years	Town of Rainy River "20" year <u>certificate; \$200 gift card.</u>
Twenty-five (25) years	Town of Rainy River " <u>25</u> " <u>year certificate; \$250 gift card,</u> presented at a luncheon arranged in the employee's honour.

Resignations – Staff:

1. Employees who resign from the Town of Rainy River receive a certificate of appreciation from the Town of Rainy River. Employees who have worked five or more years at the Town of Rainy River also receive a memento.
2. Supervisors notify the Chief Administrative Officer of upcoming resignations as soon as possible.

HR-7: RECOGNITION OF SERVICE POLICY

3. The Chief Administrative Officer maintains an adequate supply of mementos.
4. The Chief Administrative Officer prepares the certificate of appreciation and forwards it to the appropriate supervisor along with a memento, if applicable.
5. The Supervisor presents the certificate of appreciation and memento, if applicable, to the employee.

Retirement Gifts – Staff:

1. Supervisors notify the Chief Administrative Officer of upcoming retirements as soon as possible.
2. The Chief Administrative Officer notifies the Town Council.
3. The Chief Administrative Officer purchases the retirement gift based on the following:

Up to 5 years of service	Certificate of Appreciation
5 years or more of service	Gift <u>card</u> valued at \$25.00 <u>for each year served;</u> and Certificate of Appreciation
10 years or more of service	Gift valued at \$50.00 and Certificate of Appreciation
15 years or more of service	Gift valued at \$75.00 and Certificate of Appreciation
20 years or more of service	Gift valued at \$100.00 and Certificate of Appreciation
25 years or more of service	Gift valued at \$125.00 and Certificate of Appreciation
30 years or more of service	Gift valued at \$150.00 and Certificate of Appreciation
35 years or more of service	Gift valued at \$175.00 and Certificate of Appreciation

Town Council:

1. Effective December 1, 2010, and upon leaving, Council members will be given a gift card valued at \$50.00 for each consecutive term served as a member of the Town Council and a Certificate of Appreciation.
2. The gift is presented by the Mayor or designate.

ADOPTION & REVIEW GUIDELINES

Approved by Motion #09-243 on December 14, 2009

Reviewed/Revised by Res. # _____

Approximate date of next review _____, 20____

REFERENCES:	POLICY AREA	POLICY NUMBER
	Human Resources _____	Section HR-7 _____

March 13, 2026

Hon. David Piccini
Ministry of Labour, Immigration, Training and Skills Development
14th Floor, 400 University Ave
Toronto ON M7A 1T7

Re: Request for Provincial Legislation Amendments, Health and Safety Concerns

Dear Minister Piccini,

At its meeting of Council on March 11, 2026, the Council of the Township of Oro-Medonte received correspondence from Association of Ontario Road Supervisors (AORS) regarding the above-mentioned request for support.

The Township of Oro-Medonte fully supports AORS in their request, as our staff have, on numerous occasions, been subjected to abusive and aggressive behaviour from members of the public. We respectfully request your support in advancing measures that will strengthen protections for municipal workers and contractors. With provincial partnership, municipalities can better safeguard the individuals who work tirelessly to maintain critical services and keep our communities functioning safely.

Sincerely,



Mayor Randy Greenlaw

Cc: Premier Doug Ford
Hon. Michael Kerzner, Solicitor General of Ontario
Hon. Jill Dunlop, Minister of Emergency Preparedness and Response
Hon. Rob Flack, Minister of Municipal Affairs and Housing

Hon. Prabmeet Sakaria, Minister of Transportation
Hon. Todd McCarthy, Acting Minister of Infrastructure
Doug Downey, MPP Barrie – Springwater - Oro-Medonte
Association of Municipalities of Ontario (AMO)
Association of Ontario Roads Supervisors (AORS)
Ontario Municipalities
Members of Oro-Medonte Council



The Corporation of the Township of Emo

P.O. Box 520, Emo, Ontario, P0W 1E0

Website: www.emo.ca
E-mail: township@emo.ca

Phone: 807-482-2378
Fax: 807-482-2741

March 12, 2026

The Honourable Doug Ford
Premier of Ontario
Legislative Building, Queen's Park
Toronto, ON M7A 1A1
Premier@ontario.ca

Honourable and Dear Sir:

RE: Tax Rate for Railway Rights-of-Way – Per Tonne-Mile Concept

Please be advised that the Council of the Corporation of the Township of Emo at its December 10, 2025 Regular Meeting of Council, passed the following resolution:

Date: December 10, 2025
Motion: 13
Moved By: Harrold Boven
Seconded By: Gerald Wieringa

WHEREAS in 2018 the Province of Ontario adjusted the tax rate for acreage for railway rights of way throughout Ontario which specifically impacted Rainy River, Kenora and Thunder Bay Districts in a positive fashion; and

WHEREAS in the districts of Rainy River, Kenora, and Thunder Bay railway rights of way tax rates are regulated rates which are calculated at a dollar rate per acre.

WHEREAS in other provinces and jurisdictions the railway companies remit a more equitable share of taxes to their local tax base using a per tonne-mile concept; and

WHEREAS rail traffic continues to increase, and train lengths have more than doubled which results in rail traffic congestion, increased wait times, noise pollution, unknown environmental concerns, and causing small municipalities to keep open and maintain road allowances which only benefit the railroads, as well as crossing maintenance payments and inflationary costs, and

WHEREAS the Province of Ontario is regulated through *Ontario Regulation 387/98- Tax Matters – Taxation of Certain Railway, Power Utility Lands*. The property tax rates for railway rights-of-way have remain unchanged since 2020. Prior to this, the rates remained unchanged from 2005 to 2016. Modest increases were implemented in 2017 and 2018. By switching to a per tonne-mile concept, the Province of Ontario would be providing a fair and equitable taxation revenue on railway property that provides financial support to municipalities taxation going forward; and

WHEREAS the Province of Ontario should review fees based on inflation on an annual basis to ensure that Ontario does not continue to fall further behind in their approach to railway property taxation.

NOW THEREFORE BE IT RESOLVED THAT the Township of Emo calls upon the Minister of Finance of the Province of Ontario to undertake ongoing consideration of municipal taxation for railroad rights of way properties based on a per tonne-mile concept; and

FURTHER BE IT RESOLVED THAT the Township of Emo send this resolution to every Municipal Council within the Province of Ontario seeking their support, the Premier of Ontario, the Minister of Finance of Ontario, Local MPP's, Local MP's, RRDMA, NOMA, ROMA, and AMO.

CARRIED

If you require any additional information, please let me know.

Sincerely,



Crystal Gray
CAO/Clerk-Treasurer
Township of Emo
P: (807) 482-2378
E: cao@emo.ca

CC: The Honourable Peter Bethlenfalvy, Minister of Finance, peter.bethlenfalvy@pc.ola.org
The Association of Municipalities of Ontario (AMO) amo@amo.on.ca
Rural Ontario Municipal Association (ROMA) roma@roma.on.ca
Northern Ontario Municipal Association (NOMA) admin@noma.on.ca
MPP Honourable Greg Rickford, greg.rickford@pc.ola.org
MPP Patty Hajdu, patty.hajdu@parl.gc.ca
MP Marcus Powlowski, marcus.powlowski@parl.gc.ca
Local municipalities.



The Corporation of the Township of Emo

P.O. Box 520, Emo, Ontario, P0W 1E0

Website: www.emo.ca
E-mail: township@emo.ca

Phone: 807-482-2378
Fax: 807-482-2741

March 12, 2026

The Honourable Doug Ford
Premier of Ontario
Legislative Building, Queen's Park
Toronto, ON M7A 1A1
Premier@ontario.ca

Honourable and Dear Sir:

RE: Provincial Libraries Operating Grant

Please be advised that the Council of the Corporation of the Township of Emo at its December 10, 2025 Regular Meeting of Council, passed the following resolution:

Date: December 10, 2025

Motion: 14

Moved By: Harrold Boven

Seconded By: Gerald Wieringa

WHEREAS the provincial funding for public libraries is currently based on population levels from 25 years ago, which fails to reflect the substantial growth and changing needs of Ontario communities.

WHEREAS libraries serve a vital role in enhancing quality of life for small communities in Northwestern Ontario.

WHEREAS libraries, situated at the heart of our communities, serve as multifaceted institutions that cater to diverse needs. Libraries often find themselves on the front lines of many of the most critical challenges facing our communities, including homelessness, addiction and mental health, newcomer integration, re-skilling in a changing economy, and overcoming the digital divide; and

WHEREAS public libraries are Ontario's farthest-reaching, most cost effective public resource; and

WHEREAS public libraries are relied upon by millions of Ontarians to learn, to connect to community and government services, and to find or train for a job; and

WHEREAS public libraries offer a variety of programs to children, youth, adults, and seniors to learn new skills; and

WHEREAS public libraries are the most basic of democratic institutions providing free, accurate, and accessible information to everyone; and

WHEREAS public libraries have not seen an increase in provincial funding for over 25 years, leading to a decrease in the value of the province's investment by over 60%.

THEREFORE, BE IT RESOLVED that the Township of Emo urges the Provincial Government to support the increase of the Public Library Operating Grant (PLOG). To restore the PLOG to present-day value, addressing the impact of inflation, rising costs of living, and other pressures accumulated over more than 25 years.

CARRIED

If you require any additional information, please let me know.

Sincerely,



Crystal Gray
CAO/Clerk-Treasurer
Township of Emo
P: (807) 482-2378
E: cao@emo.ca

CC: The Honourable Stan Cho, Minister of Tourism, Culture and Gaming stan.cho@pc.ola.org
The Association of Municipalities of Ontario amo@amo.on.ca
Northern Ontario Municipal Association admin@noma.on.ca
Local MPP Honourable Greg Rickford, greg.rickford@pc.ola.org
MP Marcus Powlowski, marcus.powlowski@parl.gc.ca
Local municipalities.

From: Angela Halvorsen <angela@rrfdc.on.ca>
Sent: February 26, 2026 11:54 AM
To: rrcao@tbaytel.net
Subject: 2026–2027 Municipal Funding Request & Annual Report
Attachments: Municipal Funding Request - Rainy River.pdf; RRFDC Annual Report 2024-2025.pdf

Please find attached the Rainy River Future Development Corporation’s municipal funding request letter for the 2026–2027 fiscal year, along with our most recent Annual Report for your review.

We value the continued partnership between RRFDC and your municipality. Your per capita contribution plays an important role in allowing us to leverage federal and provincial funding, support local businesses, and advance strategic economic development initiatives that benefit the entire Rainy River District.

Printed copies of the funding request letter and Annual Report will be delivered to your municipal office within the next few days for your records and for circulation to council, if required.

Should council wish to schedule a delegation to discuss potential projects, funding opportunities, or economic development priorities for your community, we would be pleased to attend an upcoming meeting.

Thank you for your ongoing collaboration and commitment to regional growth. Please do not hesitate to reach out if you have any questions or require additional information.

Sincerely,
Angela

Angela Halvorsen Smith | Executive Director | Rainy River Future Development Corporation
601 Mowat Avenue, Fort Frances, ON, P9A 1Z2
T: (807) 274-3276 | C: (807) 276-5101 | F: (807) 274-6989

This communication, including any attachments, is directed in confidence solely to the addressees listed herein, and may not otherwise be distributed, copied or used. If you have received this communication in error, please notify us by reply e-mail or by calling the telephone number above, and delete this communication, including any attachments, without making a copy. Thank you.



Town of Rainy River
Box 488
Rainy River, ON
P0W 1L0

Subject: Request for Financial Support – Per Capita Contribution for 2026-27

Dear Mayor Deborah Ewald and Members of Council,

On behalf of the Rainy River Future Development Corporation (RRFDC), I would like to extend our **sincere thanks** for your time and attention during our presentation at the Rainy River District Municipal Association annual meeting on January 10, 2026, at the Community Centre in Nestor Falls. We greatly appreciate the opportunity to share how RRFDC continues to support economic and business development in the Rainy River District. I have enclosed our annual report that highlights some of the topics in the presentation.

As you know, RRFDC plays a vital role in fostering economic growth by assisting businesses, supporting community development projects, and leveraging federal and provincial funding to maximize opportunities for our region. We work closely with entrepreneurs, municipal partners, and other stakeholders to create jobs, strengthen local economies, and attract investment to our communities.

To continue to enhance our delivery of these essential services, we are **requesting financial support** from your municipality in the form of a per capita contribution of \$7 per resident for the 2025-26 fiscal year or \$5264. This amount is based on your municipality's population as stated in the 2026 Association of Municipalities, Clerks & Treasurers (AMCTO) Directory of 752 people. These funds allow us to access additional government funding that directly benefits municipalities across the district through economic development initiatives, business retention and expansion programs, and community projects.

We welcome the opportunity to **meet with your council** to discuss how we can work together to support economic growth in your community. If you would be open to a discussion, please let us know a convenient date and time for a delegation at an upcoming council meeting.

Thank you for your continued partnership and consideration of this request. If you have any questions or require further information, please do not hesitate to contact me at (807) 274-3276 or angela@rrfdc.on.ca. We look forward to working together to strengthen the Rainy River District.

Sincerely,

Angela Halvorsen Smith
Executive Director



**RAINY RIVER FUTURE
DEVELOPMENT CORPORATION**
A Community Futures Development Corporation



Annual Report 2024-2025

“The Rainy River Future Development Corporation promotes and supports entrepreneurship, solution-based lending, and community partnerships in the pursuit of regional economic development.”

Table of Contents

- MESSAGE FROM THE CHAIR 3**
- OVERVIEW OF THE RAINY RIVER FUTURE DEVELOPMENT CORPORATION..... 4**
 - Board of Directors..... 5
 - Committees and Staff 6
 - Business Investment Committee (BIC)6*
 - Team6*
 - Consultants6*
 - FedNor.....6*
- ECONOMIC OVERVIEW OF THE RAINY RIVER DISTRICT..... 7**
 - Pillar 1 – Strategic community planning and socio-economic development 9
 - Pillar 2 – Support for community-based projects 11
 - Pillar 3 – Business information and planning services 13
 - Pillar 4 – Access to capital for small- and medium-sized businesses and social enterprises 14
- APPENDIX A 15**
 - Audited Financial Statements to March 31, 2025.....15*

Message from the Chair

On behalf of the Board of Directors of the Rainy River Future Development Corporation (RRFDC), I am pleased to present our annual report for the fiscal year ending March 31, 2025.

This past year has been one of progress, resilience, and innovation across the Rainy River District. As a membership-driven, non-profit, community-based organization, RRFDC remains committed to strengthening our local economy by supporting small businesses, fostering community development, and planning strategically for the future.

Through the four pillars of Community Futures – strategic community planning, support for community-based projects, business information and planning services, and access to capital—we continue to deliver programs and services that create lasting impact.

- We supported entrepreneurs and small businesses through flexible loan programs, one-on-one business counselling, and a wide range of workshops and training sessions, helping local owners build the skills and tools needed to succeed.
- We invested in community growth by supporting events, festivals, and strategic projects that bring people together, encourage tourism, and create opportunities for new investment.
- We strengthened partnerships with municipalities, Indigenous communities, and regional organizations to address housing, workforce recruitment, infrastructure development, and connectivity – critical priorities for our district’s long-term prosperity.

I would like to thank my fellow board members, our dedicated staff, and our many partners for their hard work and collaboration. Together, we are helping businesses start, grow, and thrive, while supporting initiatives that make the Rainy River District an even better place to live, work, and invest.

Looking ahead, we remain committed to driving innovation, attracting new opportunities, and ensuring that our region’s economy remains strong, resilient, and inclusive for years to come.

Tammy Ryll
Chair

Overview of the Rainy River Future Development Corporation

About Us – Rainy River Future Development Corporation is a membership-driven, non-profit, community-based organization that supports small businesses and community development in rural and northern areas.

We offer flexible loans for new and growing small businesses.

- Provide free business advice to help with planning, marketing, and operations.
- Support community projects that create jobs, attract investment, and improve quality of life.
- Partner with local leaders to plan for the future and strengthen our local economy.

Each CFDC is run by a local volunteer board, so we understand the unique needs of the communities we serve. Our catchment area includes areas west of Mine Centre to Rainy River and north to Nestor Falls. There are 267 CFDC's in Canada, 61 in Ontario, and 9 in Northwestern Ontario.

The RRFDC works closely with all District municipal governments, indigenous leaders, and other organizations involved in forwarding the District's economy. The RRFDC operates with a nine-member Board of Directors.

4 Pillars of Community Futures

1. Strategic community planning and socio-economic development
2. Support for community-based projects
3. Business information and planning services
4. Access to capital for small- and medium-sized businesses and social enterprises

Our Mandate - *“The Rainy River Future Development Corporation promotes and supports entrepreneurship, solution-based lending, and community partnerships in the pursuit of regional economic development.”*

Board of Directors



Tammy Ryll
Chair



Jan Beazley
Vice Chair



Martin Dufresne
Director



Blair Anderson
Director



Shelley Wepruk
Director



Ted Zimmerman
Director



Ross Donaldson
Director



Lucille MacDonald
Director



Robert Horton
Director

Committees and Staff

Business Investment Committee (BIC)

Shelley Wepruk (Chair)

Rick Ksiezopolski (Vice Chair)

Jim Belluz

Martin Dufresne

Joanne Spence

John McTaggart

Dale Fortes

Ted Zimmerman

Ross Donaldson

Jeff Wiume

Team

Angela Halvorsen Smith

Executive Director

Shaari King

Bookkeeper/Administrator

Charles Speirs

Business Advisor

Cynde Milette

Go Local/Casual

Jeannette Cawston

Projects/Casual

Cameron Scholfield

Tournament & Events Growth
Coordinator

Consultants

Geoff Gillon

Projects Consultant

Mike Willick

Forestry Consultant

Tannis Drysdale

Projects Consultant

FedNor

Mohammad Noroozi and
Greg Desimone

FedNor Initiatives Officers

Economic Overview of the Rainy River District

Reporting Period: April 1, 2024 – March 31, 2025

The Rainy River District continues to demonstrate resilience, adaptability, and community-driven innovation in the face of shifting economic conditions. The 2024-2025 fiscal year saw continued progress in sectors that define our region – natural resources, tourism, agriculture, manufacturing, and small business – alongside renewed focus on housing, workforce recruitment, and infrastructure investment.

Overall Economic Conditions

The District entered 2025 with steady economic activity despite national cost-of-living pressures and global market uncertainty. While inflation rates eased from the highs of 2022–2023, operating costs for businesses remained elevated, particularly in transportation, energy, and construction materials. These cost challenges were offset in part by strong commodity prices, robust tourism traffic, and targeted local investment initiatives.

Population growth, though modest, was positive for the second consecutive year, aided by immigration programs such as the Rural and Northern Immigration Pilot and local employer-led recruitment. This influx is helping to address labour shortages across sectors, but housing supply constraints continue to limit expansion potential.

Sector Highlights

Natural Resources

Forestry and mining remain critical pillars. Sustainable forest management continues to provide stable employment, with demand for value-added wood products supporting secondary manufacturing. Mining exploration and development – particularly in gold and critical minerals – remains active, attracting investment interest and creating opportunities for local suppliers.

Tourism & Hospitality

Tourism activity rebounded strongly in 2024, supported by favourable weather, strong U.S. visitation, and a growing focus on experience-based travel. Fishing, hunting, and nature-based tourism operators reported strong bookings, while festivals, sporting events, and community celebrations contributed to increased local spending. Investments in event infrastructure and marketing – such as the expansion of signature events – are positioning the District as a year-round destination.

Agriculture

Producers in the Rainy River District navigated weather-related challenges with resilience. The sector continues to diversify, with increased interest in value-added processing and agri-tourism. Livestock and forage production remain strong, supported by cooperative marketing and equipment-sharing initiatives.

Small Business & Entrepreneurship

The small business community remains the backbone of the local economy. New business startups were particularly strong in service, trades, and food-based enterprises. RRFDC-supported loan and grant programs facilitated expansions, technology adoption, and succession planning, helping local entrepreneurs remain competitive in an evolving market.

Infrastructure & Housing

Major infrastructure projects – including broadband expansion, road improvements, and community facility upgrades – advanced in 2024-2025. However, housing supply remains a critical constraint to attract and retain workers. Municipalities, developers, and funding partners are actively exploring strategies for new builds, renovations, and adaptive reuse of existing structures.

Labour Market

The labour market remains tight, particularly in skilled trades, health care, and hospitality. Partnerships between employers, training institutions, and immigration pathways have helped fill some gaps, but demand continues to outpace supply in several sectors. Efforts to improve housing, transportation, and childcare are becoming integral to workforce attraction strategies.

Looking Ahead

The Rainy River District enters 2025 with cautious optimism. Opportunities exist to build on recent momentum by:

- Expanding housing supply to support population growth
- Strengthening transportation and digital connectivity infrastructure
- Leveraging natural resource and tourism assets for sustainable development
- Supporting innovation and diversification in small business and agriculture
- Continuing to attract and retain a skilled, diverse workforce

RRFDC remains committed to working with municipalities, indigenous communities, businesses, and regional partners to ensure the district's economy remains strong, resilient, and inclusive. By aligning investment with long-term priorities, the Rainy River District is well positioned to meet future challenges and seize emerging opportunities.

Pillar 1 – Strategic community planning and socio-economic development

RRFDC plays a leading role in supporting the long-term economic and social vitality of the Rainy River District through strategic community planning and development initiatives. This work involves collaborating with municipalities, Indigenous communities, non-profit organizations, and the private sector to identify priorities, address challenges, and create opportunities that enhance quality of life and economic prosperity.

Our efforts include facilitating community consultations, coordinating studies, and helping partners access funding for infrastructure, tourism, housing, and workforce development projects. We also provide project management and advisory support to ensure initiatives are well-planned, sustainable, and aligned with regional and provincial economic goals.

By fostering strong partnerships and providing the tools, data, and expertise needed to move projects forward, RRFDC helps create conditions for investment, innovation, and inclusive growth. From attracting new residents and businesses to enhancing community amenities and services, our strategic planning work strengthens the economic resilience of the entire Rainy River District.

Workforce Attraction & Retention Strategy

Partnered with municipalities, Indigenous communities, and local employers to advance recruitment campaigns under the Rural and Northern Immigration Pilot and the Ontario Immigrant Nominee Program.

Collaborated with the Rainy River District Municipal Association on the development of a regional promotional video to attract skilled workers and new residents.

Housing Development Support

Provided planning and assistance for housing initiatives to address critical shortages across the District.

Facilitated discussions with developers and municipalities to identify land and financing opportunities for new builds and conversions.

Tourism & Event Development

Supported the expansion of tourism infrastructure and marketing, including major events such as the Emo Fair, and various fishing tournaments across the District, all of which generate significant visitor spending.

Partnered with local tourism operators to explore off-season tourism opportunities and experiential travel packages.

Community Infrastructure & Revitalization Projects

Supported broadband expansion efforts to improve digital connectivity for businesses and residents through the Dibaajimowin Project.

Local Initiatives Program (LIP)

Delivered grants of up to \$5,000 to community-based projects that create jobs, stimulate economic activity, and improve quality of life.

Business & Sector Development

RRFDC advanced business growth and sector diversification by providing targeted research, sector engagement, and skills development opportunities for local entrepreneurs and organizations. Our work included agriculture, value-added manufacturing, and renewable energy, along with facilitated networking events that encouraged collaboration and knowledge sharing opportunities.

A key component of this work was delivering a wide range of workshops, training sessions, and focus groups designed to strengthen business capacity and competitiveness. These included:

- **Business Planning Workshop** – guiding entrepreneurs through the fundamentals of building a viable business plan.
- **Buying Commercial Property** – exploring financing, due diligence, and investment considerations for business real estate.
- **Collaboration Innovation Table with PARO** – fostering partnerships and innovative thinking among women-led businesses and community organizations.
- **Cultural Awareness Training** – building inclusive workplaces and improving cross-cultural communication.
- **Demystify Immigration / IRCC Employer Session** – providing employers with practical guidance on hiring through immigration programs.
- **Food Manufacturers Focus Group** – engaging local producers to discuss opportunities, challenges, and sector trends.
- **Francophone Immigration** – supporting awareness and participation in programs that attract French-speaking newcomers.
- **Marketing Redefined Workshop** – introducing modern, cost-effective marketing strategies for small business growth.
- **Social Media Workshop** – practical training on building an online presence and reaching customers effectively.
- **Starting a Business Seminar** – covering the essentials of launching a new venture in the Rainy River District.

- **Succession Planning Workshop** – preparing business owners for a smooth and profitable ownership transition.
- **Tariffs & Small Business Workshop** – understanding how trade policies impact local operations.
- **Write Your Business Plan Seminar** – hands-on guidance for creating a professional, investor-ready plan.

Through these initiatives, RRFDC helped local businesses acquire practical tools, expand networks, and strengthen their position in an evolving marketplace—ensuring the Rainy River District remains competitive and resilient in the face of change.

Pillar 2 – Support for community-based projects

RRFDC actively supports a wide variety of community-based initiatives that strengthen the economic, cultural, and social well-being of the Rainy River District. Through project leadership, funding assistance, event coordination, research, and promotional support, we help ensure that local events, infrastructure projects, and strategic initiatives have the resources and partnerships they need to succeed. These efforts create lasting benefits by driving tourism, supporting entrepreneurship, improving infrastructure, and enhancing quality of life.

In 2024–2025, RRFDC was involved in:

Agriculture & Agri-Business Development

- Northwest International Ag Expo, Rainy River District Regional Abattoir Harvest Dinner Fundraiser, Rainy River Federation of Agriculture Ag Day and Annual Meeting.
- Hops Project – harvester, baler, and storage shed.
- Tile Drainage Projects to enhance farmland productivity.
- Support for the Rainy River District Vet Services Committee.

Business Development & Funding Programs

- Delivered the Local Initiatives Program, providing grants for community projects that create jobs and stimulate economic activity.
- Participated in the Grant Review Committee for Starter Company Plus, supporting new and expanding entrepreneurs.
- Judging regional competitions including the Northwestern Ontario Pitch-It Contest, PARO Pitch It Like a Pro Contest, and the Young Entrepreneur Pitch Challenge.
- Managed the Emes Entrepreneurial Bursary Fund.
- Partnered with programs such as the Northern Ontario Black Economic Empowerment Program.

Economic Development & Strategic Initiatives

- Began working on the Workforce Recruitment Strategy/Campaign, attracting new residents and skilled workers.
- Partnered in planning for the Rainy River District Promotional Video to market the region.
- Participated in the Boundary Waters Forest Management Corporation.
- Supported the Wood Fibre & Fort Frances Wood Yard Project and Fort Frances Power MicroGrid Project.
- Promoted the Rural Housing Information System development.
- Partnered on clean energy projects including Wanagekong-Biiwega'iganan (WB) Clean Energy/Highbury Project.
- Provided economic research on the FedNor Tariff Impact – Initial Findings & CFDC Response.
- Participated in Regional Economic Development Organization Meetings and administered the Municipal Accommodation Tax Committee.
- Collaborated on tourism growth strategies such as the Tourism Incorporation Pilot.

Tourism & Community Events

- Emo Fair Market Square, Emo Holly Daze, Emo Spring Fever Days, Emo Walleye Classic, Fort Frances Canadian Bass Championship Event Tent, Rainy River Walleye Tournament Event Tent, and coordinated the RCMP Musical Ride.
- Food Truck Festival “Burger Wars” – a major new tourism and culinary event.
- Rainy River First Nations Annual Fish Fry, Rainy River Trade Show & Vendor Market, and the Rainy River Valley Agricultural Society Hometown Hoedown Fundraiser.
- Administered the Go Local Fort Frances Program & Celebrate Canada promotions.

Business Networking & Professional Development

- Supported the Fort Frances Chamber Business & Community Expo, Business Awards, and Mall Days.
- Partnered with PARO Centre for Women's Enterprise for events including the PARO Summit & Awards and PARO/RRFDC Mix & Mingle for Women in Business.
- Participated in the Spring Into Business Funding Forum and coordinated a FedNor Meet & Greet (Funding Forum).
- Delivered Welcoming Week events (Immigration Benefits Business and Stay Informed/Service Canada) to promote inclusive economic growth.

Community Engagement & Special Projects

- Supported the Dibaajimowin Broadband Project to improve regional connectivity.
- Facilitated the Airport Focus Group to explore transportation and economic opportunities.
- Celebrated community milestones including Geoff's Retirement Celebration and the Grand Opening for Dust Off the Soul Art Therapy.

Go Local Fort Frances Program Transition

After 13 successful years, the Go Local Fort Frances Program will conclude in 2025. Since its inception, Go Local has been instrumental in encouraging residents to shop locally, supporting small businesses, and fostering community pride through its loyalty program and seasonal campaigns. Over the years, the program has encouraged residents to spend their money locally and strengthened the connection between businesses and consumers. In 2026, Go Local will be replaced with a new Celebrate Canada campaign, which will continue to champion local shopping while broadening its reach to celebrate Canadian products, services, and community identity across the Rainy River District.

Through these diverse projects and events, RRFDC has helped create a stronger, more connected, and economically vibrant Rainy River District—supporting innovation, investment, and sustainable growth at every level.

Pillar 3 – Business information and planning services

Our Business Information and Planning Services provide entrepreneurs, business owners, and community organizations with the tools, resources, and guidance they need to start, grow, and sustain their ventures. These services are designed to help clients make informed decisions, strengthen operations, and position themselves for long-term success.

Key components include:

- **Business Planning Support** – Assistance with developing business plans, feasibility studies, and strategic growth plans tailored to each client’s goals.
- **Market Research and Analysis** – Access to regional and sector-specific data to identify opportunities, understand competition, and assess market trends.
- **Financial Planning Guidance** – Support in preparing cash flow projections, budgeting, and understanding financing options, including RRFDC loan programs and other funding sources.
- **Regulatory and Licensing Information** – Guidance on permits, licensing, and compliance requirements at the municipal, provincial, and federal levels.
- **Resource Navigation** – Connections to professional services, training opportunities, and sector-specific networks that can assist in business growth and problem-solving.
- **Succession and Transition Planning** – Support for business owners preparing to sell, transfer, or transition ownership to ensure continuity and value preservation.

These services are confidential, provided at no cost to the client, and are available to businesses at every stage—from idea development to expansion and succession. By equipping our clients with the right information and planning strategies, RRFDC helps build a stronger, more competitive business community in the Rainy River District.

Business Information Services

In 2024–2025, RRFDC’s Business Information and Planning Services responded to **873** general and in-depth inquiries, providing personalized counselling to entrepreneurs and organizations across the Rainy River District. These services directly supported the start-up, maintenance, and expansion of **24** businesses, resulting in the creation or preservation of **39** local jobs.

Pillar 4 – Access to capital for small- and medium-sized businesses and social enterprises

RRFDC’s Access to Capital program provides flexible, community-based financing to help small- and medium-sized businesses and social enterprises start, grow, and adapt to changing market conditions. These loans fill critical gaps where traditional financing may not be available, enabling local entrepreneurs to seize opportunities, strengthen operations, and create lasting economic impact.

In 2024–2025, RRFDC received **8 loan** applications and disbursed **7 loans**, totalling **\$734,667** in financing. This investment supported the start-up, maintenance, or expansion of **7 businesses** and helped create or maintain **4 local jobs**. These projects leveraged an additional **\$3,162,525** in funding from other sources, multiplying the impact of RRFDC’s contribution and driving significant economic activity across the Rainy River District.

RRFDC also continued its partnership with seven other Community Futures Development Corporations in Northwestern Ontario through the Northwestern Ontario Investment Pool (NWOIP). This collaborative pool allows us to provide larger-scale financing—offering loans beyond our standard \$300,000 cap, up to **\$600,000** for both new and existing businesses. RRFDC currently has **two active loans** financed through NWOIP and is actively exploring additional opportunities to utilize this program to support substantial business growth in the region.

Loan Portfolio on March 31, 2025

Term Loans	\$3,430,097.01
NWOIP Loans	\$564,933.36
RRRF Loans	\$359,833.23
Guarantees	\$145,000.00
Covid Loans	\$40,021.40
Total	\$4,539,885.00

Appendix A



Audited Financial Statements to March 31, 2025

RAINY RIVER FUTURE DEVELOPMENT CORPORATION

Financial Statements

March 31, 2025

RAINY RIVER FUTURE DEVELOPMENT CORPORATION

Financial Statements

For The Year Ended March 31, 2025

Table of Contents	PAGE
Independent Auditors' Report	1 - 2
Statement of Financial Position	3 - 4
Statement of Changes in Net Assets	5
Statement of Operations	6
Statement of Cash Flows	7 - 8
Notes to the Financial Statements	9 - 19
Schedule 1 - Schedule of Expenditures	20
Schedule 2 - Schedule of Project Revenue and Expenditures	21 - 22



INDEPENDENT AUDITORS' REPORT

To the Members of **Rainy River Future Development Corporation**:

Opinion

We have audited the financial statements of **Rainy River Future Development Corporation**, which comprise the statement of financial position as at March 31, 2025, and the statement of operations and changes in net assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the corporation's financial statements present fairly, in all material respects, the financial position of the corporation as at March 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the corporation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the corporation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the corporation's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



INDEPENDENT AUDITORS' REPORT (CONTINUED)

Auditors' Responsibilities for the Audit of the Financial Statements (Continued)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the corporation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the corporation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the corporation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

St. Thomas, Ontario

August 19, 2025

Graham Scott Enns LLP

CHARTERED PROFESSIONAL ACCOUNTANTS

Licensed Public Accountants

RAINY RIVER FUTURE DEVELOPMENT CORPORATION

Statement of Financial Position As At March 31, 2025

	Board Fund \$	General Fund \$	Other Projects Fund \$	Investment Fund \$	MAT Fund \$	Total 2025 \$	Total 2024 \$
CURRENT ASSETS							
Cash	352,849	181,457	502,469	-	246,889	1,283,664	1,005,108
Accounts receivable	-	39,674	16,677	-	-	56,351	135,858
Government remittances receivable	-	99,190	23,555	577	2,902	126,224	91,641
Prepaid expenses	-	19,010	994	-	-	20,004	13,987
Interfund balances (Note 2)	<u>65,033</u>	<u>(125,480)</u>	<u>(8,372)</u>	<u>64,896</u>	<u>3,923</u>	<u>-</u>	<u>-</u>
	417,882	213,851	535,323	65,473	253,714	1,486,243	1,246,594
TANGIBLE CAPITAL ASSETS (NOTE 7)	-	222	85,588	-	-	85,810	65,012
INVESTMENT (NOTE 5)	-	-	100	-	-	100	100
RESTRICTED CASH (NOTE 6)	-	-	2,502	4,592,254	-	4,594,756	4,491,103
PORTFOLIO INVESTMENTS							
- RESTRICTED (NOTE 4)	-	-	-	42,459	246,675	289,134	275,896
ACCOUNTS RECEIVABLE - RESTRICTED	-	-	-	15,963	-	15,963	12,406
LOANS AND MORTGAGES RECEIVABLE							
- RESTRICTED (NOTE 9)	-	-	-	2,746,684	-	2,746,684	2,906,021
EQUITY INVESTMENTS (NOTE 10)	<u>-</u>	<u>-</u>	<u>-</u>	<u>29,500</u>	<u>-</u>	<u>29,500</u>	<u>29,500</u>
	<u>417,882</u>	<u>214,073</u>	<u>623,513</u>	<u>7,492,333</u>	<u>500,389</u>	<u>9,248,190</u>	<u>9,026,632</u>

See accompanying notes to the audited financial statements.

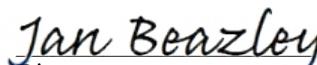
RAINY RIVER FUTURE DEVELOPMENT CORPORATION

Statement of Financial Position As At March 31, 2025

	Board Fund \$	General Fund \$	Other Projects Fund \$	Investment Fund \$	MAT Fund \$	Total 2025 \$	Total 2024 \$
CURRENT LIABILITIES							
Accounts payable and accrued liabilities	-	19,183	3,855	13,865	1,468	38,371	60,080
Deferred contributions (Note 8)	-	194,890	318,431	-	494,450	1,007,771	953,763
Funding repayable	-	-	-	-	-	-	<u>25,000</u>
	-	214,073	322,286	13,865	495,918	1,046,142	1,038,843
DEFERRED REVENUE - EMES FUND	-	-	<u>2,809</u>	-	-	2,809	<u>2,809</u>
	-	<u>214,073</u>	<u>325,095</u>	<u>13,865</u>	<u>495,918</u>	1,048,951	<u>1,041,652</u>
FUND BALANCES							
Internally restricted	417,882	-	212,830	7,478,468	-	8,109,180	7,888,809
Externally restricted	-	-	-	-	4,471	4,471	4,471
Unrestricted	-	(222)	-	-	-	(222)	(443)
Invested in tangible capital assets	-	<u>222</u>	<u>85,588</u>	-	-	85,810	<u>92,143</u>
	<u>417,882</u>	-	<u>298,418</u>	<u>7,478,468</u>	<u>4,471</u>	8,199,239	<u>7,984,980</u>
	<u>417,882</u>	<u>214,073</u>	<u>623,513</u>	<u>7,492,333</u>	<u>500,389</u>	9,248,190	<u>9,026,632</u>

On Behalf of the Board


 Director


 Director

See accompanying notes to the audited financial statements.

RAINY RIVER FUTURE DEVELOPMENT CORPORATION

Statement of Changes in Net Assets For The Year Ended March 31, 2025

	Board Fund \$	General Fund \$	Other Projects Fund \$	Investment Fund \$	MAT Fund \$	Total 2025 \$	Total 2024 \$
FUND BALANCE, BEGINNING OF YEAR AS PREVIOUSLY STATED	352,848	-	329,476	7,148,185	4,471	7,834,980	7,880,973
Prior period adjustments (Note 13)	-	-	-	<u>150,000</u>	-	<u>150,000</u>	<u>150,000</u>
FUND BALANCE, BEGINNING OF YEAR AS RESTATED	352,848	-	329,476	7,298,185	4,471	7,984,980	8,030,973
Excess (deficiency) of revenue over expenditures	65,034	(87,741)	(31,058)	268,024	-	214,259	(45,993)
Transfers (Note 14)	-	<u>87,741</u>	-	<u>(87,741)</u>	-	<u>-</u>	<u>-</u>
FUND BALANCE, END OF YEAR	<u><u>417,882</u></u>	<u><u>-</u></u>	<u><u>298,418</u></u>	<u><u>7,478,468</u></u>	<u><u>4,471</u></u>	<u><u>8,199,239</u></u>	<u><u>7,984,980</u></u>

See accompanying notes to the audited financial statements.

RAINY RIVER FUTURE DEVELOPMENT CORPORATION

Statement of Operations For The Year Ended March 31, 2025

	Board Fund	General Fund	Other Projects Fund (Schedule 2)	Investment Fund	MAT Fund	Total 2025	Total 2024
	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>
REVENUES							
Grant revenue							
NOHFC - Other projects	-	-	360,546	-	-	360,546	612,855
FedNor (Note 12)	-	300,000	-	-	-	300,000	300,000
Municipal contributions	63,711	-	47	-	-	63,758	76,548
Economic Development	-	-	2,102	-	-	2,102	32,171
Administration income	1,323	375	-	-	-	1,698	38,281
Interest	-	17,817	16,199	211,399	26,917	272,332	261,073
Project revenue	-	-	107,329	-	109,424	216,753	255,175
Investment income	-	-	-	210,168	-	210,168	143,405
Miscellaneous	-	<u>37,432</u>	<u>29,797</u>	<u>13,010</u>	-	<u>80,239</u>	<u>28,901</u>
TOTAL REVENUES	<u>65,034</u>	<u>355,624</u>	<u>516,020</u>	<u>434,577</u>	<u>136,341</u>	<u>1,507,596</u>	<u>1,748,409</u>
EXPENSES							
Community development (Schedule 1)	-	17,872	522,118	-	128,901	668,891	949,033
Salaries and benefits (Schedule 1)	-	319,181	-	-	-	319,181	257,498
Bad debts (recovery)	-	-	-	157,409	-	157,409	(41,081)
Occupancy and equipment (Schedule 1)	-	58,323	-	-	-	58,323	54,922
Administrative expense-reallocation (Schedule 1)	-	34,757	-	7,585	-	42,342	31,176
Amortization	-	221	24,960	-	-	25,181	7,439
Director's expenses (Schedule 1)	-	12,252	-	-	-	12,252	15,620
Consulting	-	-	-	-	7,440	7,440	8,291
Collection costs	-	759	-	1,559	-	2,318	4,004
Forgivable portion of RRRF loans	-	-	-	-	-	-	<u>507,500</u>
TOTAL EXPENSES	<u>-</u>	<u>443,365</u>	<u>547,078</u>	<u>166,553</u>	<u>136,341</u>	<u>1,293,337</u>	<u>1,794,402</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES FOR THE YEAR	<u>65,034</u>	<u>(87,741)</u>	<u>(31,058)</u>	<u>268,024</u>	<u>-</u>	<u>214,259</u>	<u>(45,993)</u>

See accompanying notes to the audited financial statements.

RAINY RIVER FUTURE DEVELOPMENT CORPORATION

Statement of Cash Flows For The Year Ended March 31, 2025

	Board Fund \$	General Fund \$	Other Projects Fund \$	Investment Fund \$	MAT Fund \$	Total 2025 \$	Total 2024 \$
CASH FLOWS FROM (USED IN)							
OPERATING ACTIVITIES							
Excess (deficiency) of revenues over expenditures	65,034	(87,741)	(31,058)	268,024	-	214,259	(45,993)
Amortization	-	221	24,960	-	-	25,181	7,439
Forgivable portion of RRRF loans	-	-	-	-	-	-	507,500
Bad debts (recovery)	-	-	-	<u>157,409</u>	-	<u>157,409</u>	<u>(41,081)</u>
	<u>65,034</u>	<u>(87,520)</u>	<u>(6,098)</u>	<u>425,433</u>		<u>396,849</u>	<u>427,865</u>
Changes in net working capital:							
Accounts receivable	-	(34,496)	114,003	-	-	79,507	39,273
Government remittances recoverable	-	(79,203)	45,309	2,061	(2,750)	(34,583)	(35,472)
Prepaid expenses	-	(6,017)	-	-	-	(6,017)	323
Accounts payable and accrued liabilities	-	4,170	(29,505)	2,547	1,079	(21,709)	22,146
Deferred contributions	-	1,429	7,169	(25,000)	45,410	29,008	39,220
Interfund balances receivable/payable	<u>287,815</u>	<u>(100,289)</u>	<u>141,701</u>	<u>(210,688)</u>	<u>(118,539)</u>	<u>-</u>	<u>-</u>
Net change in in net working capital	<u>287,815</u>	<u>(214,406)</u>	<u>278,677</u>	<u>(231,080)</u>	<u>(74,800)</u>	<u>46,206</u>	<u>65,490</u>
CASH FROM (USED IN)							
OPERATING ACTIVITIES	<u>352,849</u>	<u>(301,926)</u>	<u>272,579</u>	<u>194,353</u>	<u>(74,800)</u>	<u>443,055</u>	<u>493,355</u>

See accompanying notes to the audited financial statements.

RAINY RIVER FUTURE DEVELOPMENT CORPORATION

Statement of Cash Flows (Continued) For The Year Ended March 31, 2025

	Board Fund \$	General Fund \$	Other Projects Fund \$	Investment Fund \$	MAT Fund \$	Total 2025 \$	Total 2024 \$
CASH FROM (USED IN)							
OPERATING ACTIVITIES (PAGE 7)	<u>352,849</u>	<u>(301,926)</u>	<u>272,579</u>	<u>194,353</u>	<u>(74,800)</u>	<u>443,055</u>	<u>493,355</u>
CASH FLOWS USED IN							
INVESTING ACTIVITIES							
Purchase of capital assets	-	-	(45,979)	-	-	(45,979)	(43,191)
Purchase of short-term investments							
- restricted	-	-	-	(1,285)	(236,132)	(237,417)	(199,310)
Maturity of short-term investments							
- restricted	-	-	-	-	224,179	224,179	189,201
Change in accounts receivable - restricted	-	-	-	(3,557)	-	(3,557)	6,946
Advances of loans and mortgages receivable							
- restricted	-	-	-	(852,134)	-	(852,134)	(1,028,632)
Repayments of loans and mortgages receivable							
- restricted	-	-	-	854,062	-	854,062	1,848,069
Change in restricted cash balance	<u>-</u>	<u>-</u>	<u>45</u>	<u>(103,698)</u>	<u>-</u>	<u>(103,653)</u>	<u>(1,179,990)</u>
CASH (USED IN)							
INVESTING ACTIVITIES	<u>-</u>	<u>-</u>	<u>(45,934)</u>	<u>(106,612)</u>	<u>(11,953)</u>	<u>(164,499)</u>	<u>(406,907)</u>
CASH FLOWS FROM (USED IN)							
FINANCING ACTIVITIES							
Interfund transfers	<u>-</u>	<u>87,741</u>	<u>-</u>	<u>(87,741)</u>	<u>-</u>	<u>-</u>	<u>-</u>
NET CHANGE IN CASH	352,849	(214,185)	226,645	-	(86,753)	278,556	86,448
CASH, BEGINNING OF YEAR	<u>-</u>	<u>395,642</u>	<u>275,824</u>	<u>-</u>	<u>333,642</u>	<u>1,005,108</u>	<u>918,660</u>
CASH, END OF YEAR	<u>352,849</u>	<u>181,457</u>	<u>502,469</u>	<u>-</u>	<u>246,889</u>	<u>1,283,664</u>	<u>1,005,108</u>

See accompanying notes to the audited financial statements.

RAINY RIVER FUTURE DEVELOPMENT CORPORATION

Notes to the Financial Statements As At March 31, 2025

NATURE OF THE ORGANIZATION

Rainy River Future Development Corporation (the “corporation”) was incorporated without share capital as a not-for-profit organization under the Ontario Corporations Act and thus is exempt from income taxes under section 149(1)(l) of the Income Tax Act (“the Act”). In order to maintain its status as a registered not-for-profit organization under the Act, the Corporation must meet certain requirements within the Act. In the opinion of management these requirements have been met.

The Corporation provides business counselling and advisory services in the Rainy River District. It also assists communities in the district in developing a community work plan for the development and support of additional permanent sector employment through research and projects. The Corporation maintains an investment fund to create new small business and to expand, stabilize and protect existing businesses resulting in the generation and maintenance of permanent employment.

1. SIGNIFICANT ACCOUNTING POLICIES

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

Fund Accounting

The accounts are maintained in accordance with the principles of fund accounting. Under these principles, resources are classified for accounting and reporting purposes into funds that are in accordance with specified activities or objectives. The corporation uses the following fund groups:

Board Fund

The Board Fund is internally restricted and may be used for future projects or temporary cash flow of operating expenses as deemed appropriate by the Board of Directors. It was established to account for administration revenue earned from program delivery and administrative activities from unrestricted contributions and for any monies raised by activities carried out by the board of directors and other volunteers.

General Fund

The General Fund reports revenue and expenditures related to program delivery and administration activities. This fund reports unrestricted resources and restricted operating contributions.

Other Project Fund

The Other Project Fund reports the assets, liabilities, revenue and expenditures related to the corporation's unrestricted program delivery and administration activities.

Investment Fund

The Investment Fund reports revenue and expenditures relating to investment activities. Investment income earned on resources of the Investment Fund is reported in the Investment Fund. The purpose of the investment activity is to provide capital to assist in the creation or maintenance of long-term employment in the community.

RAINY RIVER FUTURE DEVELOPMENT CORPORATION

Notes to the Financial Statements As At March 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

MAT Fund

The Municipal Accommodation Tax (MAT) Fund is externally restricted and accounts for funds collected and forwarded by the Town of Fort Frances. The town of Fort Frances is responsible for the collection and general administration of the MAT, 50% of the funds collected are forwarded to RRFDC. These funds are to support tourism, promotion and development in the Town of Fort Frances. A tourism advisory committee includes representatives from the hotels in Fort Frances and the committee is responsible for determining the use of the MAT funding.

Cash

Cash and cash equivalents include balances with banks and short-term investments with maturities of three months or less. Cash and short-term investments subject to restrictions that prevent its use for current purposes is included in restricted cash.

Short-term investments

Short-term investments with prices quoted in an active market are measured at fair value while those that are not quoted in an active market are measured at cost less any permanent impairment.

Accounting Estimates

The preparation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amount of revenues and expenses during the reporting period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in earnings in the period in which they become known.

In particular, the corporation uses estimates when accounting for certain items, including:

Allowance for doubtful loans and useful lives of tangible capital assets

Loans and mortgages receivable

A loan receivable is considered doubtful when, in management's view, the loan has suffered an impairment in value that is not considered temporary in which case the loan is written-down to net realizable value. Once a loan client has defaulted on one or more of the loan agreement terms, management measures the value of the loan based on the expected future cash flows discounted at the loan's effective interest rate and on the estimated fair value of the security underlying the loan.

All equity investments are with incorporated private businesses and are subject to formal agreements. If, in management's opinion, equity investments have suffered an impairment in value, then they are written-down to net realizable values.

The corporation accounts for its investments using the cost method. The carrying amount of an investment is written-down to its net recoverable amount if a decline in value is judged to be other than temporary. The corporation has also estimated a general provision for investment losses based on past experiences for all investments for which no specific provision has been established.

RAINY RIVER FUTURE DEVELOPMENT CORPORATION

Notes to the Financial Statements As At March 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Tangible Capital Assets and Amortization

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution plus all costs directly attributable to the acquisition. When an asset is sold or otherwise disposed of, the original cost and related accumulated amortization are removed from the accounts and the gain or loss is recognized in excess of revenues over expenditures. Amortization is calculated using the straight-line method over the estimated useful lives of the assets. The annual amortization rates are as follows:

Tent and trailer	10 years
Furniture and fixtures	10 years
Equipment	5 years
Leasehold improvements	5 years
Computer equipment	4 years
Projectors	4 years

Financial Instruments

Initial measurement of financial instruments

The corporation initially measures its financial assets and liabilities at fair value, except for certain non-arm's length transactions. Financial assets and liabilities originated or exchanged in a related party transaction, except for those that involve parties whose sole relationship with the corporation is in the capacity of management, are initially measured at cost.

The cost of a financial instrument in a related party transaction depends on whether the instrument has repayment terms. If repayment terms are present, the cost is determined using its undiscounted cash flows, excluding interest and dividend payments, less any impairment losses previously recognized by the transferor. Otherwise, the cost is determined using the consideration transferred or received by the organization in the transaction.

Subsequent measurement of financial instruments

The corporation subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity and other instruments that are quoted in an active market and cash, which are measured at fair value. Changes in fair value are recognized in the Statement of Operations.

Financial assets measured at amortized cost include cash and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

Transaction costs

The corporation recognizes its transaction costs in net income in the period incurred. However, financial instruments that will not be subsequently measured at fair value are adjusted by the transaction costs that are directly attributable to their origination, issuance or assumption.

RAINY RIVER FUTURE DEVELOPMENT CORPORATION

Notes to the Financial Statements As At March 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Impairment

Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in excess (deficiency) of revenues over expenditures. The previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in excess (deficiency) of revenues over expenditures.

Revenue Recognition

The deferral method of accounting for contributions is used whereby restricted contributions are recognized as revenue of the appropriate fund in the year in which the related expenses are incurred.

Unrestricted contributions are recognized as revenue of the appropriate fund when received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

Dividends are recorded as investment income as they are received. In the event that an equity investment is converted into a loan during the year, any capitalized dividends will be recorded as investment income to the extent that the loan is collectable as determined by management.

Interest income is recorded as earned unless the terms of the loan provide that interest payments shall not commence until twelve months after the date the funds are disbursed. Interest income will be recorded on these deferred interest loans when received. Interest income is recorded on a cash basis on those loans that are in default.

Administration charges result when contribution agreements permit an "overhead" charge equal to a percentage of identifiable eligible expenditures to be included in the project expenses for the purposes of calculating revenue earned.

Contributions relating to tangible capital assets are credited to deferred capital contributions and recognized as revenue on the same basis as depreciation on the related asset is charged against operations.

Contributed materials

Contributions of materials are recognized both as contributions and expenses in the statement of operations when a fair value can be reasonably estimated and when the materials are used in the normal course of the Corporation's operations and would otherwise have been purchased.

A substantial number of volunteers contribute a significant amount of their time each year. Due to the difficulty of determining the fair value, contributed services are not recognized in the financial statements.

RAINY RIVER FUTURE DEVELOPMENT CORPORATION

Notes to the Financial Statements As At March 31, 2025

2. INTERFUND BALANCES

Interfund balances are unsecured, non-interest bearing and have no set terms of repayment.

3. ECONOMIC DEPENDENCE

The corporation's primary source of revenue is federal government grants. The grant funding can be cancelled if the Corporation does not observe certain established guidelines. The corporation's ability to continue viable operations is dependent upon maintaining its compliance with the criteria within federal government guidelines. As at the date of these financial statements the corporation believes that it is in compliance with the guidelines.

4. PORTFOLIO INVESTMENTS

	<u>2025</u>	<u>2024</u>
	<u>\$</u>	<u>\$</u>
Term deposit - Alterna Savings Credit Union at 4.65% interest, maturing April 2025	42,459	40,567
Excess of GIC investments over loan guarantees	<u>-</u>	<u>607</u>
	<u>42,459</u>	<u>41,174</u>
Term deposit - Alterna Savings Credit Union at 5.25% interest, maturing May 2025	164,370	156,150
Term deposit - Alterna Savings Credit Union at 3.25% interest, maturing March 2027	82,305	-
Term deposit - Alterna Savings Credit Union at 4.75% interest, matured March 2025	<u>-</u>	<u>78,572</u>
	<u>246,675</u>	<u>234,722</u>
	<u>289,134</u>	<u>275,896</u>

5. INVESTMENT

The Corporation owns 100 Class A shares in a private corporation. The share structure is as follows:

	<u>2025</u>	<u>2024</u>
	<u>\$</u>	<u>\$</u>
Investment in private corporation	<u>100</u>	<u>100</u>

RAINY RIVER FUTURE DEVELOPMENT CORPORATION

Notes to the Financial Statements As At March 31, 2025

6. RESTRICTED CASH

Restricted cash funds in the Other Projects Fund are set aside for expenditures restricted by specific projects. In addition, restricted cash funds are set aside in the Investment Fund to fund future loans as approved by the Board of Directors.

7. TANGIBLE CAPITAL ASSETS

	Cost	Accumulated Amortization	2025	2024
	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>
General Fund				
Tent and trailer	80,418	80,418	-	-
Furniture and fixtures	47,704	47,704	-	-
Leasehold improvements	18,208	18,208	-	-
Computer equipment	31,677	31,455	222	443
Projectors	<u>4,927</u>	<u>4,927</u>	<u>-</u>	<u>-</u>
	<u>182,934</u>	<u>182,712</u>	<u>222</u>	<u>443</u>
Other Projects Fund				
Furniture and fixtures	48,509	34,257	14,252	21,378
Leasehold improvements	<u>89,170</u>	<u>17,834</u>	<u>71,336</u>	<u>43,191</u>
	<u>137,679</u>	<u>52,091</u>	<u>85,588</u>	<u>64,569</u>
Total Tangible Capital Assets	<u>320,613</u>	<u>234,803</u>	<u>85,810</u>	<u>65,012</u>

8. DEFERRED CONTRIBUTIONS

	2025	2024
	<u>\$</u>	<u>\$</u>
FedNor Operating Funds	<u>194,890</u>	<u>193,461</u>
Go Local	158,279	192,579
FedNor projects	8,366	13,213
NOHFC holdbacks	68,987	36,388
Deferred capital contributions	<u>82,799</u>	<u>69,082</u>
	<u>318,431</u>	<u>311,262</u>
MAT Contributions	<u>494,450</u>	<u>449,040</u>
Balance, end of year	<u>1,007,771</u>	<u>953,763</u>

RAINY RIVER FUTURE DEVELOPMENT CORPORATION

Notes to the Financial Statements As At March 31, 2025

9. LOANS AND MORTGAGES RECEIVABLE - RESTRICTED

The loans and mortgages receivable at March 31, 2025 consist of 52 Corporation loans, 3 guarantees, and 7 Northwestern Ontario Investment Pool (NWOIP) loans.

The Corporation is one of seven economic development corporations that participate in the NWOIP. The term NWOIP loans receivable bear interest at varying fixed rates set by the host economic development corporation. A potential loan recipient will approach a participating organization and make an application of up to \$600,000. The hosting organization is responsible for assessing the initial application as well as ongoing collectability of the NWOIP loans.

In 2020, the Corporation partnered with FedNor to deliver Regional Relief and Recovery Fund (RRRF) loans to small businesses and entrepreneurs in the region who were adversely impacted by COVID-19 and were rejected or ineligible for other government supports. RRRF loans were available to qualifying enterprises to a maximum of \$60,000. The loans are non-interest bearing with no scheduled payments until March 28, 2024. If 75% of the loan has been repaid by that date, the remaining 25% will be forgiven. If 75% of the loan has not been repaid by March 28, 2024, the full outstanding balance will be converted to a 5% interest bearing term loan. The full balance must be repaid no later than December 31, 2026.

The other loans and mortgages receivable bear various interest rates from 0% to 12% per annum and are fixed for one to five years with amortization periods from one to twenty years. Loans and mortgages receivable include loans made directly by the Corporation to clients and loans where the Corporation has placed corporate funds with a bank in the form of a guaranteed investment certificate or term deposit as security for a client's line of credit. Loan guarantees investments pay a one-time \$75 administration fee upon acceptance of the guarantee.

	Loan Fund*	NWOIP Non- host Loans	Other Funds**	2025	2024
	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>
Loans receivable, beginning of the year	3,928,413	289,806	255,859	4,474,078	5,861,015
Add: loan advances or restructured	<u>789,801</u>	<u>62,333</u>	<u>-</u>	852,134	<u>1,548,713</u>
	<u>4,718,214</u>	<u>352,139</u>	<u>255,859</u>	5,326,212	<u>7,409,728</u>
Loans repaid or restructured	(660,620)	(83,447)	(70,838)	(814,905)	(2,368,150)
Loans written off	(11,603)	(41,815)	-	(53,418)	(60,000)
Loans forgiven	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(507,500)</u>
	<u>(672,223)</u>	<u>(125,262)</u>	<u>(70,838)</u>	(868,323)	<u>(2,935,650)</u>
Loans receivable, end of the year	4,045,991	226,877	185,021	4,457,889	4,474,078
Less: allowance for doubtful loans	<u>(1,626,477)</u>	<u>(15,464)</u>	<u>(69,264)</u>	(1,711,205)	<u>(1,568,057)</u>
	<u>2,419,514</u>	<u>211,413</u>	<u>115,757</u>	2,746,684	<u>2,906,021</u>

RAINY RIVER FUTURE DEVELOPMENT CORPORATION

Notes to the Financial Statements As At March 31, 2025

9. LOANS AND MORTGAGES RECEIVABLE - RESTRICTED (CONTINUED)

The activity in the Allowance for Doubtful Loans account is as follows:

	Loan Fund*	NWOIP Non- host Loans	Other Funds**	2025	2024
	\$	\$	\$	\$	\$
Allowance, beginning of the year	(1,432,199)	(73,184)	(62,674)	(1,568,057)	(1,669,139)
Current year's loan loss provision	(243,520)	-	(11,500)	(255,020)	(882,240)
Loans written off during the year	6,150	28,539	-	34,689	-
Loan recoveries during the year	<u>43,092</u>	<u>29,181</u>	<u>4,910</u>	<u>77,183</u>	<u>983,322</u>
	<u>(194,278)</u>	<u>57,720</u>	<u>(6,590)</u>	<u>(143,148)</u>	<u>101,082</u>
Allowance, end of the year	<u>(1,626,477)</u>	<u>(15,464)</u>	<u>(69,264)</u>	<u>(1,711,205)</u>	<u>(1,568,057)</u>

*Loans include the host CFDC's portion of NWOIP loans.

**Other funds include loan guarantees.

The Corporation determines the provision for uncollectable loans by providing for specific investment losses after reviewing outstanding investments on a loan-by-loan basis plus the use of an estimated general provision based on past experience for all loans for which no specific provision has been established.

Investments in default are generally defined as any loan which has missed regular payments during the year or has defaulted on one or more of the loan agreement terms.

As collateral for the investments, the Corporation generally requires either promissory notes, general security agreements, registered security charges over specific assets, conditional sales contracts, personal guarantees, postponements of claims or some combination thereof depending on the investment circumstances. Investments generally are not fully secured.

RAINY RIVER FUTURE DEVELOPMENT CORPORATION

Notes to the Financial Statements As At March 31, 2025

10. EQUITY INVESTMENTS

Equity investments are made to eligible investees. At March 31, 2025, the investment in common shares consists of two Northwestern Ontario Investment Pool (NWOIP) non-host equity investments.

The balance comprised of:

	Equity*	NWOIP Non- host Equity	2025	2024
	\$	\$	\$	\$
Balance	-	81,996	81,996	161,987
Impairment	-	(52,496)	(52,496)	(132,487)
	<u>-</u>	<u>29,500</u>	<u>29,500</u>	<u>29,500</u>

* Equity includes the host CFDC's portion of pooled investments in shares.

The Corporation determines the impairment of Equity Investments by providing for specific investment losses after reviewing outstanding equity investments on a investment-by-investment basis plus the use of an estimated general provision based on past experience for all equity investments for which no specific provision has been established.

11. COMMITMENTS

The corporation is committed under its operating leases to rent premises and office equipment.

The minimum annual lease payments required in each of the next five years in respect of operating leases are as follows:

	\$
2026	39,114
2027	37,929
2028	38,620
2029	37,670
2030	37,618

12. FEDNOR - CONTRIBUTION AGREEMENT

The Corporation has an operating funding agreement with FedNor for a five year period from April 1, 2023 to March 31, 2028. The agreement provides \$1,500,000 for the 2024 to 2028 fiscal years to the General Fund to cover the costs of providing business counselling and advisory services to the community and to maintain an Investment Fund. This agreement contains specific restrictions on interest rates on Investment Funds, how funds are to be invested and how surplus funds can be used.

RAINY RIVER FUTURE DEVELOPMENT CORPORATION

Notes to the Financial Statements As At March 31, 2025

13. PRIOR PERIOD ADJUSTMENT

During the prior year, the corporation recorded a prior period adjustment for \$175,000 of FedNor funding in the Investment Fund that was believed to be revenue recorded in a prior year that was unspent and was repaid by the Corporation during the current year. However it was determined during the year that \$150,000 of this repayment was already recorded as a liability in deferred revenue in the Operating fund. As a result \$150,000 of the prior year adjustment that was recorded at March 31, 2024 was reversed in the current year.

14. FUND TRANSFERS

During the year, the board of directors approved a transfer of interest income of \$77,660 from the Investment Fund to the General Fund to assist in funding the deficit in the General Fund in the current year.

During the prior year, the board of directors approved the following transfers from the Board Fund to the General Fund:

- The remaining \$30,190 of the \$127,500 that was originally transferred from the Investment Fund to the Board Fund under a one time measure in the year ended March 31, 2022 to help cover the incremental costs related to administering RRRF loans.
- An additional transfer of \$1,947.

15. SPECIAL PROJECTS

The Corporation has entered into contracts with various funding agencies to assist other organizations in securing funding from projects in the Community and the Northwestern Ontario Region. Contributions from these funding agencies for these special projects do not pertain to the regular operations of the Corporation. Since the funds have been advanced by the Corporation to these other organizations to undertake projects, only the total revenue and expenditures paid by the Corporation for the projects are included in these financial statements.

RAINY RIVER FUTURE DEVELOPMENT CORPORATION

Notes to the Financial Statements As At March 31, 2025

16. FINANCIAL INSTRUMENT RISKS

Risks and Concentrations

The corporation is exposed to various risks through its financial instruments. The following analysis provides a measure of the corporation's risk exposure and concentrations at the Statement of Financial Position date.

Credit Risk

The organization is exposed to significant credit risk that arises from the credit quality of the entities to which it provides loans. Credit risk arises from the possibility that these entities may experience financial difficulty and be unable to fulfil their obligations. The organization performs ongoing credit evaluations of the entities financial condition and maintains provisions for potential credit losses.

Liquidity Risk

Liquidity risk is the risk that the corporation will encounter difficulty in meeting obligations associated with financial liabilities. The corporation is exposed to this risk mainly in respect of its accounts payable and accrued liabilities. In the opinion of management, the liquidity risk exposure to the corporation is low.

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk.

In the opinion of management, the corporation is not exposed to any significant market risk, including currency, interest rate and other price risk.

No financial liabilities of the corporation were in default during the period.

The corporation was not subject to any covenants during the period.

There were no changes to the corporation's risk exposures from the prior year.

RAINY RIVER FUTURE DEVELOPMENT CORPORATION

Schedule 1 - Schedule of Expenditures For The Year Ended March 31, 2025

	Operating Fund \$	Other Projects Fund \$	Investment Fund \$	MAT Fund \$	2025 \$	2024 \$
ADMINISTRATION						
Bank charges and interest	(182)	-	2,658	-	2,476	1,913
Office	14,196	-	-	-	14,196	14,123
Postage	564	-	-	-	564	1,130
Professional fees	18,356	-	4,927	-	23,283	12,610
Travel	<u>1,852</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,852</u>	<u>1,400</u>
	<u>34,786</u>	<u>-</u>	<u>7,585</u>	<u>-</u>	<u>42,371</u>	<u>31,176</u>
COMMUNITY DEVELOPMENT						
Advertising and marketing	3,631	-	-	-	3,631	4,644
Employee training and conferences	9,684	-	-	-	9,684	6,864
Library	-	-	-	-	-	97
Memberships and dues	1,655	-	-	-	1,655	2,618
Projects (Schedule 2)	-	521,500	-	128,901	650,401	925,875
Tent (Schedule 2)	<u>2,902</u>	<u>618</u>	<u>-</u>	<u>-</u>	<u>3,520</u>	<u>8,935</u>
	<u>17,872</u>	<u>522,118</u>	<u>-</u>	<u>128,901</u>	<u>668,891</u>	<u>949,033</u>
DIRECTORS' EXPENSE						
Meetings	4,654	-	-	-	4,654	6,336
Travel	3,151	-	-	-	3,151	9,284
Technology	<u>4,447</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>4,447</u>	<u>-</u>
	<u>12,252</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>12,252</u>	<u>15,620</u>
OCCUPANCY AND EQUIPMENT						
Insurance	25,949	-	-	-	25,949	23,271
Rent and taxes	26,045	-	-	-	26,045	25,674
Repairs and maintenance	4,041	-	-	-	4,041	4,080
Telephone	<u>2,288</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,288</u>	<u>1,897</u>
	<u>58,323</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>58,323</u>	<u>54,922</u>
SALARIES AND BENEFITS						
Salaries	314,881	-	-	-	314,881	223,936
Benefits	<u>4,300</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>4,300</u>	<u>33,562</u>
	<u>319,181</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>319,181</u>	<u>257,498</u>
	<u>442,414</u>	<u>522,118</u>	<u>7,585</u>	<u>128,901</u>	<u>1,101,018</u>	<u>1,308,249</u>

RAINY RIVER FUTURE DEVELOPMENT CORPORATION

**Schedule 2 - Project Revenue and Expenditures
For The Year Ended March 31, 2025**

	Other Projects \$	Tile drainage \$	Agriculture Innovation \$	MAT Project \$	Go Local \$	FD& I \$	2025 Total \$
REVENUES							
NOHF Corporation	7,642	360,546	-	-	-	-	368,188
Other projects revenue	29,797	-	-	15,400	18,634	12,204	76,035
FedNor	-	-	13,603	39,846	-	-	53,449
Investment income	16,199	-	-	-	-	-	16,199
Fort Frances	2,102	-	-	-	-	-	2,102
Municipal	47	-	-	-	-	-	47
	<u>55,787</u>	<u>360,546</u>	<u>13,603</u>	<u>55,246</u>	<u>18,634</u>	<u>12,204</u>	<u>516,020</u>
EXPENSES							
Tile drainage	-	360,546	-	-	-	-	360,546
Consulting	10,375	-	18,819	11,289	-	16,272	56,755
Marketing	-	-	2,503	46,259	5,269	-	54,031
Internal projects	30,992	-	-	-	-	-	30,992
Office	-	-	-	-	13,365	-	13,365
Fort Frances Economic Dev. Project	5,811	-	-	-	-	-	5,811
Tent	618	-	-	-	-	-	618
	<u>47,796</u>	<u>360,546</u>	<u>21,322</u>	<u>57,548</u>	<u>18,634</u>	<u>16,272</u>	<u>522,118</u>
Amortization	<u>24,960</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>24,960</u>
	<u>72,756</u>	<u>360,546</u>	<u>21,322</u>	<u>57,548</u>	<u>18,634</u>	<u>16,272</u>	<u>547,078</u>
	<u>(16,969)</u>	<u>-</u>	<u>(7,719)</u>	<u>(2,302)</u>	<u>-</u>	<u>(4,068)</u>	<u>(31,058)</u>

RAINY RIVER FUTURE DEVELOPMENT CORPORATION

**Schedule 2 - Project Revenue and Expenditures (Continued)
For The Year Ended March 31, 2025**

	Other Projects \$	Tile drainage \$	Agriculture Innovation \$	MAT Project \$	Go Local \$	FD& I \$	2024 Total \$
REVENUES							
NOHF Corporation	3,649	609,206	-	-	-	-	612,855
FedNor	-	-	60,306	47,306	-	-	107,612
Other projects revenue	7,126	-	8,955	27,169	19,192	27,655	90,097
Municipal	76,548	-	7,699	2,967	-	-	87,214
Fort Frances	32,171	-	-	-	-	-	32,171
Investment income	<u>20,890</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>20,890</u>
	<u>140,384</u>	<u>609,206</u>	<u>76,960</u>	<u>77,442</u>	<u>19,192</u>	<u>27,655</u>	<u>950,839</u>
EXPENSES							
Tile drainage	-	609,206	-	-	-	-	609,206
Consulting	-	-	72,244	20,260	-	27,655	120,159
Marketing	-	-	4,716	57,182	12,400	-	74,298
Internal projects	32,034	-	-	-	-	-	32,034
Fort Frances Economic Dev. Project	16,061	-	-	-	-	-	16,061
Office	-	-	-	-	6,792	-	6,792
Tent	<u>3,649</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,649</u>
	51,744	609,206	76,960	77,442	19,192	27,655	862,199
Amortization	<u>7,126</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>7,126</u>
	<u>58,870</u>	<u>609,206</u>	<u>76,960</u>	<u>77,442</u>	<u>19,192</u>	<u>27,655</u>	<u>869,325</u>
	<u>81,514</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>81,514</u>



Minister of Labour, Immigration, Training and Skills Development David Piccini
14th Floor, 400 University Avenue
Toronto, ON M7A 1T7

February 5, 2026

Dear Minister Piccini,

On behalf of Ontario's municipal public works professionals, we are writing to raise an urgent health and safety concern that is increasingly placing municipal workers and subcontractors at risk while they maintain the critical infrastructure our communities rely on every day.

While the Occupational Health and Safety Act establishes important protections against workplace hazards, it does not adequately address a growing and very real threat: unsafe working conditions created by interference, harassment, and dangerous actions from members of the public.

Through consultations with AORS members across the province, we are hearing consistent and deeply troubling examples of escalating behaviour directed at municipal workers - particularly winter maintenance operators. These are not isolated incidents, but a pattern that is becoming increasingly normalized during significant weather events. Examples reported to AORS include:

- An individual throwing a large chunk of ice at an active piece of municipal equipment while it was operating.
- A resident threatening to kill a sidewalk plow operator.
- A man climbing onto a snow plow and refusing to get off until the operator agreed to plow his road next.
- Two municipal staff members being confronted, accosted, and aggressively yelled at in public - one at a gas station and another while simply standing in line for coffee - by individuals angry about road conditions that were not even under that municipality's jurisdiction, as well as a mailbox that had been struck.
- A voicemail left by a resident threatening to shoot a municipal plow driver with a shotgun the next time the street was plowed.
- A resident angry about snow at the end of their driveway jumping in front of an active plow and refusing to move. The plow was delayed for over an hour during a major snow event, placing service levels and the municipality's overall emergency response at risk. The situation was only resolved once supervisors and by-law officers arrived on scene.

These incidents represent only a small sample of what municipal plow drivers and winter maintenance crews are experiencing across Ontario. What was once limited to disgruntled complaints has escalated into direct threats, physical interference, and dangerous confrontations that place workers, subcontractors, and the public at risk. This issue is becoming a systematic threat to municipal service delivery and is only amplified during significant weather events.

Municipal workers and their contracted partners are responsible for maintaining roads, bridges, sidewalks, and other essential services - often in extreme weather and high-risk environments. When these workers are threatened or obstructed, it becomes not only a workplace safety issue, but a broader public safety concern. In some cases, conditions have become so unsafe that

municipal staff and subcontractors have walked off job sites, jeopardizing timely service delivery during critical events.

We respectfully ask the Province to consider the following changes:

- Under the Emergency Management and Civil Protection Act, when a municipality declares a Significant Weather Event, municipal winter maintenance vehicles and operators - including subcontractors working on behalf of municipalities - should be afforded enhanced protection, with interference or obstruction treated with the same severity as interference with police, fire, or paramedic services.
- Establish clear public-safety interference provisions, similar in intent to Ontario's Slow Down, Move Over legislation, that recognize the essential role of municipal roadside workers.
- Consider adopting provisions similar to Manitoba's recently passed Bill 38, an amendment to their Highway Traffic Act effective January 1, 2026, which requires motorists to maintain a minimum distance of 30 metres behind snowplows where speed limits are 80 km/h or lower, and 100 metres where speed limits exceed 80 km/h.

These changes would provide clarity, deterrence, and enforceability—sending a strong message that interference with municipal workers performing essential services will not be tolerated. Just as Ontario protects first responders from obstruction during emergencies, we must extend similar protections to the public works professionals who keep our communities safe, connected, and functioning.

AORS would welcome the opportunity to meet with you and your staff to discuss these concerns further and to collaborate on legislative solutions that better protect municipal workers and subcontractors while strengthening public safety across the province.

Thank you for your consideration of this critical issue.

Sincerely,



Karla Musso-Garcia, CRS-I
President, Association of Ontario Road Supervisors
Operations Manager, Township of Oro-Medonte



Kelly Elliott
Interim Executive Director
Association of Ontario Road Supervisors

Cc (via e-mail)

Premier Doug Ford

Minister of Emergency Preparedness and Response Jill Dunlop

Minister of Municipal Affairs and Housing Rob Flack

Minister of Transportation Prabmeet Sarkaria

Acting Minister of Infrastructure Todd McCarthy

Scott Butler, Good Roads Executive Director

Walid Abou-Hamde, Ontario Road Builders' Association Chief Executive Officer



Solicitor General of Ontario Michael Kerzner
George Drew Building, 25 Grosvenor Street
Toronto, ON M7A 1Y6

February 5, 2026

Dear Solicitor General Kerzner,

On behalf of Ontario's municipal public works professionals, we are writing to raise serious concerns regarding the safety of municipal workers and subcontractors who are increasingly facing harassment, threats, and dangerous interference from members of the public while delivering essential municipal services - particularly during winter maintenance and emergency operations.

Across Ontario, municipal public works teams are responsible for maintaining critical infrastructure that residents depend on every day, including roads, sidewalks, bridges, and drainage systems. During significant weather events, these workers are frontline responders, ensuring emergency vehicles can travel safely and that communities remain connected and accessible. However, the behaviour directed at them has escalated well beyond routine complaints and has become a direct threat to both worker safety and public safety.

Through consultations with AORS members province-wide, we continue to receive troubling reports that illustrate the seriousness of this issue. These include:

- An individual throwing a large chunk of ice at an active piece of municipal equipment while it was operating.
- A resident threatening to kill a sidewalk plow operator.
- A man climbing onto a snowplow and refusing to get off until the driver agreed to plow his road next.
- Two staff members confronted and aggressively accosted in public - one at a gas station and another while simply waiting in line for coffee - by individuals angry about road conditions and a mailbox strike that were not even related to that municipality.
- A voicemail threatening to shoot a plow driver with a shotgun the next time the street was plowed.
- A resident jumping in front of an active plow during a major snow event and refusing to move, delaying operations for over an hour and jeopardizing service levels and overall emergency response.

These examples represent only a small sample of the experiences municipal plow drivers and winter maintenance crews are facing across the province. What was once occasional frustration has escalated into intimidation, threats of violence, and direct interference with equipment and operations.

Equally concerning is that municipalities do not always receive consistent enforcement support when these incidents occur. We have heard directly from members who contacted the Ontario Provincial Police for assistance and were advised that, unless a physical assault had already taken place, the situation was "not a police matter." Waiting until a worker has been physically harmed before intervention is neither preventative nor acceptable.

This gap leaves municipalities and workers vulnerable and sends an unintended message that threatening or obstructive behaviour toward municipal staff carries little consequence. It also places supervisors and by-law officers in situations that may exceed their authority or capacity to manage safely.

We believe a proactive and coordinated response is needed. Municipal workers and their subcontractors should not have to choose between their personal safety and providing critical services during storms and emergencies.

We respectfully ask that the Province of Ontario and the Ontario Provincial Police take a clear and strong stance that interference, threats, and harassment directed at municipal public works staff will not be tolerated. Specifically, we would welcome:

- Clear direction and guidance to police services, including the OPP, that threats, intimidation, and obstruction of municipal workers performing essential duties warrant timely enforcement and support.
- Recognition that interference with winter maintenance and emergency public works operations presents a broader public safety risk, not merely a municipal operational issue.
- Enhanced coordination between municipalities and local police services during significant weather events and emergency responses to ensure worker safety and continuity of service.
- Consideration of legislative or policy tools that provide stronger deterrence and consequences for those who threaten or obstruct municipal staff and contractors.

Municipal public works professionals are essential workers. They keep roads open for ambulances, fire trucks, school buses, and the travelling public. Their safety should be treated with the same seriousness as that of other frontline responders.

AORS would welcome the opportunity to meet with you and your staff to discuss these concerns and explore practical steps to ensure consistent enforcement support and stronger protections for municipal workers across Ontario.

Thank you for your attention to this important matter and for your continued leadership in public safety.

Sincerely,



Karla Musso-Garcia, CRS-I
President, Association of Ontario Road Supervisors
Operations Manager, Township of Oro-Medonte



Kelly Elliott
Interim Executive Director
Association of Ontario Road Supervisors

Cc (via e-mail)
Premier Doug Ford